

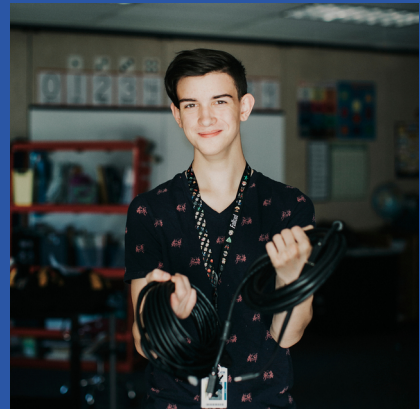
MATANUSKA-SUSITNA

BOROUGH SCHOOL DISTRICT

A COMPONENT UNIT OF THE MATANUSKA-SUSITNA BOROUGH
PALMER, ALASKA

Comprehensive Annual Financial Report

FOR THE FISCAL YEAR ENDED ON JUNE 30, 2019



We prepare all students for success

COMPREHENSIVE ANNUAL FINANCIAL REPORT (CAFR)
FOR FISCAL YEAR ENDED
JUNE 30, 2019

MATANUSKA-SUSITNA BOROUGH
SCHOOL DISTRICT
PALMER, ALASKA



DR. MONICA GOYETTE
SUPERINTENDENT

PREPARED BY: BUSINESS SERVICES

LUKE FULP, MBA, SFO
ASSISTANT SUPERINTENDENT

ZACHARY ALBERT, CTP
DIRECTOR OF FINANCE

CARMEN JACKSON, CPA
ACCOUNTING SUPERVISOR



**MATANUSKA
SUSITNA**
BOROUGH SCHOOL
DISTRICT

We prepare all students for success

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT

Comprehensive Annual Financial Report

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MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT
501 NORTH GULKANA STREET
PALMER, ALASKA 99645
Phone: 907-746-9200

November 15, 2019

Members of the Board of Education and
Residents of the Matanuska-Susitna Borough School District
Palmer, Alaska

The Comprehensive Annual Financial Report (CAFR) of the Matanuska-Susitna Borough School District (District), for the fiscal year ended June 30, 2019 is submitted herewith. This report was prepared by the District's Business Services department following the guidelines recommended by the Association of School Business Officials International and generally accepted accounting principles (GAAP). The statutes of the State of Alaska require that the Board of Education provide for an audit of all school accounts within ninety days following the close of the fiscal year, by an independent certified public accountant.

Responsibility for both the accuracy of the presented data and the completeness and fairness of the presentation, including all disclosures, rests with the District. The data, as presented, are based upon a comprehensive framework of internal controls that have been established for this purpose. Because the cost of internal controls should not exceed anticipated benefits, the objective is to provide reasonable, rather than absolute assurance that the financial statements are free of any material misstatements. We believe the material is accurate in all aspects and is presented in a manner designed to fairly set forth the financial position and results of operations of the District as measured by the financial activity of its various funds. All disclosures necessary to enable the reader to gain the maximum understanding of the District's financial affairs have been included.

The District's financial statements have been audited by BDO USA, LLP, a firm of independent certified public accountants. The goal of the independent audit was to provide reasonable assurance that the financial statements of the District for the fiscal year ended June 30, 2019 are free of material misstatements. The independent audit involved examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements; assessing the accounting principles used and significant estimates made by management; and evaluating the overall financial statement presentation. The independent auditor concluded, based upon the audit, that there was a reasonable basis for rendering an unmodified opinion that the District's financial statements for the fiscal year ended June 30, 2019, are presented fairly in all material respects in conformity with GAAP. The independent auditor's report is presented as the first component of the financial section of this report.

As a recipient of Federal grant awards, the District is required to undergo an audit in accordance with the provisions of the U.S. Office of Management and Budget's (OMB) Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance) and associated Compliance Supplement. A Schedule of Expenditures of Federal Awards, the Independent Auditor's Reports on internal controls and compliance with applicable laws and regulations,

and a schedule of findings and questioned costs are included and available in a separately issued audit in accordance with the Uniform Guidance as required.

As a recipient of State grant awards, the District is also required to undergo an audit in accordance with the provisions of Alaska State Regulation 2 AAC 45.010 and Audit Guide and Compliance Supplement for State Single Audits. A schedule of State Financial Assistance, the Independent Auditor's Reports on internal controls and compliance with applicable laws and regulations, and a schedule of findings and questioned costs are included and available in a separately issued audit in accordance with the State of Alaska Audit Guide and Compliance Supplement for State Single Audits.

GAAP requires that management provide a narrative introduction, overview, and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis (MD&A). This letter of transmittal is designed to complement the MD&A and should be read in conjunction with it. The District's MD&A can be found immediately following the report of the independent auditors.

Comprehensive Annual Financial Report (CAFR)

The District's CAFR consists of four parts:

1. The introductory section includes this transmittal letter, a list of the elected officials of the School Board (Board) and their offices held, a list of selected administration officials, and the District's administrative organizational chart.
2. The financial section consists of the Independent Auditor's Report, Management Discussion and Analysis (MD&A), the basic financial statements, required supplementary information, and combining and individual fund statements and schedules. Combining statements are presented when the District has at least one non-major fund of a given fund category. Various combining statements are also presented to demonstrate compliance with the Alaska Department of Education and Early Development's *Uniform Chart of Accounts and Account Code Descriptions for Public School Districts*.
3. The statistical section provides trend data and non-financial information useful in assessing a government's financial condition. It also includes demographic and other miscellaneous information of the District. Some tables present District data that has been combined with data provided by the Matanuska-Susitna Borough (primary government) to give a consolidated overview of the District's financial status.
4. The Single Audit Section includes the Independent Auditor's Reports, as well as a Schedule of Findings and Questioned Costs. Also included in this section are the Schedule of State Financial Assistance and Schedule of Expenditures of Federal Awards.

The Reporting Entity

The report includes all funds of the District. The District is a component unit of the Matanuska-Susitna Borough (Borough). Therefore, the financial data are required to be reported in the Comprehensive Annual Financial Report (CAFR) of the Matanuska-Susitna Borough. Audited financial statements for the Borough are available upon request from its administrative offices. The Borough has delegated to the District the responsibility for establishing, maintaining, and operating a system of public schools, pursuant to AS 29.35.160. Governing authority has been delegated to the District's School Board which is comprised of an elected board of seven members with one student non-voting member.

Relationship with Matanuska-Susitna Borough

Pursuant to Alaska Statute 14.12.020(c), the Borough Assembly provides the funding that must be raised from local sources to maintain and operate the District. Alaska Statute 14.14.060 states a borough can establish a centralized treasury and is responsible for major rehabilitation, all construction and major repair of school buildings. The Borough is responsible for new construction and related debt service. Accordingly, physical plant expenditures for debt service and the taxing authority necessary to repay debt lies with the Borough and these activities are reported in Borough financial reports. Outstanding debt obligations for Twindly Bridge Charter School and Fronteras Spanish Immersion Charter School, which were more recently acquired, are recorded on the District's financial statements based on agreements with the Borough outlining debt repayment terms for each facility.

In many respects, the two agencies operate independently. However, the Borough has historically monitored the District's unspent year-end funds and required a percentage of any unspent funds be returned to the Borough. As of FY 2013 the District, under Borough Code 3.04.110(a)(c), was required to return 25% of the annual increase in unassigned fund balance to the Borough in the form of a lapse payment. The lapse funds were then placed in the Borough's reserve for school site acquisitions. At the end of FY14, FY15, FY16, and FY17 the Borough Assembly waived the lapse policy and approved for the School District to keep 100% of the increase in unassigned fund balance.

On March 21, 2018 the School Board approved Resolution 18-005 which included a request that the Borough remove all lapse requirements under Borough Code 3.04.110 (a)(c). On June 19, 2018 the Borough Assembly voted to adopt MSB Ordinance 18-065, an ordinance allowing the District to carry over 100% of its unassigned fund balance and any increase to unassigned fund balance at the end of the year. This ordinance effectively repealed any lapse payment and encumbrance requirements previously in place. By removing these requirements, the Borough allows the District to maintain its encumbrances until the purpose for which it was made has been accomplished or abandoned without limitation and also allows the District to maintain its fund balance without limitation aside from limitations set within Alaska Statute 14.17.505(a). Under Alaska Statute 14.17.505(a), a school district is allowed to accumulate unassigned fund balance up to 10% of its general fund expenditures in a given fiscal year. For the MSBSD, ten percent of general fund expenditures equal approximately \$24 million.

Chart 1 represents the District's historical fund balance lapse to the Borough.

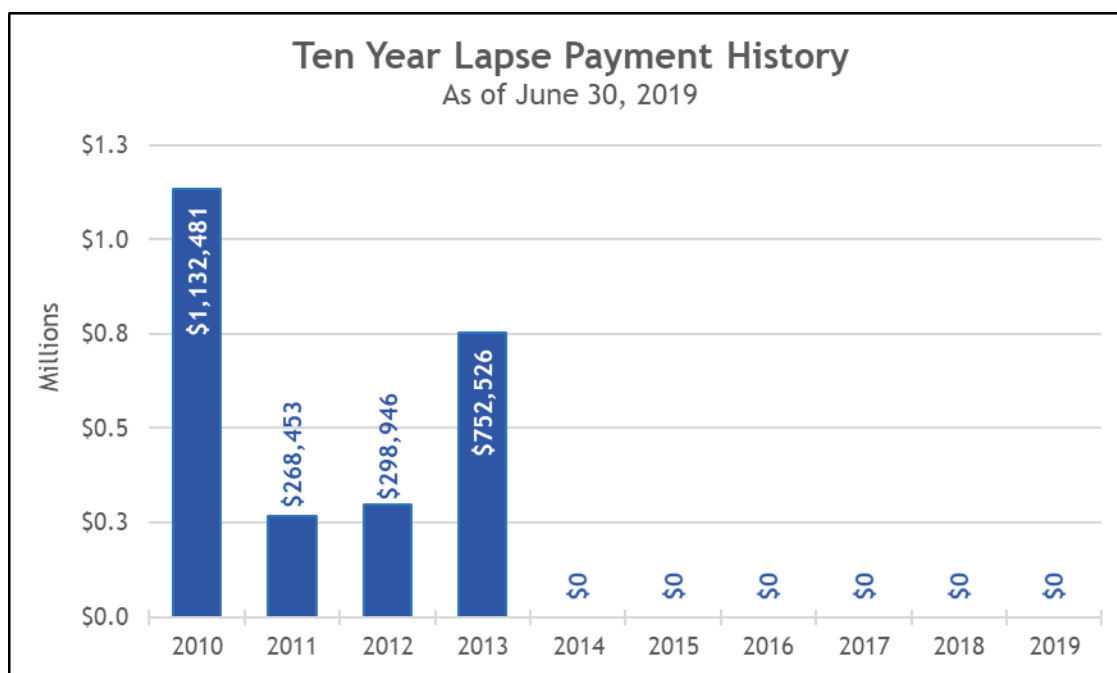


Chart 1

Included in the Financial Report are numerous statistical tables presenting a financial and statistical history of the District for the last ten years. Some tables present District data that has been combined with data provided by the Matanuska-Susitna Borough to give a consolidated overview of the District's financial status.

Board of Education – Governance of the School District

Alaska Statute sections 14.12.030-180 provide for the creation of school districts in the State of Alaska and establishes a school board as the governing body for each district. The seven voting members of the Board determine policy for operation and management of the District. Each member serves for three years, elected annually for overlapping terms. In addition to the seven voting members, a non-voting student representative serves in an advisory capacity to the Board. The daily operations of the District are under the general supervision of the Superintendent.

Profile of the District

The Matanuska-Susitna Borough (Borough) is situated within Southcentral Alaska and encompasses a 25,259 square mile area. The topography of the area includes mountain ranges, valleys, glaciers, rivers, lakes, wetlands, tundra, boreal forest, farms, and vast stretches of pristine wilderness. The Borough includes portions of the Alaska Range to the north, the Chugach Mountain Range to the south, and most of the Talkeetna and Clearwater Ranges towards the interior of the Borough. The Borough's core area is commonly referred to as the "Mat-Su Valley". Aptly named, the Mat-Su Valley is bordered to the east by the Matanuska River and on the west by the Susitna River.

More than 100,000 people currently reside in the Borough, and that number is expected to continue to grow. The Borough is located just 35 miles north of Anchorage, enabling approximately 34% of the population to commute there each day.

According to estimates based off of the 2010 US Census, approximately 83% of the Borough population identifies as white, 9% identify as two or more races, and 5% identify as American Indian or Alaska Native. The remaining 3% identify as Asian, Black or African American, Native Hawaiian or Pacific Islander, and other or unidentified. A little over half of the Borough, 52%, are male. The majority of the Borough's households consist of married couples (57%), with an average family size of four. Education levels in the Borough for the adult population (25 years and older), consists of 32% having a GED or high school diploma, 30% have attained some college without a degree, and an additional 30% have a college degree. A small percent of the population, approximately 8%, have less than a GED or high school diploma. Almost 10% of the Borough's population is made up of veterans. Approximately ninety-five percent 95% of those veterans served in the Vietnam and Gulf Wars.

The Matanuska-Susitna Borough School District (District) serves 19,097 students at 47 schools. The District provides education programs for students in pre-kindergarten through twelfth grade. The District schools put students and families first by providing public school choice among 17 elementary schools, 5 middle schools, 6 high schools, 7 small attendance area schools, and 1 comprehensive correspondence/home school program. Additionally, the District hosts 6 charter schools and 5 alternative education schools, which offer a wide range of specialized programs.

Because the Borough is the fastest growing area of the State, new schools have been added in recent years through voter-approved bonds. In FY 2017, the District opened new facilities for Dena'ina Elementary, Iditarod Elementary School, and Fronteras Spanish Immersion Charter School.

Mission, Goals & Objectives

The mission of the District is to prepare all students for success. A simple declaration with an ambitious charge, this mission focuses on a brighter future for students who are able to advance their skills and knowledge in a safe learning environment. Founded in student preparation, the District's mission statement exudes an unwavering commitment to the future of the students it serves.

The School Board has established five long-term goals, as follows:

1. Improve student success, achievement, and performance.
2. Develop excellent educators and leaders.
3. Use innovative practices to improve the education system.
4. Include families and community members in the education of our students.
5. Promote safe and healthy environments for all.

In addition to having long-term goals, the School Board approves annual objectives. Each board goal is supported by specific objectives and a summary of objective completion as of June 30, 2019 is outlined below:

Long-Term Strategic Plan

As an established best practice in government finance, the Mat-Su Borough School District developed a long-term strategic plan that includes five key strategic priorities, spanning fiscal years (FY 2020-FY 2024). These strategic priorities align with School Board Goals above, and costs have been assigned to tasks and initiatives over the five-year period. The complete long-term strategic financial plan can be found in the District's FY 2020 Budget document.

- Student Achievement
 - Student achievement refers to graduation rate, curriculum alignment, improved college and career readiness, and more. It is the driving force behind all instructional decisions that are made. For that reason, this long-term strategic priority is of utmost importance.
- Educational Equity
 - The phrase “educational equity” refers to MSBSD’s commitment to ensure all students, regardless of academic or behavioral need, socio-economic status, race, ethnicity, gender, first language, or disability, grow and achieve at high levels.
- School Safety, Security, and Climate
 - School Safety, Security, and Climate are a priority of the District. For learning to occur, students must feel physically, socially, and emotionally safe.
- Innovation
 - Technology can increase educational equity by providing access to digital content anytime, anywhere. A personalized learning approach encompasses targeted instruction, integrated digital content, data-driven decisions, and social emotional learning where students set goals and self-direct based on interests and skill.
- Facilities Management & Capital Planning
 - Planning long-term for facility needs allows the District to project the financial need for capital improvement projects and regular/deferred maintenance needs.

While each priority area is distinct in its nature, they work cohesively to meet the District’s overarching mission to prepare all students for success.

Accountability

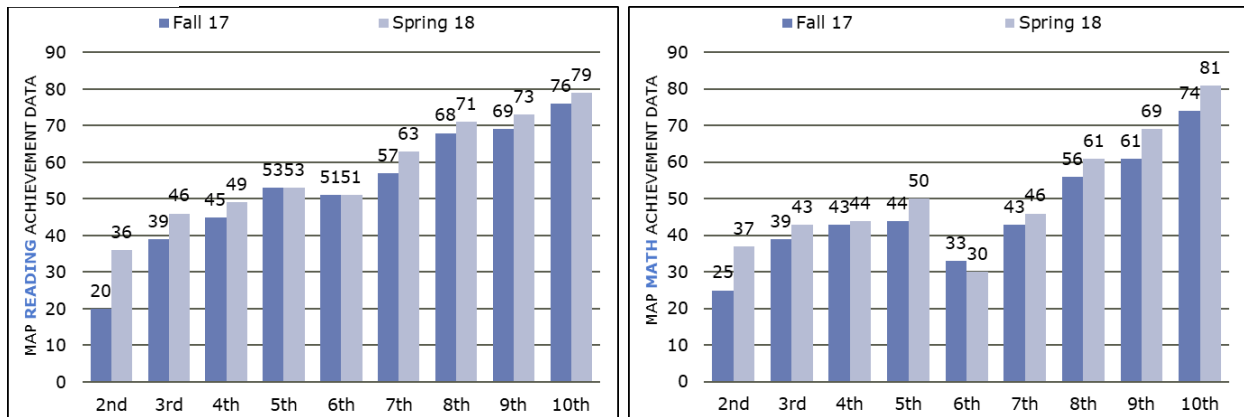
The District is accountable to its stakeholders in many ways. The following assessments and measures highlight student achievement results and the successes of the District’s educational programs.

Northwest Education Association’s Measures of Adequate Progress (NWEA MAP)

Over the past decade, the District’s students have participated in a nationally normed assessment called the MAP assessment. This assessment informs students, parents, and school staff how individual students’ academic achievement compares to their peers across Alaska and the United States.

Of the 54 Alaskan school districts, 51 participate in this assessment. Chart 2 illustrates the District’s average grade level percentile rankings for Fall 2017 and Spring 2018 testing. Trends indicate that the District students show significant gains over the course of their academic careers, improving as much as 59% in eight years.

Chart 2



State Standards & Assessments

In FY 2015, Alaska adopted new (and much more rigorous) literacy and math standards. As a result, the accompanying assessment, called the PEAKS assessment, is also much more rigorous than the previous assessments.

A recent study by NWEA indicates students must be in the 44th to 76th percentile to earn a “proficient” rating on the PEAKS assessment, as compared to the 37th percentile on the previous SBA assessments (Chart 3).

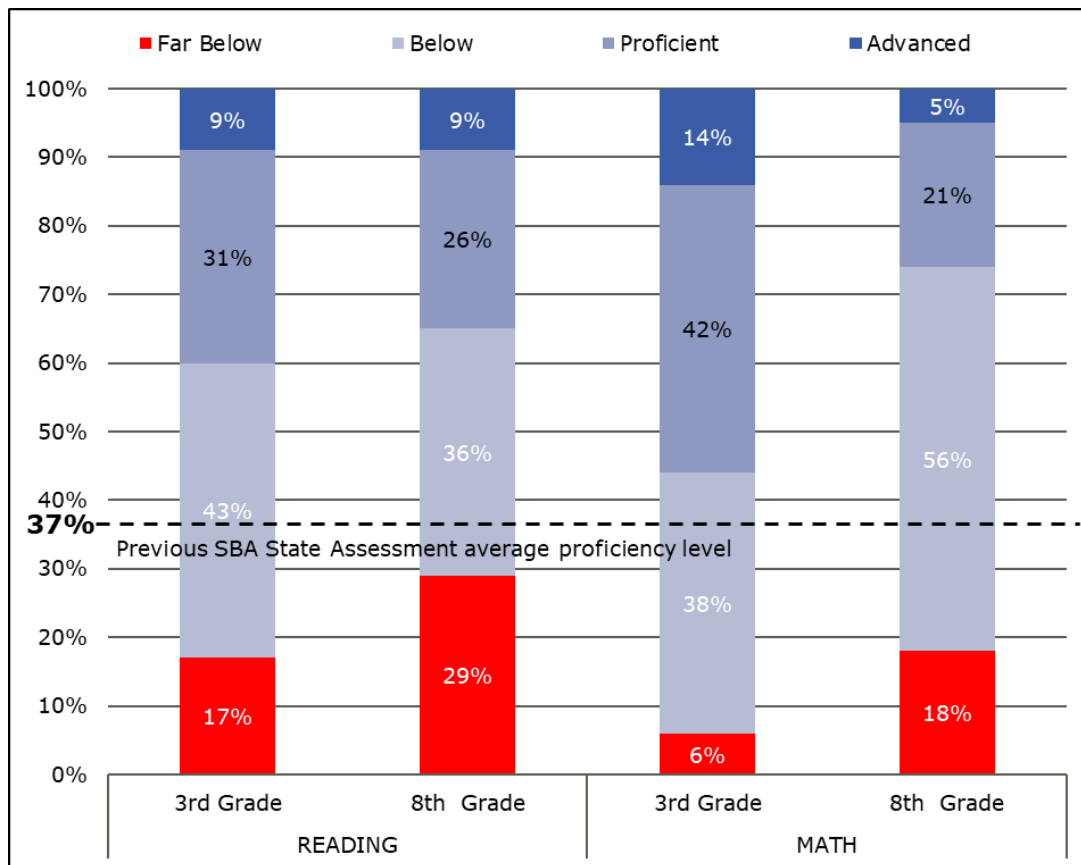


Chart 3

Peaks Spring 2018 Results

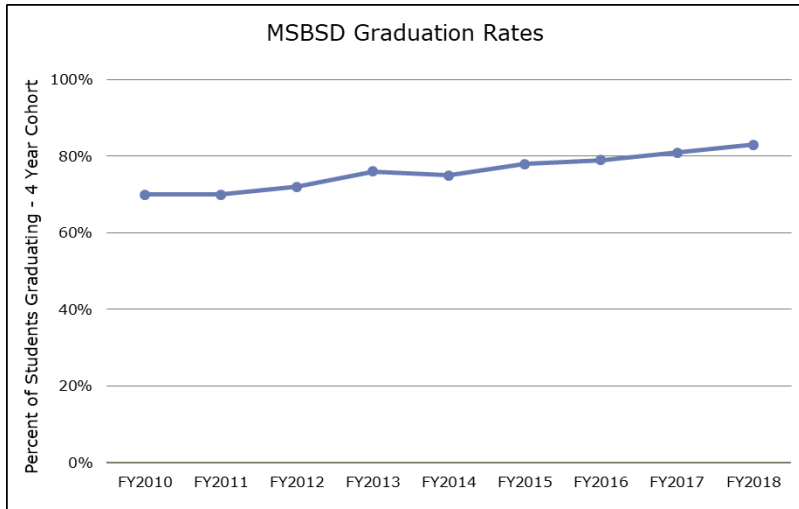
Despite the increase in rigor, the District performed significantly better than the State average on the PEAKS Assessment in Spring 2018. District students were also the highest performing in literacy and math among the "Big 5" school districts (Anchorage, Mat-Su, Fairbanks, Juneau, and Kenai).

	English Language Arts	Math
Alaska	42%	37%
Anchorage	46%	41%
Fairbanks	46%	41%
Juneau	48%	40%
Kenai	50%	40%
Mat-Su	51%	43%

Graduation Rate

The ultimate measure of student success is the graduation rate. Over the past nine years, the District's graduation rate has increased by 13%, from 70% to 83%. In its analysis, the District has found students who take at least two career & technical education courses in a sequence have a 95% graduation rate.

Chart 4



Budget Process

Board Policy 3100 directs that the District budget be prepared annually to form the best possible estimates of enrollment, revenues, and expenditures. The budget development process begins in October with the 20-day student count, as administered by the State of Alaska Department of Education and Early Development (DEED). Immediately after the count period takes place, DEED requires that each district submit their projected enrollment for the upcoming fiscal year by November 5th. The projected enrollment for the Mat-Su Borough School District is based on a modified cohort-survival analysis.

The next step in the budget development process is a comprehensive examination of current revenues and expenses to determine an estimated beginning fund balance for the upcoming fiscal year. Using the projected enrollment and the most current data available from the State Legislature, revenues for the budget year are projected.

To create an early estimate for expenses, the District must make various assumptions for the upcoming year. For instance, from one year to the next the District may need to assume negotiated salary schedule increases; predict the rate at which health insurance premiums will increase; and/or come up with an estimate for escalating utility costs. Without having all the necessary information to accurately predict expenses in January, the District presents a preliminary budget with all budgetary assumptions clearly communicated within the document.

In accordance with the DEED Uniform Chart of Accounts, information is presented in the budget by fund, function, and object code to help stakeholders understand where expenditures are expected to occur. Adherence to the account code structure also assists the

District in allocating at least 70 percent of its school operating expenses for instructional purposes. While this is no longer a requirement by the State, the District uses this as a measure to ensure adequate funding is designated for instructional purposes.

Public input for the budget is sought through open house forums, school board meetings, and an online survey. The District also hosts a virtual budget presentation through a Facebook video feed. The online forum includes a question and answer period and allows the District to reach a greater population of the community.

General Fund revenue is finalized towards the end of the budget process. From January through March, the School Board deliberates over the preliminary budget and must make certain adjustments, so the financial plan communicates a balanced budget to the Assembly, per Borough Code 3.04.040. Upon adoptions by the Board, the preliminary budget is submitted to the Borough Manager no later than the last Tuesday of March, as required by Borough Code 3.04.020(b). The official budget is due in resolution form no later than April 1st of each year to the Borough Assembly. A message including the specific level of local effort requested by the District must be included with the budget. Since April 1st is several weeks prior to the end of the State's legislative session, the District rarely knows the full funding picture by this date.

In April and May of each year, the Borough Assembly prepares its own budget and holds public budget deliberations and hearings. Within 30 days of the District submitting its preliminary budget to the Assembly, the Borough is required to approve a minimum amount to be apportioned for school operations, as required by AS 14.14.060. The Assembly adopts a budget that includes an appropriation for the School District by May 31st. After both State and local funding have been determined, the School Board takes action to adopt its final budget in May or June. The final budget is due to DEED by July 15th.

As required by Title 4 of Alaska Administrative Code, Chapter 9, Article 120, Budget Review, DEED will either approve the budget or may reject the District budget if it:

- Is not in the form required by the State;
- Is not balanced; or
- Does not meet the local effort provisions of AS 14.17.

If rejected by the State, a revised budget must be submitted within thirty days of the notice of rejection. If the budget contains prior year fund balance as revenue, the budget must be revised and resubmitted if the annual audit shows the fund balance to be less than projected.

By July 1st of each year, the budget is in place for the fiscal year that runs through June 30. While the budget is approved prior to July 1, staffing needs are adjusted almost immediately following the registration process that precedes the count period. Also prior to the twenty-day October student count period; there is one major budget revision that is used mainly to provide charter schools their estimated prior year carryover. The fall revision is brought before the Board in August or September for approval. After the count period, revenue is recalculated based on enrollment, and budgeted expenses are adjusted to account for the completed staffing adjustments, to arrive at winter budget revision. This budget revision is then presented to the Board for approval in December or January.

The School Board recognizes that operational budget revisions may be necessary in order to ensure that the District maintains a balanced budget. Line item revisions may be requested by unit administrators based upon educational or non-instructional support needs. Per Board Policy 3110, the following provisions apply to budget revision authority within the District:

- Budget revisions within a site location can be made by the budget manager without approval.
- The Assistant Superintendent of Business and Operations, Director of Finance, or designee shall be authorized to approve budget revisions between budget locations that do not exceed \$100,000.
- The Superintendent or designee shall be authorized to approve budget revisions between site locations that do not exceed \$150,000.
- Revenue adjustments, which increase or decrease the School District's total adopted budget, shall be submitted to the School Board for ratification.

Additional internal controls, approved by administration, have been established with regard to approval limits for budget transfer requests. While site administrators have responsibility for monitoring and approving how their budgets are expended, additional monitoring occurs at the District level. Once budget transfer requests reach \$25,000, the budget transfer must be approved by the Budget Supervisor. If approved, an internal control exists within the Enterprise Resource Planning's (ERP) system that sends a notification to the Assistant Superintendent of Business and Operations, indicating that a budget transfer in an amount greater than \$25,000 has been approved. For budget transfer approvals greater than \$75,000, a similar notification is sent to the Superintendent. These notifications keep administration informed of significant transactions to ensure proper oversight.

Budget revisions are entered using the District's ERP system and online workflow process. Administrative personnel enter budget transfer requests into the ERP system to be routed for the site administrator's approval and additional approvals as needed. Entry into the District's ERP system allows each budget transfer to immediately effect available funds. The District uses budget roll up codes within the ERP system to ensure that schools and departments have flexibility in spending funds, while still maintaining internal controls that help ensure administrators stay within acceptable budget expenditure parameters. All budget revisions are reported to the Board in a reading file.

These internal controls are part of the District's larger comprehensive risk management plan, which also includes IT backups and disaster recovery processes. The disaster recovery plan was developed utilizing the District's financial management system functionality to switch the data load, processes, and workflow to alternate servers outside the State of Alaska. If the unexpected should occur, key staff have been identified to assist with carrying out critical functions as a part of the District's disaster recovery and business continuity plan.

School and department budgets, budget process, and workflow are integrated into the ERP system. The system is designed with integrated modules, each designed to assist the end user in specific critical business functions. The system provides for streamlined functions in payroll, procurement, receiving, employee expense, accounts payable, and accounting that work hand-in-hand with the District's budget functions.

As funds are expended later into the fiscal year, the District begins monitoring fund balance. Board Policy 3470 establishes goals and provides guidance concerning the desired level of year-end fund balance to be maintained by the District as required by GASB Statement 54. The District's Comprehensive Annual Financial Reports (CAFR) designate fund balance as non-spendable, restricted, committed, assigned, and unassigned based on the relative strength of the restrictions that control the purposes for which amounts can be spent. When both restricted and unrestricted resources are available for use, it is the District's policy to use externally restricted resources first, then unrestricted resources – committed, assigned, and unassigned – in order as needed.

The entire budget process, internal controls, and Board Policy are designed and implemented to ensure financial stability for program continuity; instill public confidence; maintain budget and financial compliance with government authorities, and assist the District in building adequate fund balance to offset unexpected increases in costs.

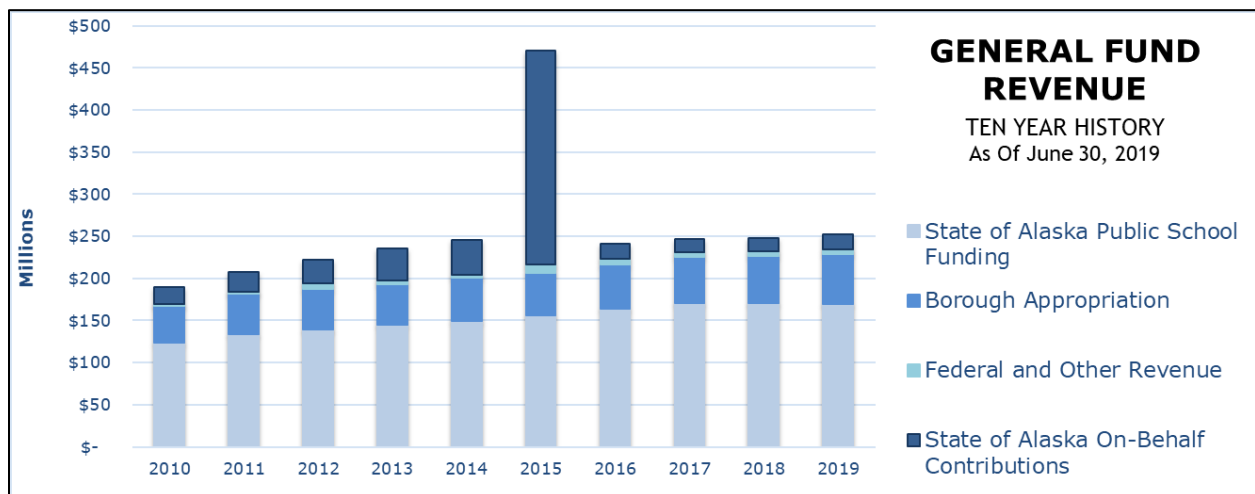
Factors Affecting Financial Condition

The District is largely dependent upon revenue from the State of Alaska as approximately 75% of the District's funding comes directly from the State through the State Foundation Formula. The State's public school funding program sets the amount of general school funding the District receives from the State and it sets the limit of the amount to be raised from local sources under an equalization section of the formula.

Effective July 1, 2014, HB 278 adjusted the Base Student Allocation (BSA) to increase from \$5,680 to \$5,830 in FY 2015, \$5,880 in FY 2016, and \$5,930 in FY 2017. Funding outside the BSA was also established (to also be distributed through the formula) at \$43M in FY 2015, \$32.5M in FY 2016, and \$20M in FY 2017. Due to State fiscal constraints, as a result of decreased oil revenues the funding outside the BSA was not distributed for FY 2016 and FY 2017. The passage of HB278 also led to a change in funding for correspondence study programs. The correspondence factor within the Foundation Program was adjusted from 80% to 90%, and unspent student allotments carry over from year-to-year if students remain enrolled in the District's correspondence program.

Chart 5 represents the District's historical revenue sources.

Chart 5



As shown in Chart 5, FY 2015's State of Alaska On-Behalf Contributions are dramatically higher than any other fiscal year during the ten year history. During the 2014 Legislative Session, Senate Bill 119 passed providing a one-time appropriation from the State's budget reserve fund of \$1 billion to PERS and \$2 billion to TRS which resulted in significantly increased contributions in FY 2015.

The District's total General Fund revenue grew by 1.93% between FY 2018 and FY 2019. While the District experienced a decrease of (\$483,006) in State funding from the Foundation Program, the Borough appropriation was increased by \$2,731,401 to align with the District's share in a growing tax base.

In FY 2016 and FY 2017 the District's expenditures exceeded revenues resulting in a use of fund balance of \$2.5M in FY 2016 and \$2.9M in FY 2017. For FY 2018, the District experienced an increase of \$5.2M in unassigned fund balance as revenues exceeded expenditures and as the Borough removed the unassigned fund balance lapse policy. In FY 2019, the District grew General Fund unassigned fund balance by \$8,991,230 as a result of unanticipated retirement contribution credits issued by the State of Alaska Department of Administration for forfeited defined contribution plan participants and a spending and hiring freeze implemented by the District in February 2019.

Chart 6 depicts the District's last five years of general fund balance as classified by GASB 54.

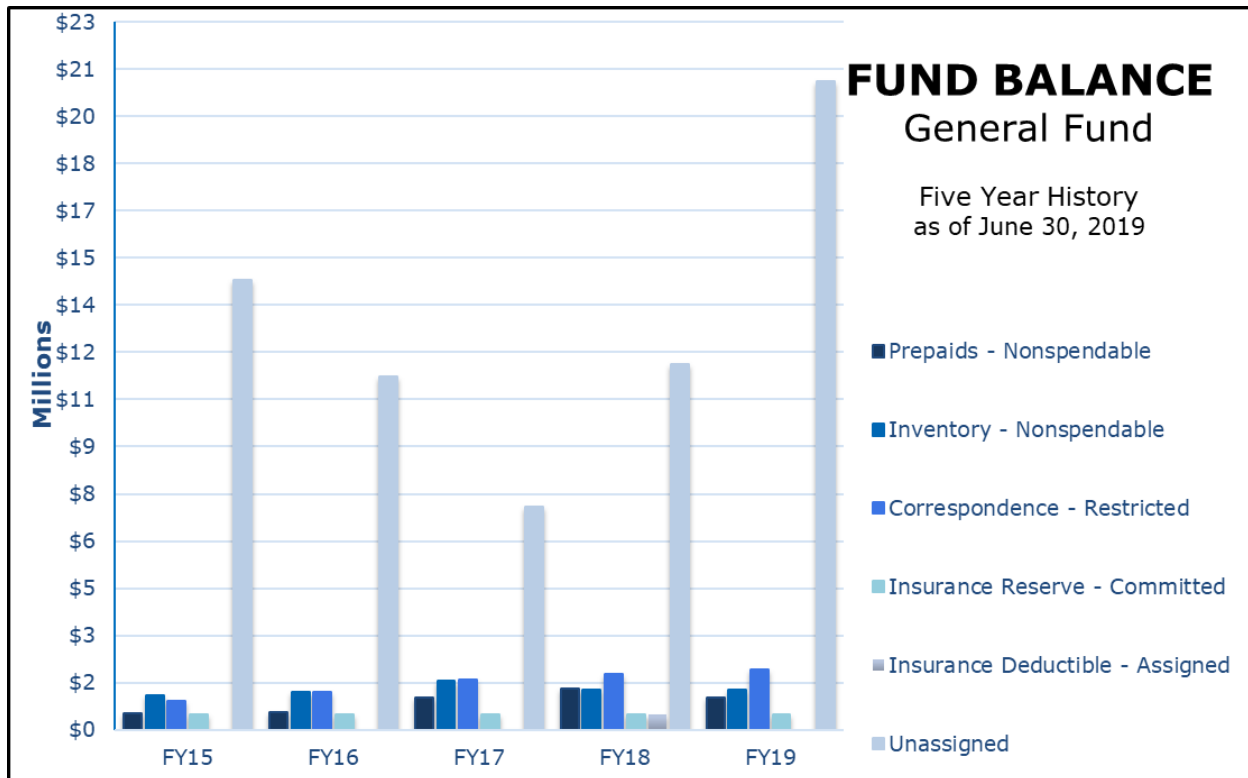


Chart 6

Instructional Spending

The District is committed to preparing all students for success and focuses its spending on the instructional area. Prior to 2016, Alaska Statute 14.17.520 stated, "A district shall budget for and spend a minimum of 70 percent of its school operating expenditures in each fiscal year on the instructional component of the district budget." Although this law was repealed in July 2016 and is no longer a State mandate, it is still a measure that is used to compare educational spending throughout the State. MSBSD's FY 2018 audited expenditures exceed the State of Alaska's mandate, with 78% of its operating fund spending within the instructional component and 22% spent in instructional support or non-instruction, as shown in Chart 7 below. The instructional/non-instructional proportions align closely with the historical trend excluding FY 2015. FY 2015's increase is due to the additional State-On-Behalf contributions received in FY 2015.

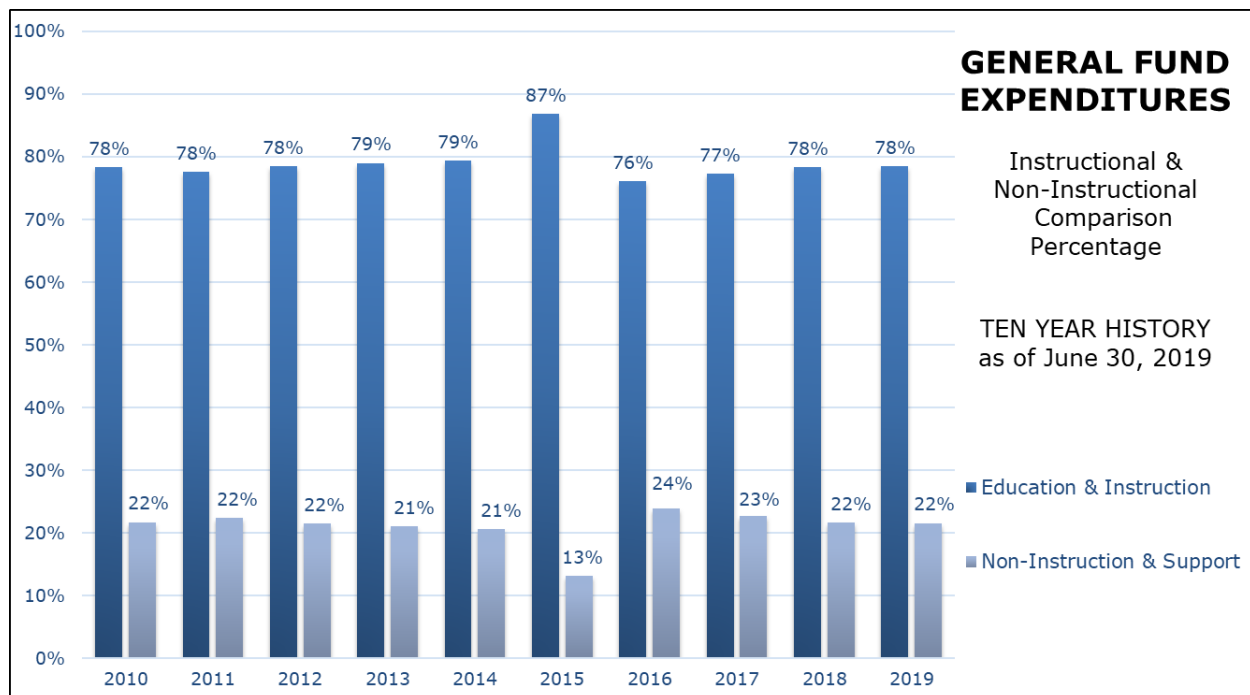


Chart 7

Financial Forecast

As the District attempts to forecast financial conditions beyond FY 2020, anticipated expenses outpace projected revenue, creating a structural deficit in subsequent years. Based on the following assumptions, the District prepared a long-term forecast that extends through FY 2023.

Revenue Assumptions

Local Funding

- Borough revenue maintained at 6.30 Mills of prior year assessed value
 - Assess value increases at 3.5% annually per Borough forecast
- Other revenue maintained with no increase or decrease

State Funding

- BSA maintained at \$5,930
- Intensive count is maintained at 510
- No one-time grants
- Excludes on-behalf revenue

Federal Funding

- Federal revenue maintained with no increase or decrease

Expense Assumptions

Regular Salary Schedule Movement

- Salary schedules are maintained with no increase
- Certificated salaries are maintained with an average annual step increase of 1.6%
- Non-Certificated salaries are maintained with an average annual step increase of 2.84%
- Vacancy and Attrition factors have been applied

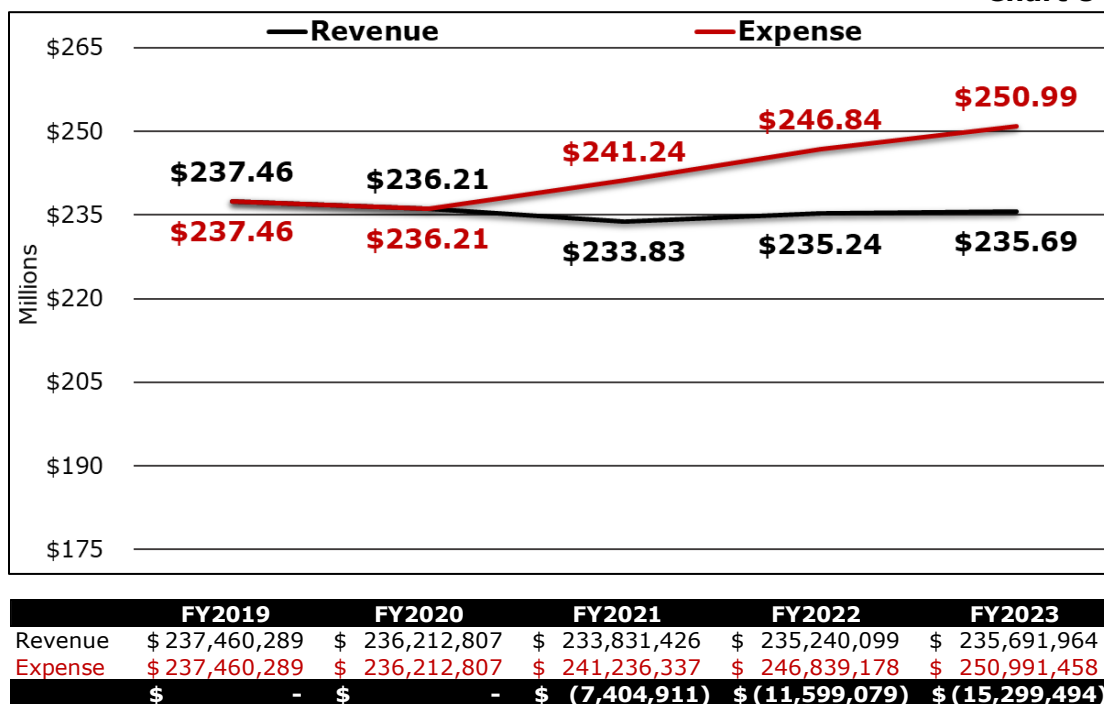
Benefits

- Health insurance increase at an annual rate of 8%
 - This increase is split 50/50 between employees and the District for CEA & MSPA unions
 - Current District costs are maintained with the employee covering the total cost of the increase for EXEC, MLMA, and MSEA unions
- All other deduction factors are maintained with any increase due to an increase in salary factors
- Includes a reserve of 1% of total salaries and benefits for payroll contingencies
- Excludes on-behalf payments

Non-Personnel

- Utilities increase at an annual rate of 11%
- Insurance bonds and premiums increase at an annual rate of 10%
- Transfers to other funds includes subsidies to Student Transportation
- All other non-personnel accounts are maintained with no increase or decrease

Chart 8



The deficits in FY 2021, FY 2022, and FY 2023 are \$7.4M, \$11.6M, and \$15.2M, respectively. This trend of expenses outpacing revenues is referred to as a structural deficit because operations cannot be sustained over time without additional revenue or reductions to expenses.

Awards and Acknowledgements

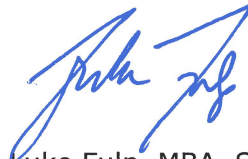
The Association of School Business Officials International (ASBO) has awarded the Certificate of Excellence in Financial Reporting to our District for its Comprehensive Annual Financial Report (CAFR) for the period ended June 30, 2018. This was the tenth consecutive year the District applied and received this prestigious award. In order to be awarded Certificates of Excellence and Achievement, the District published an easily readable and efficiently organized CAFR. A Certificate of Excellence is valid for a period of one year only. We believe that our current CAFR continues to meet the Certificate of Excellence program's requirements and we are submitting to ASBO International to determine its eligibility for another certificate.

The preparation of this report was accomplished through the commitment, dedication, and tireless effort of Matanuska Susitna Borough School District employees. We would like to express our appreciation to all the people who assisted and contributed to the preparation of this report including our primary government the Matanuska-Susitna Borough. Their expertise and partnership in data collection has been tremendously helpful. We would also like to thank the members of the School Board for their support for maintaining the highest standards of professionalism in the management of the District's finances.

Respectfully submitted,



Dr. Monica Goyette
Superintendent



Luke Fulp, MBA, SFO
Assistant Superintendent
of Business and Operations



Zachary Albert, CTP
Director of Finance



Carmen Jackson, CPA
Accounting Supervisor

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MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT

PRINCIPAL OFFICIALS

2018-19 SCHOOL BOARD

Dr. Donna Dearman, President
Kelsey Trimmer, Vice President
Dr. Sarah Welton, Clerk
Thomas Bergey, Member
Ole Larson, Member
Ray Michaelson, Member
Ryan Ponder, Member



DISTRICTWIDE ADMINISTRATION

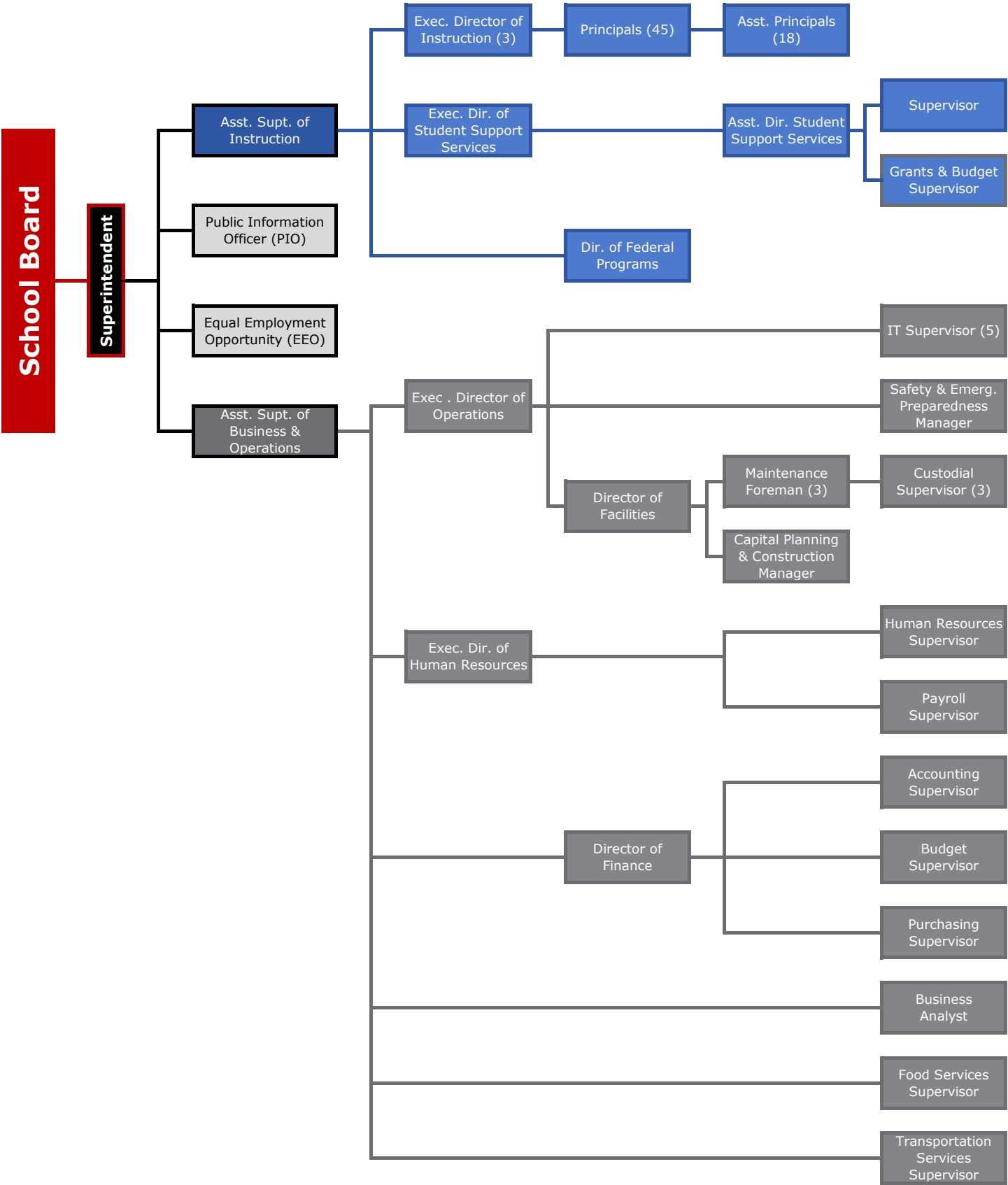
Dr. Monica Goyette, Superintendent
Jillian Morrissey, Public Information Officer

Amy Spargo, Assistant Superintendent of Instruction
Justin Ainsworth, Executive Director of Instruction
Reese Everett, Executive Director of Instruction
Traci Pedersen, Executive Director of Instruction
Dan Molina, Executive Director of Student Support Services
Dale Sweetser, Assistant Director of Student Support Services
Katherine Ellsworth, Director of Federal Programs

Luke Fulp, Assistant Superintendent of Business and Operations
Mike Brown, Executive Director of Operations
Katherine Gardner, Executive Director of Human Resources
Zachary Albert, Director of Finance
Jim Estes, Director of Facilities
Tony Weese, Capital Planning and Construction Manager

ORGANIZATION CHART

AS OF 6/30/2019





ASSOCIATION OF
SCHOOL BUSINESS OFFICIALS
INTERNATIONAL

**The Certificate of Excellence in Financial Reporting
is presented to**

Matanuska-Susitna Borough School District

**for its Comprehensive Annual Financial Report (CAFR)
for the Fiscal Year Ended June 30, 2018.**

The CAFR meets the criteria established for
ASBO International's Certificate of Excellence.



A handwritten signature in black ink, reading 'Tom Wohlleber'.

Tom Wohlleber, CSRM
President

A handwritten signature in black ink, reading 'David J. Lewis'.

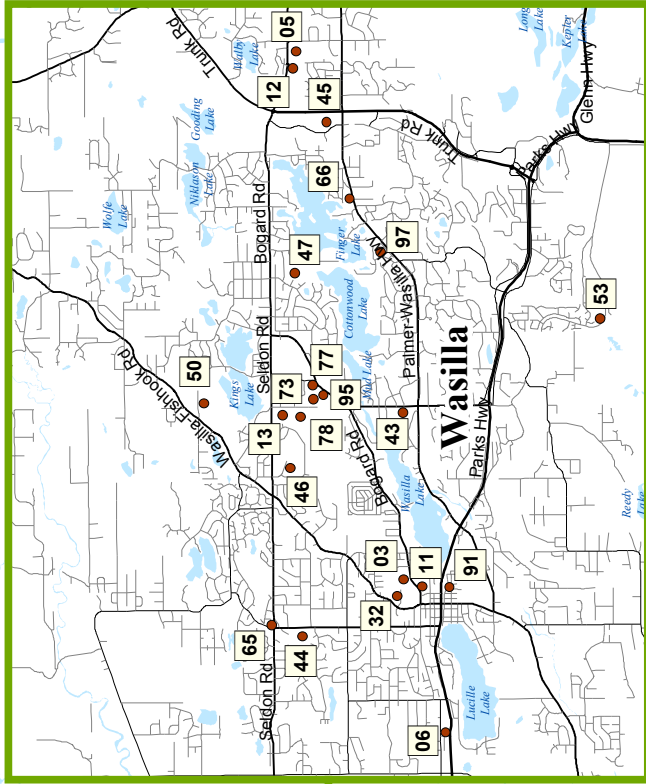
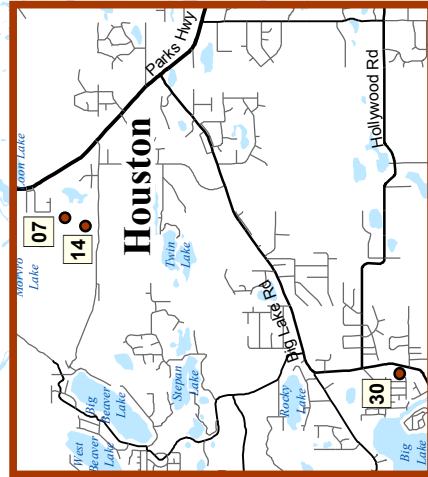
David J. Lewis
Executive Director

MSB School District Facilities Locations

02. Su-Valley Jr./Sr. High School
31. Glacier View School
35. Talkeetna Elementary School
36. Trapper Creek Elementary School
37. Willow Elementary School
39. Snowshoe Elementary School
41. Butte Elementary School
42. Sutton Elementary School
48. Goose Bay Elementary School
49. Beryozova School
51. Meadow Lakes Elementary School
52. Knik Elementary School
54. Denaina Elementary School
61. Midnight Sun Family Learning Center
67. American Charter Academy
80. Joe Redington Jr/Sr High School

Houston Inset

07. Houston High School
14. Houston Middle School
30. Big Lake Elementary School

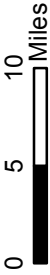
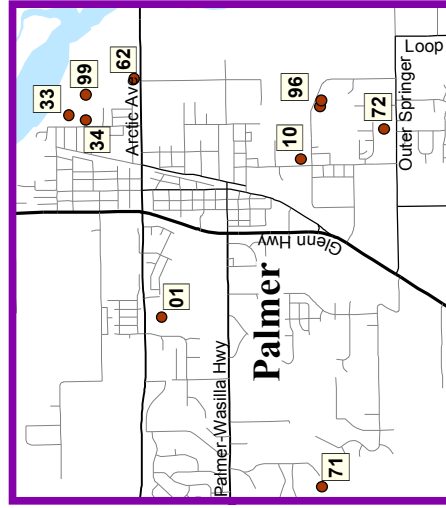


Wasilla Area Inset

03. Wasilla High School
05. Colony High School
06. Burchell High School
11. Wasilla Middle School
12. Colony Middle School
13. Teeland Middle School
32. Iditarod Elementary School
43. Cottonwood Elementary School
44. Tanaina Elementary School
45. Pioneer Peak Elementary School
46. Larson Elementary School
47. Finger Lake Elementary School
50. Shaw Elementary School
53. Machetanz Elementary School
65. Twindly Bridge Charter School
66. Birchtree Charter School
73. Mat-Su Career & Tech High School
77. Mat-Su Day School
78. Fronteras Spanish Immersion Charter School
91. Mat-Su Central School
95. MSBSD Operations & Maintenance
97. MSBSD Pupil Transportation Department

Palmer Area Inset

01. Palmer High School
10. Palmer Junior Middle School
33. Sherrad Elementary School
34. Swanson Elementary School
62. Academy Charter School
71. Valley Pathways School
72. Mat-Su Secondary School
96. MSBSD Nutrition Services
96. School District Warehouse
99. MSBSD Administration Building





Tel: 907-278-8878
Fax: 907-278-5779
www.bdo.com

3601 C Street, Suite 600
Anchorage, AK 99503

Independent Auditor's Report

Members of the School Board
Matanuska-Susitna Borough School District
Palmer, Alaska

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of Matanuska-Susitna Borough School District ("the District"), a component unit of the Matanuska-Susitna Borough, Alaska, as of and for the year ended June 30, 2019, and the related notes to the financial statements, which collectively comprise the District's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund, and the aggregate remaining fund information of the Matanuska-Susitna Borough School District as of June 30, 2019, and the respective changes in financial position, and where applicable, cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that Management's Discussion and Analysis on pages 6 through 21, the budgetary comparison information on page 60, and the Schedules of Net Pension and OPEB Liability, and Pension and OPEB Contributions on pages 64 through 80 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise Matanuska-Susitna Borough School District's basic financial statements. The combining and individual fund financial statements and schedules, and the schedule of compliance for the year ended June 30, 2019 are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The combining and individual fund financial statements and schedules, and the schedule of compliance for the year ended June 30, 2019, are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, combining and individual fund financial statements and schedules, and the schedule of compliance for the year ended June 30, 2019 are fairly stated, in all material respects in relation to the basic financial statements as a whole.

We also previously audited, in accordance with auditing standards generally accepted in the United States of America, the basic financial statements of Matanuska-Susitna Borough School District as of and for the year ended June 30, 2018 (not presented herein), and have issued our report thereon dated November 13, 2018, which contained unmodified opinions on the respective financial statements of the governmental activities, each major fund, and the aggregate remaining fund information. The individual

fund financial statements and schedules for the year ended June 30, 2018 are presented for purposes of additional analysis and are not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the 2018 financial statements. The individual fund financial statements and schedules for the year ended June 30, 2018 have been subjected to the auditing procedures applied in the audit of the 2018 basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare those financial statements or to those financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the individual fund financial statements and schedules for the year ended June 30, 2018 are fairly stated in all material respects in relation to the basic financial statements as a whole for the year ended June 30, 2018.

The introductory section and statistical section have not been subjected to the auditing procedures applied in the audit of the basic financials statements, and accordingly, we do not express an opinion or provide any assurance on them.

Other Reporting Required by *Government Auditing Standards*

In accordance with *Government Auditing Standards*, we have also issued our report dated November 15, 2019 on our consideration of Matanuska-Susitna Borough School District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of Matanuska-Susitna Borough School District's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Matanuska-Susitna Borough School District's internal control over financial reporting and compliance.

BDO USA, LLP

Anchorage, Alaska
November 15, 2019

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Management's Discussion and Analysis

Matanuska-Susitna Borough School District

Management's Discussion and Analysis

Year Ended June 30, 2019

This section of Matanuska-Susitna Borough School District's comprehensive annual financial report presents our discussion and analysis of the School District's financial performance during the fiscal year ended on June 30, 2019 (FY 2019). We encourage readers to consider the information presented here in conjunction with the information furnished in our letter of transmittal at the front of this report and the School District's financial statements, which immediately follow this section.

The Management's Discussion and Analysis (MD&A) is an element of Required Supplementary Information specified in the Governmental Accounting Standard Board's (GASB) Statement No. 34, Basic Financial Statements – and Management's Discussion and Analysis – for State and Local Governments.

Financial Statements

Key financial highlights for the fiscal year ended June 30, 2019 include the following:

As of the close of the current fiscal year, the School District's total governmental funds reported a combined ending fund balance of \$29,789,121, an increase of \$7,530,629 in comparison to the beginning year balance.

At the end of the current fiscal year, the fund balance for the General Fund was \$25,339,882. Of this amount, \$2,304,658 was considered non-spendable, and was comprised of \$1,269,159 invested in inventory and \$1,035,499 reserved for prepaid items. Restricted fund balances totaled \$1,919,998, which was set aside for unspent correspondence school student allotments. Assigned fund balance of \$500,000 was reserved for self-insurance of workers' compensation claims. The unassigned fund balance for the General Fund was \$20,615,226 at June 30, 2019.

Overview of the Financial Statements

This discussion and analysis is intended to serve as an introduction to the School District's basic financial statements. The basic financial statements are comprised of three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves. The basic financial statements include two kinds of statements that present different views of the School District:

- The first two statements are government-wide financial statements that provide both short-term and long-term information about the School District's overall financial status.
- The remaining statements are fund financial statements that focus on individual parts of the School District, reporting the School District's operations in greater detail than the government-wide statements.
- The governmental funds statements tell how basic services, such as regular and special education, were financed in the short term, as well as what remains for future spending.
- Fiduciary funds statements provide information about the financial relationships in which the School District acts solely as trustee or agent for the benefit of others.

Matanuska-Susitna Borough School District

Management's Discussion and Analysis

Year Ended June 30, 2019

The notes to the financial statements also further explain the information in the statements and provide detailed data. The statements, are followed by a section of required supplemental information that further explains and supports the financial statements with a comparison of the School District's budget for the year.

Government-wide Financial Statements

The design of the government-wide financial statements is to provide readers with both short-term and long-term information about the School District's overall financial status, in a manner similar to a private-sector business.

The Statement of Net Position presents information on all of the School District's assets and liabilities, with the difference between the two reported as net position. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial condition of the School District is improving or deteriorating.

The Statement of Activities presents information showing how the School District's net position changed during the most recent fiscal year. All changes in net position are reported as soon as the underlying event occurs, regardless of the timing of any related cash flows. Some revenues and expenditures reported on the Statement of Activities result in cash flows that occur in future fiscal periods.

Both of the government-wide financial statements present functions of the School District as governmental activities, that is, functions principally supported by taxes and intergovernmental revenues. The governmental activities of the School District include; instruction, administration, student transportation, and food services among others. The government-wide financial statements are found in exhibit A-1 and B-1 of this report.

Fund Financial Statements

A fund is a fiscal and accounting entity with a self-balancing set of accounts that is created for the purpose of tracking the financial transactions related to specific activities or objectives. The School District uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. The fund financial statements focus on the School District's most significant or "major" funds. All School District funds are divided into three categories: governmental funds, proprietary funds, and fiduciary funds.

Governmental Funds

Governmental funds account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide statements, governmental fund financial statements focus on near-term inflows and outflows of spendable resources as well as on balances of spendable resources available at the end of the fiscal year. Governmental fund information helps the reader determine whether there are more (or less) financial resources that can be spent in the near future to finance the School District's programs. The relationship (or differences) between governmental activities (reported in the Statement of Net Position and the Statement of Activities) and governmental funds is described in the reconciliation accompanying the Governmental Funds Balance Sheet

Matanuska-Susitna Borough School District

Management's Discussion and Analysis

Year Ended June 30, 2019

and Statement of Revenues, Expenditures and Changes in Fund Balances. The governmental funds financial statements can be found in exhibit C-1 through C-4 of this report.

Proprietary Funds

The Proprietary Funds financial statements provide the same type of information as government-wide financial statements, only with greater detail. Proprietary funds are used to track business-type activities that charge customers a fee in return for goods or services. The School District maintains both types of proprietary funds - enterprise funds and an internal service fund.

Enterprise funds are used to account for business-type activities for which external users are charged a fee for goods or services. The School District's enterprise funds include the Mat-Su Construction Trades Fund, Adult Welding Class Fund, Families in Transition Fund, and the Alaska Works Partnership Fund.

Internal service funds are used to track the activities that provide goods or services to other agencies, funds, or programs within the School District. The School District uses an internal service fund to account for Workers' Compensation Self-Insurance.

Because the enterprise funds are financially immaterial to the financial statements and because they fall within the general educational mission of the School District, these funds are accounted for as governmental activities within the government-wide statements. The basic proprietary fund financial statements can be found in exhibit D-1 through D-3 of this report.

Fiduciary Funds

Fiduciary funds are used to account for resources that are held for the benefit of parties other than the School District. Fiduciary funds are not reflected in the government-wide financial statements because the resources accounted for within those funds are not available to support the School District's own programs. The accounting used for fiduciary funds is much like that used for proprietary funds. The basic fiduciary fund financial statements can be found in exhibit E-1 of this report.

Notes to the Financial Statements

The notes to the financial statements provide additional information that is essential for understanding the data provided within the government-wide and fund financial statements. The note disclosures can be found immediately following exhibit E-1 of this report.

Other Information

Combining and individual fund statements and schedules can be found after the Required Supplementary Information section.

Matanuska-Susitna Borough School District

Management's Discussion and Analysis

Year Ended June 30, 2019

Government-wide Financial Analysis

Net Position

Over time, net position may serve as a useful indicator of a government's overall financial condition. With the implementation of GASB 68 and 75, the District was required to recognize its proportional share of the net pension and OPEB liabilities and related deferred inflows and outflows of resources.

The School District's total liabilities and deferred inflows of resources exceeded assets and deferred outflows of resources by \$129,473,449 for the fiscal year ended June 30, 2019. Of this amount, \$143,730,043 is a deficit and is unrestricted, \$1,919,998 was restricted for correspondence school student allotments, and \$4,289 was restricted for scholarships. The remaining \$12,332,307 (net of the related debt) is invested in the School District's capital assets (e.g. facilities, furniture, equipment, and software). Because these capital assets are necessary for the School District to provide the services, supplies, and equipment required to fulfill its educational mission, the resources invested in them are not available to be used for future spending.

The increase in current assets from the prior year can be attributed in part to the increases in cash and accounts receivable. The deferred outflows of resources related to the pension and other postemployment benefits increased over the prior year by \$10,661,676.

Current liabilities include: accounts payable, accrued payroll and related liabilities, prepaid grant funds, student meal account deposits, claims payable, and capital lease and accrued leave liabilities payable within one year. The increase in current liabilities from the prior year can be attributed in part to increases in accrued payroll and related liabilities. Noncurrent liabilities, which includes the accrued leave, capital leases payable, and the net pension and postemployment benefits liabilities increased by \$14,742,865. This increase was largely the result of a \$14,698,419 increase in the liabilities for net pension and other postemployment benefits. Deferred inflows of resources related to pensions and other postemployment benefits decreased from the prior year by \$13,640,313. The analysis below focuses on net position (Table 1). The Change in net position for the School District is shown on the following page (Table 2) in the Statement of Activities.

Matanuska-Susitna Borough School District

Management's Discussion and Analysis

Year Ended June 30, 2019

Table 1
Net Position of Governmental Activities

June 30,	2019	2018
Assets		
Current and other assets	\$ 42,076,600	\$ 34,027,136
Noncurrent assets	20,010,528	20,317,996
Total Assets	62,087,128	54,345,132
Deferred Outflows		
Pension Related	17,173,454	15,704,494
Other postemployment benefits related	13,436,110	4,243,394
Total Deferred Outflows of Resources	30,609,564	19,947,888
Total Assets and Deferred Outflows	92,696,692	74,293,020
Liabilities		
Current liabilities	11,986,940	11,461,346
Noncurrent liabilities	195,030,122	180,287,257
Total Liabilities	207,017,062	191,748,603
Deferred Inflows		
Pension related	4,231,063	17,733,055
Other postemployment benefits related	10,922,016	11,060,337
Total Deferred Inflows of Resources	15,153,079	28,793,392
Net Position		
Net investment in capital assets	12,332,307	12,420,350
Restricted for scholarships	4,289	4,285
Restricted for correspondence program	1,919,998	1,768,396
Unrestricted (deficit)	(143,730,043)	(160,442,006)
Total Net Position	(129,473,449)	(146,248,975)
Total Liabilities, Deferred Inflows and Net Position	\$ 92,696,692	\$ 74,293,020

Governmental Activities

The following condensed table of changes in net position, displays the revenues and expenses for the current year. The results of this year's operations for the School District as a whole are reported in the Statement of Activities in exhibit B-1 of this report. Table 2 provides condensed information from the Statement of Activities.

Matanuska-Susitna Borough School District

Management's Discussion and Analysis

Year Ended June 30, 2019

Table 2
Statement of Activities

Year Ended June 30,	2019	2018
Revenues		
Program revenues:		
Charges for services	\$ 1,212,213	\$ 1,097,620
Operating grants and contributions	49,365,415	52,947,144
General revenues:		
Borough district appropriations	58,374,918	55,841,300
Out of district reimbursement	447,749	445,329
State grants not restricted	172,766,647	170,625,841
E-rate	1,276,298	1,280,412
Medicaid and other	1,211,487	1,872,683
Total Revenues	284,654,727	284,110,329
Expenses		
Instruction	99,898,869	107,165,419
Special education instruction	38,967,635	40,822,523
Special education support services - student	16,177,323	17,627,881
Support services - students	8,858,952	9,372,277
Support services - instruction	13,683,946	11,487,186
School administration	9,756,751	10,249,983
School administration support services	9,637,263	10,107,832
District administration	1,375,486	1,540,370
District administration support services	12,501,533	12,205,977
Operations and maintenance of plant	24,523,333	24,384,005
Student activities	3,454,577	3,545,267
Student transportation - student activities	228,364	400,198
Student transportation - to and from school	17,516,999	17,462,016
Community services	72,538	22,180
Food services	6,869,344	6,940,007
Construction and facilities acquisition	4,113,477	1,926,253
Interest on long-term debt	242,811	401,222
Total Expenses	267,879,201	275,660,596
Change in net position	16,775,526	8,449,733
Net Position, beginning of year	(146,248,975)	(154,698,708)
Net Position, end of year	\$ (129,473,449)	\$ (146,248,975)

The cost of all governmental activities in FY 2019 was \$267,879,201. Users of the School District's programs paid some of the cost of the School District's programs (\$1,212,213). The federal and state government subsidized certain programs with grants and contributions (\$49,365,415). However, most of the School Districts' normal operating costs were paid with funding provided by the State of Alaska Foundation Program (\$170,026,401), which does not

Matanuska-Susitna Borough School District

Management's Discussion and Analysis

Year Ended June 30, 2019

include On-Behalf Retirement Contributions from the State of Alaska (\$18,175,456) and Other State Revenue (\$2,740,246). The Borough Appropriation (\$58,374,918) is derived from local property tax assessments. The Statement of Activities is in exhibit B-1 of this report.

Table 3 presents the total cost of services for the School District's main functional activities. Net Cost of Services represents the Total Cost of Services less charges for services and revenue from operating grants and contributions. The net cost shows the financial burden placed on the School District's General Fund by each of these functions.

Table 3
Net Cost of Governmental Activities

Governmental Activities	Fiscal Year 2019		Fiscal Year 2018	
	Total Cost of Services	Net Cost of Services	Total Cost of Services	Net Cost of Services
Expenses:				
Instruction	\$ 138,866,504	\$ 123,879,578	\$ 147,987,942	\$ 129,404,551
Support services - school	38,720,221	31,216,024	38,487,344	30,950,673
School administration	19,394,014	18,265,214	20,357,815	18,723,102
District administration	13,877,019	12,420,871	13,746,347	11,804,086
Operations and maintenance	24,523,333	23,210,718	24,384,005	23,957,165
Student activities	3,454,577	3,337,985	3,545,267	3,294,090
Student transportation	17,745,363	834,215	17,862,214	1,020,494
Community services	72,538	(8,701)	22,180	174
Food services	6,869,344	12,482	6,940,007	139,022
Construction and facilities acquisition	4,113,477	3,890,376	1,926,253	1,921,253
Interest on-long term debt	242,811	242,811	401,222	401,222
Total	\$ 267,879,201	\$ 217,301,573	\$ 275,660,596	\$ 221,615,832

As noted earlier, the School District uses fund accounting to ensure and demonstrate compliance with finance related legal requirements. Reviewing the funds helps the reader consider whether the School District is being accountable for the resources provided by the State, Borough, and others and may provide more insight into the School District's overall financial health.

Government Funds

The focus of the School District's governmental funds is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the School District's net resources available for spending at the end of the fiscal year. As of the end of the current fiscal year, the School District's governmental funds reported combined ending fund balances of \$29,789,121 as reported in exhibit C-1.

Matanuska-Susitna Borough School District

Management's Discussion and Analysis

Year Ended June 30, 2019

Table 4 reconciles total ending balances for the governmental funds on the government-wide balance sheet.

Table 4
Reconciliation of Total Fund Balances for Governmental Funds
to Net Position for Governmental Activities

June 30,	2019	2018
Total fund balance - governmental funds at June 30	\$ 29,789,121	\$ 22,258,492
Cost of capital assets (net of accumulated depreciation)	18,948,574	19,187,106
Other postemployment benefits assets	-	1,130,890
Long-term liabilities	(193,968,168)	(180,287,257)
Deferred inflows and outflows - pension related	15,456,485	(8,845,504)
Enterprise fund net position	300,539	307,298
Net Position At June 30	\$ (129,473,449)	\$ (146,248,975)

The School District had two major governmental funds in FY 2019. A major fund is defined as a fund whose revenues, expenditures/expenses, assets, or liabilities (excluding extraordinary items) are at least 10 percent of corresponding totals for all governmental or enterprise funds and at least 5 percent of the aggregate amount for all governmental and enterprise funds for the same item. Funds that do not meet those criteria may also be designated as major funds if they are considered important to the School District or the readers of its financial statements.

The General Fund is a major fund of the School District and is the principal operating fund. At the end of the current fiscal year, the total General Fund balance was \$25,339,882, which includes non-spendable, restricted, assigned, and unassigned funds. The unassigned fund balance as of June 30, 2019, was \$20,615,226, an increase of \$8,991,230 over the prior year.

Although the Capital Projects Fund does not meet the reporting criteria for a major fund, the District has elected to present the fund as a major fund due to the significance of the fund to the users of the financial statements. This fund was established to provide funding for much needed equipment and infrastructure improvements to aging buildings, including ADA compliance upgrades; parking lot improvements; security upgrades; and fire alarm upgrades. In FY 2019, the four projects with the largest expenditures were for a new student information system; mechanical, electrical, and water improvements at facilities; relocation of portables between school sites to accommodate student populations at the schools where enrollment was growing; and parking lot maintenance. Total expenditures for these four projects amounted to \$2,141,899, or about 58% of the total expenditures for capital improvement projects. The Capital Projects Fund had a fund balance at the end of the current year of \$3,013,030.

The Governmental Fund Balance Sheet and the Statement of Revenues, Expenditures and Changes in Fund Balance, which identifies both major funds, are located in exhibit C-1 and C-3 of this report.

Matanuska-Susitna Borough School District

Management's Discussion and Analysis

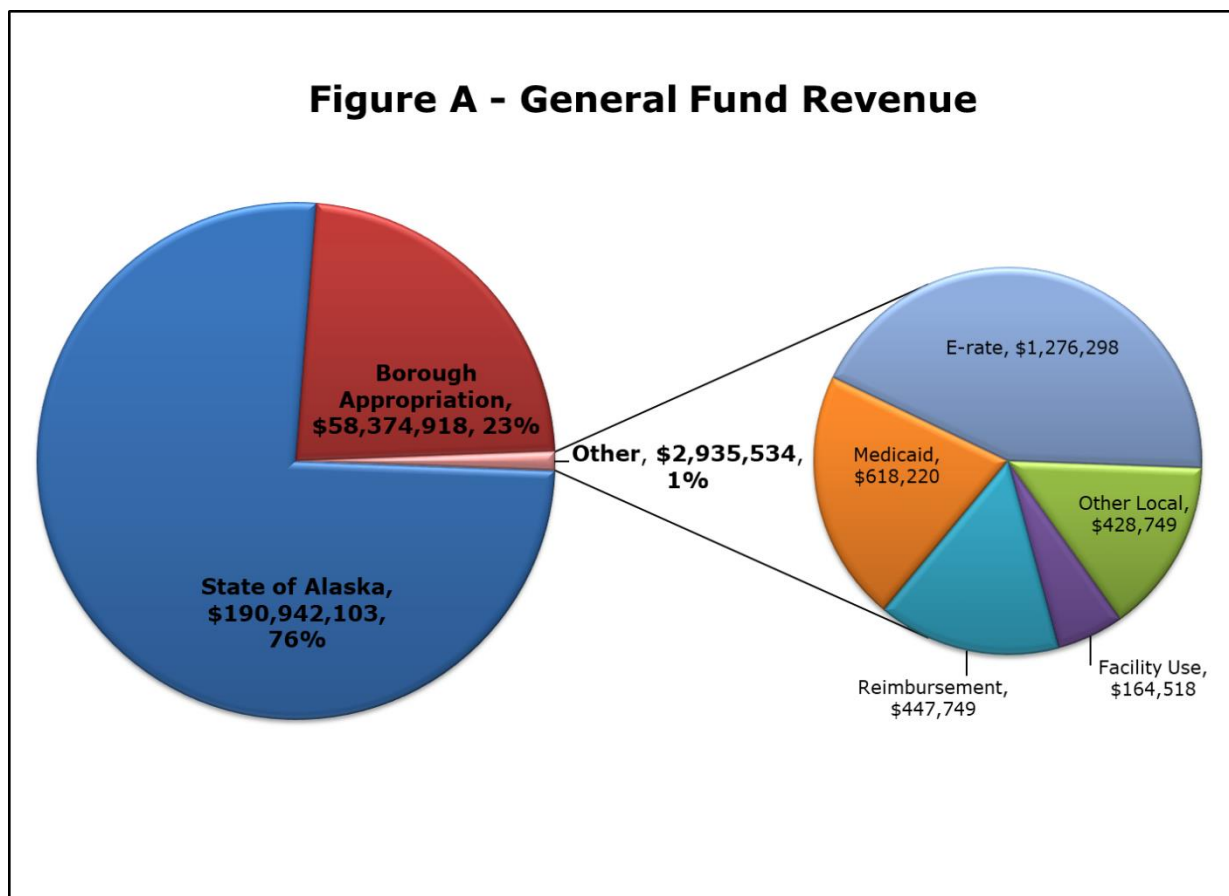
Year Ended June 30, 2019

Table 5 presents a summary of General Fund revenue, compares current year with the previous year, and shows the increase or (decrease) and percentage of change.

Table 5
General Fund Revenue

	2019	2018	Increase (Decrease)	Percentage Increase (Decrease)
Borough appropriation	\$ 58,374,918	\$ 55,841,300	\$ 2,533,618	4.54%
Other local	1,041,016	961,998	79,018	8.21%
State of Alaska	190,942,103	186,069,895	4,872,208	2.62%
Federal E-Rate	1,276,298	1,280,412	(4,114)	-0.32%
Federal Medicaid	618,220	1,356,014	(737,794)	-54.41%
Total Revenue	\$ 252,252,555	\$ 245,509,619	\$ 6,742,936	2.75%

Figure A presents a chart of General Fund revenue by source for the fiscal year ended June 30, 2019.



Matanuska-Susitna Borough School District

Management's Discussion and Analysis

Year Ended June 30, 2019

The School District experienced an overall revenue increase of \$6,742,936, or 2.75%. Funding from the Borough and State of Alaska made up \$2,533,618 and \$4,872,208 of that increase, respectively. Increases to State funding can be attributed to one-time grant funds and increases to on-behalf payments to support the unfunded liability in the State's retirement systems. Borough funding increased as a result of action taken by the Borough Assembly to link education funding to a mill rate equivalent of 6.3 mills. Federal E-rate funding was \$4,114 lower and Federal Medicaid funding was \$737,794 lower than in FY 2018. Other local revenue, which consists of revenue from facility use and other local reimbursements, increased from the prior year by \$79,018.

Table 6 presents a summary of General Fund expenditures by function and compares it with the previous year reflecting the increase or (decrease) and the percentage of that change from the previous year. There was an increase in expenditures of 1.64% in FY 2019. The General Fund budget included several expense reductions including a total reduction in force of 11.21 full time equivalent (FTE) positions. The overall increase in expenditures of \$3,880,602 over FY 2018 can primarily be attributed to salaries and benefits related expenditures.

Table 6
General Fund Expenditures

	2019	2018	Increase (Decrease)	Percentage Increase (Decrease)
Instruction	\$ 141,422,855	\$ 140,876,027	\$ 546,828	0.39%
Support services - school	36,308,160	34,025,955	2,282,205	6.71%
School administration	20,697,087	20,351,314	345,773	1.70%
District administration	13,622,899	12,501,847	1,121,052	8.97%
Operations and maintenance	24,046,589	24,128,328	(81,739)	-0.34%
Student activities	3,718,095	3,609,356	108,739	3.01%
Community services	2,564	549	2,015	100.00%
Construction and facilities acquisition	-	444,271	(444,271)	-100.00%
Total Expenditures	\$ 239,818,249	\$ 235,937,647	\$ 3,880,602	1.64%

Matanuska-Susitna Borough School District

Management's Discussion and Analysis

Year Ended June 30, 2019

Figure B presents a chart of General Fund expenditures by function for the fiscal year ended June 30, 2019.

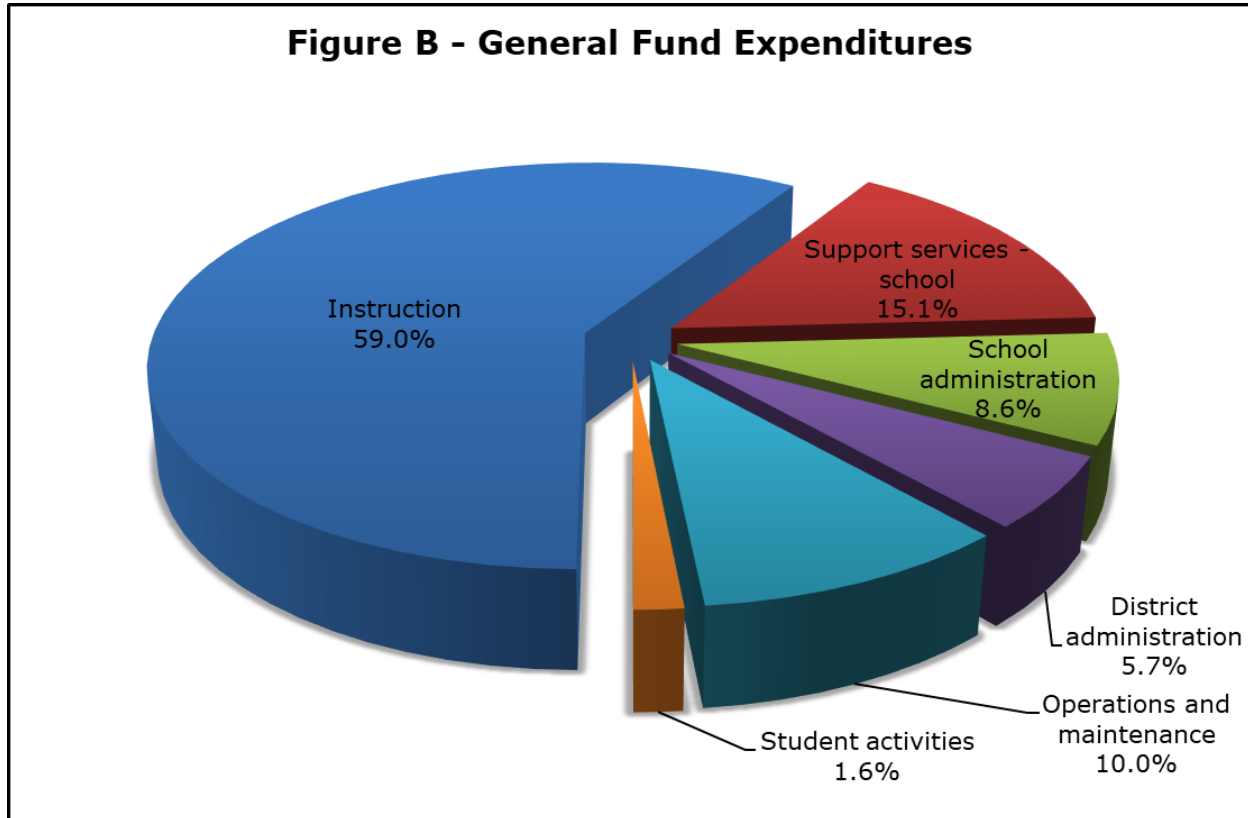


Table 6.1 below has been provided for a comparative view of increases and decreases over prior year, and unlike Table 6, this schedule excludes on-behalf retirement payments from both years. This view demonstrates that, excluding any impact of on-behalf payments, the School District's expenditures increased by 0.52% overall from the prior fiscal year.

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Matanuska-Susitna Borough School District

Management's Discussion and Analysis

Year Ended June 30, 2019

Table 6.1
General Fund Expenditures

	2019	2018	Percentage Increase (Decrease)	Percentage Increase (Decrease)
Instruction	\$ 129,001,820	\$ 129,963,253	\$ (961,433)	-0.74%
Support services - school	33,009,764	31,367,866	1,641,898	5.23%
School administration	19,246,661	19,187,765	58,896	0.31%
District administration	13,255,587	12,248,917	1,006,670	8.22%
Operations and maintenance	23,684,686	23,932,737	(248,051)	-1.04%
Student activities	3,441,711	3,348,783	92,928	2.77%
Community services	2,564	-	2,564	100.00%
Construction and facilities acquisition	-	444,271	(444,271)	-100.00%
Total Expenditures	\$ 221,642,793	\$ 220,493,592	\$ 1,149,201	0.52%

Capital Projects Fund

The School District's Capital Projects Fund expenditures increased by \$1,493,196 over the prior fiscal year. In the FY 2019 Winter Budget Revision, the School Board approved a transfer from the General Fund of \$1,944,500 to support numerous projects to include fire code upgrades, vehicle refresh, portable expansion, ADA upgrades, parking lot upgrades, etc. Additionally, the Board approved a transfer of \$500,000 for earthquake recovery. In June, the Board approved an additional transfer of \$381,046 to fund additional portables at John Shaw Elementary and Mat-Su Middle College, additional implementation costs for the new student information system, and lighting upgrades. The fund balance of the Capital Projects Fund decreased from \$3,735,930 in FY 2018 to \$3,013,030 in FY 2019.

Proprietary Funds

The School District's proprietary funds provide the same type of information found in the government-wide financial statements, but in greater detail.

There was little change in the District's enterprise funds. Only the Mat-Su Construction Trade and Adult Welding Class funds and any activity. There was an overall reduction in cash and cash equivalents of \$15,065 and an increase in inventory of \$8,306 from the beginning of the year.

Matanuska-Susitna Borough School District

Management's Discussion and Analysis

Year Ended June 30, 2019

General Fund Budgetary Highlights

The School District Board of Education holds public hearings and recommends the School District budget. The Matanuska-Susitna Borough then approves the appropriation of funds for the School District budget. Once approved, state law requires the District submit its budget to the State of Alaska Department of Education and Early Development.

The ending difference between the final amended budget and actual expended amounts in the General Fund equaled \$10,358,267. The difference can primarily be attributed to unspent funds appropriated to the functional areas of instruction; special education instruction and support services for students; district administration support; and operations and maintenance of plant. Employee benefits in the instructional area were over budgeted, as were other purchased services and supplies, materials, and media. In the area of operations and maintenance of plant, utilities costs; insurance; and supplies, materials and media were all over budgeted. The District implemented a spending freeze in February 2019, which led to reduced spending in the areas of professional and technical services, other purchased services, supplies, materials and media, and equipment.

The difference between the original and amended budgets is primarily from the School District's following significant highlights:

- Increased revenue from the State of Alaska of \$1,223,578 due to the distribution of students amongst schools and an increase in the number of intensive needs students served.
- Budgeted expense adjustments that included a true up of salary and benefit accounts, and utility and energy accounts.
- Increased budgeted transfers to other funds by \$2,395,191 for transfer to the Capital Projects Fund and to subsidize the Transportation and Food Service Funds.

Capital Projects Fund Budgetary Highlights

The School District Administration provides a prioritized list of capital project needs to the Board of Education for approval of future projects. The Board of Education then approves the appropriation of funds for the budget. Once approved, the Facilities Department coordinates scheduling the projects.

The ending difference between the final amended budget and actual expended amounts in the Capital Project Fund equaled \$2,513,031. This difference can be attributed to:

- The timeline of the transfer to CIP. This transfer generally occurs in December of each year.
- The multi-year timeline for many of the projects.

The difference between the original and amended budgets results from the existing balance in continuing projects as well as a transfer in the amount of the mid-year appropriation of \$1,944,500 and the year-end appropriation of \$381,046 to fund on-going and new projects. The most significant highlights for funded projects can be attributed to:

- The addition of \$480,000 for portable relocation to support student enrollment trends.

Matanuska-Susitna Borough School District

Management's Discussion and Analysis

Year Ended June 30, 2019

- The addition of \$289,500 to fund vehicle refresh.
- The addition of \$200,000 to fund ADA upgrades.
- The addition of \$200,000 to fund parking lot upgrades.
- The addition of \$150,000 for fire code inspection upgrades.
- The addition of \$120,000 to fund lunch table replacements.

Debt Service Fund

The Mat-Su Borough obtained a \$6,900,000 loan from the U.S. Department of Agriculture (USDA) on behalf of the District to construct the new building for Fronteras Spanish Immersion Charter School. A Debt Service Fund was established June 7, 2017 to account for the accumulated resources dedicated to the repayment of Fronteras Charter School's long-term debt obligations. In FY 2019, \$300,000 was transferred to the Debt Service Fund. Total expenditures exceeded revenues by (\$93,300) resulting in an ending fund balance of \$681,174.

Capital Asset and Debt Administration

Capital Assets

The School District's investment in capital assets for its governmental activities as of June 30, 2019, amounts to \$18,948,574 (net of accumulated depreciation). This investment in capital assets consists primarily of land, buildings, equipment, and furnishings. Additional information is available on footnote 3 of the notes to the financial statements.

Debt Administration

The School District's long-term obligations include \$3,952,552 for accrued leave. Additional information about annual leave is available in footnote 4 of the notes to the financial statements. Additional obligations include the net pension liability and net other postemployment benefits liability which is shown on the Statement of Net Position and amounts to \$157,419,471 and \$27,041,832 for FY 2019.

Economic Factors and Next Year's Budgets and Rates

As the School District continues to grow, projected revenues and expenses increase. Unfortunately, total revenues and total expenses do not increase at the same rate, leaving the District vulnerable to a structural deficit. This makes it necessary for the School District to seek new revenue sources and find new ways to mitigate on-going costs.

In setting the budget for FY 2020, the School District considered a number of issues, with government-wide impacts among them, resulting in the following:

- Borough Revenue was maintained at 6.30 mills of the area-wide tax base and is expected to increase by \$2,291,014 based on growth in property values.
- The Base Student Allocation (BSA) was maintained at \$5,930. Total Foundation Program funding is not expected to see a significant increase and is estimated at \$169,608,005 in FY 2020. The one-time funding grants appropriated in 2018 are not anticipated due to the ongoing legal dispute between the Governor and the Legislature.

Matanuska-Susitna Borough School District

Management's Discussion and Analysis

Year Ended June 30, 2019

- The adopted budget for FY 2020 was set with a projected student enrollment of 19,074, which is an increase of 153 students over FY 2019.
- The intensive count was projected to remain at 509 students in FY 2020.
- Federal Revenue and Other Local Revenue are not expected to see major changes in the coming year.
- PERS/TRS cost sharing was maintained in FY 2020, with total funding estimated to be \$19,796,626, a \$1,621,170 increase over FY 2019 based on increasing salaries and adjustments in actuarial rates approved by the Alaska Retirement Management Board.
- Certificated salaries are expected to increase by \$2,688,464 over current year actuals as a result of regular movement and were budgeted at \$98,481,200.
- Non-certificated salaries are expected to increase by \$1,053,905 over current year actuals as a result of regular movement. Non-certificated salaries were budgeted at \$35,397,359 for FY 2020.
- Health insurance was projected to increase by 8%, which is split 50/50 between the District for CEA and MSPA bargaining units. Administration and MSEA bargaining units assumed 100% of any increase, based on current contract language.
- All other benefits are adjusted as a percent of estimated salaries.
- Utilities were projected to increase at a rate of 11%, with total costs estimated to be \$10,829,362.
- Insurance line items were expected to increase by 10%, based on large claims experienced in FY 2019 (e.g. the 7.1 magnitude earthquake).
- Lastly, the Pupil Transportation Fund is expected to have a revenue shortfall of \$1,995,330. This revenue shortfall reflects services costs in excess of funding levels provided by the State of Alaska.

During the 1st Regular and Special Sessions of the 31st Legislature, the Governor and the Legislature never agreed on a funding amount for K-12 education. With major education funding reductions proposed by the Governor, the Legislature pointed to previous action taken in 2018 to appropriate two years of funding for public schools. For FY 2020, this meant funding consistent with a BSA of \$5,930 and \$30 million State-wide, \$4 million to MSBSD, in one-time grants distributed to school districts in addition to the Foundation Formula.

During the legislative sessions, the Governor repeatedly urged the Legislature to include an education appropriation in the budget to avoid funding delays to schools. The Legislature did not oblige and contended that the Governor did not have the right to veto funds that were appropriated and signed into law by a previous administration.

On July 16, 2019, the Alaska Legislature filed a lawsuit in the Superior Court in Juneau against the Governor for not sending the first monthly payment to school districts. Both parties filed a joint motion requesting the court to order monthly payments to continue amid the lawsuit. The lawsuit was centered on a constitutional question that seeks to establish the difference between an actual appropriation of funds versus the future dedication of funds.

On November 7, 2019, the Alaska Superior Court judge in Juneau ruled in favor of the Alaska Legislature. The decision will be appealed to the Alaska Supreme Court.

Matanuska-Susitna Borough School District

Management's Discussion and Analysis

Year Ended June 30, 2019

Requests for Information

This financial report is designed to provide citizens, taxpayers, parents, students, investors and creditors with a general overview and to show accountability for the money the School District receives. Questions concerning any of the information provided in this report or requests for additional information should be addressed to:

Luke Fulp, Assistant Superintendent of Business & Operations
Matanuska-Susitna Borough School District
501 N. Gulkana St.
Palmer, Alaska 99645
Phone: (907) 761-4001

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Basic Financial Statements

Matanuska-Susitna Borough School District
(A Component Unit of the Matanuska-Susitna Borough)

Statement of Net Position

<i>June 30, 2019</i>	Governmental Activities
Assets and Deferred Outflows of Resources	
Assets	
Cash	\$ 32,539,105
Accounts receivable:	
Federal and state grants	5,834,233
Other	721,260
Inventory	1,936,197
Prepaid items	1,045,805
Net other postemployment benefits assets	1,061,954
Capital assets not being depreciated	119,632
Capital assets, net of accumulated depreciation	18,828,942
Total Assets	62,087,128
Deferred Outflows of Resources:	
Pension Related	17,173,454
Other postemployment benefits related	13,436,110
Total Deferred Outflows of Resources	30,609,564
Total Assets and Deferred Outflows of Resources	\$ 92,696,692
Liabilities, Deferred Inflows of Resources and Net Position	
Liabilities	
Accounts payable	\$ 1,595,146
Accrued payroll and related liabilities	8,344,658
Unearned revenue	678,981
Claims payable	1,368,155
Noncurrent liabilities:	
Accrued leave - due within one year	2,529,933
Capital lease and note payable - due within one year	156,036
Accrued leave - due in more than one year	1,422,619
Capital lease payable - due in more than one year	6,460,231
Net pension liability	157,419,471
Net other postemployment benefits liability	27,041,832
Total Liabilities	207,017,062
Deferred Inflows of Resources	
Pension related	4,231,063
Other postemployment benefits related	10,922,016
Total Deferred Inflows of Resources	15,153,079
Net Position	
Net investment in capital assets	12,332,307
Restricted for scholarships	4,289
Restricted for correspondence program	1,919,998
Unrestricted (deficit)	(143,730,043)
Total Net Position	(129,473,449)
Total Liabilities, Deferred Inflows of Resources and Net Position	\$ 92,696,692

See accompanying notes to basic financial statements.

Matanuska-Susitna Borough School District
(A Component Unit of the Matanuska-Susitna Borough)

Statement of Activities

Year Ended June 30, 2019	Expenses	Program Revenues		Net (Expense) Revenue and Changes in Net Position
		Charges for Services	Operating Grants and Contri- butions	
Governmental Activities				
Instruction	\$ 99,898,869	\$ -	\$ 10,378,176	\$ (89,520,693)
Special education instruction	38,967,635	-	4,608,750	(34,358,885)
Special education support services - students	16,177,323	-	2,183,748	(13,993,575)
Support services - students	8,858,952	-	1,537,250	(7,321,702)
Support services - instruction	13,683,946	-	3,783,199	(9,900,747)
School administration	9,756,751	-	1,014,479	(8,742,272)
School administration support services	9,637,263	-	114,321	(9,522,942)
District administration	1,375,486	-	52,534	(1,322,952)
District administration support services	12,501,533	-	1,403,614	(11,097,919)
Operations and maintenance of plant	24,523,333	-	1,312,615	(23,210,718)
Student activities	3,454,577	-	116,592	(3,337,985)
Student transportation - other transportation services	228,364	-	228,364	-
Student transportation - to and from school	17,516,999	-	16,682,784	(834,215)
Community services	72,538	-	81,239	8,701
Food services	6,869,344	1,212,213	5,644,649	(12,482)
Construction and facilities acquisition	4,113,477	-	223,101	(3,890,376)
Interest on long-term debt	242,811	-	-	(242,811)
Total Governmental Activities	\$ 267,879,201	\$ 1,212,213	\$ 49,365,415	\$ (217,301,573)
General Revenues				
Borough contribution				58,374,918
State grants and entitlements not restricted to a specific purpose				172,766,647
E-rate				1,276,298
Medicaid reimbursement				618,220
Out of district reimbursement				447,749
Other				593,267
Total General Revenues				234,077,099
Change in net position				16,775,526
Net Position, (deficit) beginning				(146,248,975)
Net Position, (deficit) end of year				\$ (129,473,449)

See accompanying notes to basic financial statements.

Matanuska-Susitna Borough School District
(A Component Unit of the Matanuska-Susitna Borough)

Governmental Funds
Balance Sheet

	Major Funds		Special Revenue Nonmajor Funds	Total Govern- mental Funds
<i>June 30, 2019</i>	General	Capital Improvement		
Assets				
Cash	\$ 22,574,761	\$ 3,151,815	\$ 1,541,314	\$ 27,267,890
Accounts receivable:				
Federal and state grants	-	-	5,834,233	5,834,233
Other	716,971	-	4,289	721,260
Inventory	1,269,159	-	667,038	1,936,197
Prepaid items	1,035,499	-	-	1,035,499
Due from other funds	9,240,080	-	-	9,240,080
Total Assets	\$ 34,836,470	\$ 3,151,815	\$ 8,046,874	\$ 46,035,159
Liabilities and Fund Balances				
Liabilities				
Accounts payable	\$ 1,151,930	\$ 138,785	\$ 294,130	\$ 1,584,845
Accrued payroll and related liabilities	8,344,658	-	-	8,344,658
Unearned revenue	-	-	678,555	678,555
Due to other funds	-	-	5,637,980	5,637,980
Total Liabilities	9,496,588	138,785	6,610,665	16,246,038
Fund Balances				
Nonspendable	2,304,658	-	667,038	2,971,696
Restricted	1,919,998	-	4,289	1,924,287
Committed	-	3,013,030	-	3,013,030
Assigned	500,000	-	764,882	1,264,882
Unassigned	20,615,226	-	-	20,615,226
Total Fund Balances	25,339,882	3,013,030	1,436,209	29,789,121
Total Liabilities and Fund Balances	\$ 34,836,470	\$ 3,151,815	\$ 8,046,874	\$ 46,035,159

See accompanying notes to basic financial statements.

Matanuska-Susitna Borough School District
(A Component Unit of the Matanuska-Susitna Borough)
Reconciliation of the Governmental Funds Balance Sheet
to the Statement of Net Position

June 30, 2019

Total fund balances of governmental funds	\$ 29,789,121
Total net position reported for governmental activities in the statement of net position is different because:	
Capital assets net of accumulated depreciation used in governmental activities are not financial resources and therefore are not reported in the funds.	
Land	\$ 119,632
Building, furnishings and equipment	36,160,693
Accumulated depreciation	<u>(17,331,751)</u>
Total capital assets	<u>18,948,574</u>
Long-term liabilities are not due and payable in the current period and therefore are not reported as fund liabilities. Long-term liabilities reported in these statements consist of:	
Accrued leave	(3,952,552)
Capital lease payable	(6,616,267)
Net pension liability	(156,357,517)
Net other postemployment benefits liability	<u>(27,041,832)</u>
Total long-term liabilities	<u>(193,968,168)</u>
Certain changes in net pension liabilities are deferred rather than recognized immediately. These are amortized over time.	
Deferred outflows of resources related to pensions	17,173,454
Deferred inflows of resources related to pensions	(4,231,063)
Deferred outflows of resources related to other postemployment benefits	13,436,110
Deferred inflows of resources related to other postemployment benefits	<u>(10,922,016)</u>
Total deferred pension items	<u>15,456,485</u>
Amounts reported in the Proprietary Funds of the District are used to support ongoing educational programs. Their activities are appropriately recorded with governmental activities in the statement of net position.	
	<u>300,539</u>
Net Position of Governmental Activities	<u>\$ (129,473,449)</u>

See accompanying notes to basic financial statements.

Matanuska-Susitna Borough School District
(A Component Unit of the Matanuska-Susitna Borough)

Governmental Funds
Statement of Revenues, Expenditures and Changes
in Fund Balances

	Major Funds			Total
	General	Capital Improvement	Nonmajor Funds	Governmental Funds
<i>Year Ended June 30, 2019</i>				
Revenues				
Local sources:				
Borough appropriation	\$ 58,374,918	\$ -	\$ -	\$ 58,374,918
Other local	1,041,016	-	3,192,725	4,233,741
Borough capital projects	-	-	230,124	230,124
State of Alaska	190,942,103	-	17,673,090	208,615,193
Federal sources:				
E-rate	1,276,298	-	-	1,276,298
Medicaid reimbursement	618,220	-	-	618,220
Direct grants	-	-	594,830	594,830
Grants passed through the State of Alaska	-	-	21,433,109	21,433,109
Grants passed through intermediate agencies	-	-	69,377	69,377
Total Revenues	252,252,555	-	43,193,255	295,445,810
Expenditures				
Current:				
Instruction	102,382,910	16,459	6,359,431	108,758,800
Special education instruction	39,039,945	-	3,407,605	42,447,550
Special education support services - students	15,904,045	-	1,643,033	17,547,078
Support services - students	9,235,099	-	1,085,629	10,320,728
Support services - instruction	11,169,016	-	3,396,617	14,565,633
School administration	10,341,792	-	524,933	10,866,725
School administration support services	10,355,295	-	-	10,355,295
District administration	1,554,316	-	6,777	1,561,093
District administration support services	12,068,583	-	1,297,302	13,365,885
Operations and maintenance of plant	24,046,589	61,145	1,169,353	25,277,087
Student activities	3,718,095	-	100	3,718,195
Student transportation - to and from school	-	-	17,519,061	17,519,061
Student transportation - other transportation services	-	-	228,364	228,364
Community services	2,564	-	81,236	83,800
Food services	-	-	6,870,276	6,870,276
Debt Service:				
Principal	-	-	150,489	150,489
Interest	-	-	242,811	242,811
Construction and facilities acquisition	-	3,583,086	453,225	4,036,311
Total Expenditures	239,818,249	3,660,690	44,436,242	287,915,181
Excess (deficiency) of revenues over expenditures	12,434,306	(3,660,690)	(1,242,987)	7,530,629
Other Financing Sources (Uses)				
Transfers in	-	2,937,790	1,149,691	4,087,481
Transfers out	(4,087,481)	-	-	(4,087,481)
Net Other Financing Sources (Uses)	(4,087,481)	2,937,790	1,149,691	-
Net change in fund balances	8,346,825	(722,900)	(93,296)	7,530,629
Fund Balances, beginning of year	16,993,057	3,735,930	1,529,505	22,258,492
Fund Balances, end of year	\$ 25,339,882	\$ 3,013,030	\$ 1,436,209	\$ 29,789,121

See accompanying notes to basic financial statements.

Matanuska-Susitna Borough School District
(A Component Unit of the Matanuska-Susitna Borough)

**Reconciliation of the Statement of Revenues, Expenditures and Changes in
Fund Balances of Governmental Funds to the Statement of Activities**
Year Ended June 30, 2019

Net change in fund balances - total governmental funds	\$ 7,530,629
The change in net position reported for governmental activities in the statement of activities is different because:	
Governmental funds report capital outlays as expenditures.	
However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which depreciation exceeded capital outlays:	
Capital outlay	\$ 2,795,583
Depreciation expense	<u>(3,034,115)</u>
	(238,532)
Amounts reported in the Proprietary Funds of the District are used to support ongoing educational programs. Their activities are appropriately recorded with governmental activities in the statement of activities.	
	(6,759)
Amount reported in the governmental funds includes revenues and expenditures for Borough funded capital projects. However, in the statement of activities, the revenues and expenditures are eliminated. These amounts consisted of:	
Revenues	(2,310,313)
Expenditures	<u>2,310,313</u>
	-
Repayment of the principal of long-term debt consumes current financial resources of governmental funds. However, this does effect net position. This amount is the principal payments on long-term debt	
	3,908,106
Some expenses reported in the statement of activities such as compensated absences do not require the use of current financial resources and therefore are not reported as expenditures in governmental funds.	
Decrease in annual leave	(3,952,552)
Increase in net pension liability and related deferred outflows and inflows of resources	10,415,907
Decrease in net OPEB liability and related deferred outflows and inflows of resources	<u>(881,273)</u>
Change in Net Position of Governmental Activities	<u>\$ 16,775,526</u>

See accompanying notes to basic financial statements.

Matanuska-Susitna Borough School District
(A Component Unit of the Matanuska-Susitna Borough)

Proprietary Funds
Statement of Net Position

	Governmental Activities	
	Nonmajor Enterprise Funds	Internal Service Fund
<i>June 30, 2019</i>		
Assets		
Current:		
Cash	\$ 290,659	\$ 4,980,556
Prepaid items	2,000	-
Inventory	8,306	-
Total Assets	\$ 300,965	\$ 4,980,556
Liabilities and Net Position		
Current Liabilities		
Accounts payable	\$ -	\$ 10,301
Due to other funds	-	3,602,100
Unearned revenue	426	-
Claims payable	-	1,368,155
Total Current Liabilities	426	4,980,556
Net Position - unrestricted	300,539	-
Total Liabilities and Net Position	\$ 300,965	\$ 4,980,556

See accompanying notes to basic financial statements.

Matanuska-Susitna Borough School District
(A Component Unit of the Matanuska-Susitna Borough)

Proprietary Funds
Statement of Revenues, Expenses and Changes in Net Position

	Governmental Activities	
	Nonmajor Enterprise Funds	Internal Service Fund
<i>Year Ended June 30, 2019</i>		
Operating Revenues		
Interfund charges	\$ -	\$ 2,072,765
Sales	4,600	-
Total Operating Revenues	4,600	2,072,765
Operating Expenses		
Claims expense	-	1,740,876
Instruction	11,359	-
General and administrative	-	339,313
Total Operating Expenses	11,359	2,080,189
Operating loss	(6,759)	(7,424)
Non Operating Revenue - interest income	-	7,424
Change in net position	(6,759)	-
Net Position, beginning of year	307,298	-
Net Position, end of year	\$ 300,539	\$ -

See accompanying notes to basic financial statements.

Matanuska-Susitna Borough School District
(A Component Unit of the Matanuska-Susitna Borough)

Proprietary Funds
Statement of Cash Flows

	Governmental Activities	
	Nonmajor Enterprise Funds	Internal Service Fund
<i>Year Ended June 30, 2019</i>		
Cash Flows for Operating Activities		
Receipts from interfund charges	\$ -	\$ 2,194,869
Receipts from customers and users	4,600	-
Payments to suppliers	(19,665)	(1,897,818)
Net cash flows from (for) operating activities	(15,065)	297,051
Cash Flows from Investing Activities		
Interest received	-	7,424
Net increase (decrease) in cash and cash equivalents	(15,065)	304,475
Cash and Cash Equivalents, beginning of year	305,724	4,676,081
Cash and Cash Equivalents, end of year	\$ 290,659	\$ 4,980,556
Reconciliation of Operating Loss to Net Cash Flows for Operating Activities		
Operating loss	\$ (6,759)	\$ (7,424)
Adjustments to reconcile operating loss to net cash flows for operating activities:		
Increase in due to other funds	-	122,104
Decrease in accounts payable	-	(3,465)
Increase in inventory	(8,306)	-
Increase in claims payable	-	185,836
Total adjustments	(8,306)	304,475
Net Cash Flows from (for) Operating Activities	\$ (15,065)	\$ 297,051

See accompanying notes to basic financial statements.

Matanuska-Susitna Borough School District
(A Component Unit of the Matanuska-Susitna Borough)

Student Activities Agency Fund
Statement of Fiduciary Assets and Liabilities

Year Ended June 30, 2019

Assets

Cash	\$ 2,725,743
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Liabilities

Due to student activities	\$ 2,725,743
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See accompanying notes to basic financial statements.

Matanuska-Susitna Borough School District

(A Component Unit of the Matanuska-Susitna Borough)

Notes to Basic Financial Statements

June 30, 2019

1. Summary of Significant Accounting Policies

The financial statements of the Matanuska-Susitna Borough School District (the District) have been prepared in conformity with generally accepted accounting principles (GAAP). The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The District's most significant accounting policies are described below.

A. Reporting Entity

The accompanying financial statements include all the activities of the Matanuska-Susitna Borough School District. The District is a component unit of the Matanuska-Susitna Borough, Alaska.

Pursuant to Alaska Statutes, Title 29.43.030, the Matanuska-Susitna Borough (the Borough) has the responsibility of establishing, maintaining and operating a system of public schools. The Borough has delegated the administrative responsibilities for these functions to the Matanuska-Susitna Borough School District School Board. Members of the School Board are elected by the public. The School Board has delegated responsibility for establishing, maintaining, and operating a system of public schools to the School Board on an area-wide basis. The School Board is required to submit an annual budget to the Borough Assembly for approval, and any bonds must also be issued by the Borough.

The financial statements included in this report are for the Matanuska-Susitna Borough School District only. There are no component units for which the District is financially accountable, nor do any special financial relationships exist between the District and any other entity.

B. Basis of Presentation

The government-wide financial statements (i.e., the statement of net position and the statement of activities) report information about the overall government without displaying individual funds or fund types. In general, the effects of interfund activity have been removed from these statements to minimize the double-counting of internal activities. The District reports *governmental activities*, which are normally supported by intergovernmental revenues.

The statement of net position presents the financial condition of the governmental activities of the District at year-end. The statement of activities presents a comparison between direct expenditures and program revenues for each program or function of the District's governmental activities. Direct expenditures are those that are specifically associated with a service, program or department and are, therefore, clearly identifiable to a particular function.

Program revenues include charges paid by the recipient of the goods or services offered by the program and grants and contributions that are restricted to meeting the operational or capital requirements of a particular program. Revenues which are not classified as program revenues are presented as *general revenues* of the District. The comparison of direct expenditures with program revenues identifies the extent to which each governmental function is self-financing or draws from the general revenues of the District.

Fund financial statements are provided for governmental funds, proprietary funds, and fiduciary funds. The focus of the fund financial statements is on major funds which are presented in separate columns. Nonmajor funds are aggregated and presented in a single column.

Matanuska-Susitna Borough School District

(A Component Unit of the Matanuska-Susitna Borough)

Notes to Basic Financial Statements

C. Measurement Focus, Basis of Accounting and Financial Statement Presentation

The government-wide and proprietary fund financial statements are reported using the *economic resources measurement focus* and the *accrual basis of accounting*. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of the related cash flows. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the *current financial resources measurement focus* and the *modified accrual basis of accounting*. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be *available* when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the District recognizes revenues to be available for the current period if they are collected within 60 days of the end of the period. Expenditures are generally recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences are recorded only to the extent that they have matured.

Charges for services, intergovernmental revenues, and investment income associated with the current fiscal period are all considered to be subject to accrual and so have been recognized as revenues of the current fiscal period. All other revenue items are considered to be measurable and available only when collected by the District.

The District reports the following major funds:

The *General Fund* is the District's primary operating fund. It accounts for all activities except those required to be accounted for in the other governmental funds, the proprietary funds, or the fiduciary funds.

The *Capital Improvement Fund* is a capital project fund used to account for all resources used for acquiring capital facilities including real property, initial equipment, additions and major repairs or improvements to facilities. This fund includes all projects funded by transfers from the General Fund. The District has elected to show this fund as a major fund.

The other funds of the District are considered nonmajor and are as follows:

Special Revenue Funds are used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes.

Capital Project Funds are used to account for all resources received and used for acquiring equipment, additions and major repairs or improvements to facilities.

Debt Service Funds are used to account for resources accumulated for payments of principal and interest on the long-term debt of governmental funds.

Agency Funds are a class of Fiduciary funds that contain the resources of others that are held on a temporary, purely custodial basis by the District. The District reports Student Activities resources that are held on behalf of the student organizations. These funds are reported using the *accrual basis of accounting*.

Matanuska-Susitna Borough School District

(A Component Unit of the Matanuska-Susitna Borough)

Notes to Basic Financial Statements

Proprietary Funds are used to distinguish activities related to *operating* revenues and expenses from the Districts' *nonoperating* activities. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with the Districts' principal ongoing operations. Operating expenses for the enterprise funds include the costs of sales, services, and administrative expenses. All revenues and expenses not meeting this definition that are related to the Districts' business-type activities are reported as nonoperating revenues and expenses within the proprietary funds.

Enterprise Funds are a type of proprietary fund that is used to account for the District's business-type activities for external users, which include the Mat-Su Construction Trades Program, Adult Welding Classes, Alaska Works Partnership, Families in Transition, and Parent Advisory Local Wellness. It is the intent that revenues of the enterprise funds will be devoted principally to funding the enterprise activity. Because the enterprise funds are immaterial to the financial statements, and because they fall within the educational mission of the District, these funds are accounted for as *governmental activities* in the government-wide financial statements.

Internal Service Funds are the second type of proprietary fund, and are used to track the business-type activities that provide goods and services within the District. An Internal Service Fund is used to account for the processing of worker's compensation self-insurance transactions provided across all funds. Because this fund directly benefits other governmental funds, it is also classified as *governmental activities* in the government-wide financial statements.

D. Budgets

Annual budgets for operations are adopted by the School Board for operating revenues, expenditures, and interfund transfers. Budgets are prepared and presented on the modified accrual basis of accounting for governmental funds.

The adopted School Operating Fund budget is submitted to the Matanuska-Susitna Borough for review and approval. The approved budget is also submitted to the State of Alaska, Department of Education and Early Development for review to determine compliance with Alaska statutes and Department regulations.

The School Board retains line item authority once the annual Borough appropriation to the District is approved by the Borough Assembly.

E. Encumbrances

Encumbrance accounting, under which purchase orders, contracts, and other commitments for the expenditure of monies are recorded in order to reserve that portion of the applicable appropriation, is employed as an extension of formal budgetary integration in the General and Special Revenue Funds.

F. Cash and Investments

The District's Cash is considered to be cash on hand, demand deposits, and certificate of deposits with original maturities of three months or less from the date of acquisition. For the Statement of Cash Flows, the District reports these amounts as cash and cash equivalents.

G. Short-Term Interfund Receivables and Payables

During the course of operations, numerous transactions occur between individual funds for goods provided or services rendered. These receivables and payables are classified as "due from other funds" or "due to other funds" on the balance sheet.

Matanuska-Susitna Borough School District

(A Component Unit of the Matanuska-Susitna Borough)

Notes to Basic Financial Statements

H. Inventories and Prepaid Items

Warehouse inventories are valued using the average method and fuel inventories are valued using the consumption method that is marked to market value. The Food Service Fund is inventoried on a FIFO (first-in, first-out) basis. Inventory in the General Fund consists of heating fuel for the schools and other buildings, warehouse custodial inventory, and correspondence school shelf stock. Inventory in the Special Revenue Funds consists of expendable supplies held for consumption. The cost is recorded as an expenditure at the time individual inventory items are consumed.

Payments made to vendors for services that will benefit periods beyond June 30, 2019, are recorded as prepaid items. The cost of prepaid items is recorded as expenditures when consumed rather than when purchased. Year-end prepaid items are recorded as assets and are classified as "nonspendable" fund balance, indicating that such amounts do not represent "available spendable resources."

I. Capital Assets

Capital assets result from expenditures in the governmental funds. With the exception of Twindly Bridge Charter School and Fronteras Spanish Immersion Charter School, capital assets are reported in the governmental activities column of the government-wide statement of net position but are not reported on the balance sheet of the fund financial statements.

All purchased capital assets except land are valued at cost. Donated capital assets are valued at acquisition value on the date of donation. Acquisition value is the price that would be paid to acquire an assets with equivalent service potential in an orderly market transaction at the acquisition date. The District maintains an assets capitalization threshold of \$5,000 (\$25,000 for software). For the most part, the District does not possess building infrastructure. With the exception of Twindly Bridge Charter School and Fronteras Spanish Immersion Charter School, buildings (and any related debt) are owned by the Borough and are not recorded in these financial statements.

All reported capital assets except for land are depreciated. Depreciation is computed on the straight line basis over the estimated useful life of the assets, generally 3 to 7 years for equipment and vehicles, and 40 years for buildings. Expenditures for maintenance and repairs that do not add to the expected useful life or add functionality to an asset are recognized as operating expenses when incurred and are not capitalized.

J. Accrued Leave

All permanent employees earn and accrue vacation and sick leave. Unused leave is accrued utilizing current salary cost as earned by employees and recorded as a liability in the government-wide statement of net position. No compensated absence liability is recorded in the fund financial statements.

K. Unearned Revenue

Amounts received from grantor agencies, which are restricted as to use and have not yet been expended for the intended use are shown on the balance sheet and statement of net position as unearned revenue.

Matanuska-Susitna Borough School District

(A Component Unit of the Matanuska-Susitna Borough)

Notes to Basic Financial Statements

L. Pensions

For purposes of measuring the net pension and OPEB liabilities and related deferred outflows of resources and deferred inflows of resources and pension / OPEB expense, information about the fiduciary net position of the Public Employees' Retirement System (PERS) and the Teachers' Retirement Systems (TRS) and additions to/from PERS/TRS fiduciary net position have been determined on the same basis as they are reported by PERS/TRS. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

M. Assets, Deferred Outflows of Resources, Liabilities, and Deferred Inflows of Resources

In addition to assets, the statement of net position may sometimes report a separate section for deferred outflows of resources. This separate financial statement element, *deferred outflows of resources*, represents a consumption of net position that applies to a future period(s) and so will not be recognized as an outflow of resources (expenditure) until then.

In addition to liabilities, the statement of net position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, *deferred inflows of resources*, represents an acquisition of net position that applies to a future period(s) and so will not be recognized as an inflow of resources (revenue) until that time.

N. Fund Balances

In the fund financial statements, governmental funds report aggregate amounts for five classifications of fund balances based on the constraints imposed on the use of these resources.

Nonspendable fund balance. This classification includes amounts that cannot be spent because they are either (a) not in spendable form—prepaid items or inventories; or (b) legally or contractually required to be maintained intact.

The spendable portion of the fund balances comprises the remaining four classifications: restricted, committed, assigned, and unassigned.

Restricted fund balance. This classification reflects the external constraints imposed on resources either (a) by creditors, grantors, contributors, or laws or regulations of other governments; or (b) imposed by law through constitutional provisions or enabling legislation.

Committed fund balance. These amounts can only be used for specific purposes pursuant to constraints imposed by the District itself, through formal resolutions of the District's Board—the government's highest level of decision making authority. Those committed amounts cannot be used for any other purpose unless the District's Board removes the specified use by taking the same type of action imposing the commitment. This classification also includes contractual obligations to the extent that existing resources in the fund have been specifically committed for use in satisfying those contractual requirements.

Assigned fund balance. This classification represents the resources the District's intends to use for specific purposes, but are neither restricted nor committed. The District's Superintendent has the authority to assign amounts to be used for specific purposes. Assigned fund balances include all remaining amounts (except negative balances) that are reported in governmental funds, other than the General Fund, that are not classified as nonspendable and are neither restricted nor committed.

Matanuska-Susitna Borough School District

(A Component Unit of the Matanuska-Susitna Borough)

Notes to Basic Financial Statements

Unassigned fund balance. This category of fund balance contains the resources not required to be reported in one of the other categories. It is also used to report negative fund balances in other governmental funds. A negative number indicates that the District spent more for a particular purpose than was available in that fund.

When both restricted and unrestricted resources are available for use, it is the District's policy to use externally restricted resources first, followed by unrestricted resources—committed, assigned, and unassigned—in order as needed.

O. Management Estimates and Assumptions

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets, deferred outflows/inflows of resources and liabilities and disclosure of contingent assets, deferred outflows/inflows of resources and liabilities at the date of the financial statements and the reported amounts of revenues and expenditures during the reporting period. Actual results may differ from those estimates.

2. Cash

The District's cash resources for general operations are maintained in a central treasury shared with the Borough. In addition, the District maintains some of its own accounts for specific purposes such as the Worker's Compensation Fund and the Student Activity accounts. Negative cash balances have been reclassified to "due to other funds."

Custodial Credit Risk

Custodial credit risk is the risk that in the event of a bank failure, the government's deposits may not be returned to it. The District is a component unit of the Matanuska-Susitna Borough (Borough). The Borough Assembly has approved an investment policy, which includes the District, under which the Borough may invest only in and through United States banks, credit unions and brokers, investments fully collateralized if the amount is more than insurance provided, and institutions with third-party security agreements for collateral on file with the Borough. The cash deposits in the accounts maintained in the School District's name are insured by the Federal Deposit Insurance Corporation or covered by collateralization agreements.

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Matanuska-Susitna Borough School District

(A Component Unit of the Matanuska-Susitna Borough)

Notes to Basic Financial Statements

3. Capital Assets

Capital asset activity for the year ended June 30, 2019 follows:

Governmental Activities	Balance June 30, 2018	Additions	Deletions	Balance June 30, 2019
Capital assets not being depreciated				
Land	\$ 119,632	\$ -	\$ -	\$ 119,632
Capital assets being depreciated				
Furnishings and equipment	25,318,622	2,795,583	(53,512)	28,060,693
Buildings	8,100,000	-	-	8,100,000
Total assets being depreciated	33,418,622	2,795,583	(53,512)	36,160,693
Accumulated depreciation				
Furnishings and equipment	(13,703,648)	(2,821,615)	53,512	(16,471,751)
Buildings	(647,500)	(212,500)	-	(860,000)
Total accumulated depreciation	(14,351,148)	(3,034,115)	53,512	(17,331,751)
Total assets being depreciated, net	19,067,474	(238,532)	-	18,828,942
Net Capital Assets	\$ 19,187,106	\$ (238,532)	\$ -	\$ 18,948,574

Depreciation expense was charged to the governmental functions of the District as follows for the year ended June 30, 2019:

Instruction	\$ 92,295
Special education support services - students	2,584
Support services - students	2,013
Support services - instruction	41,841
School administration support services	13,424
District administration support services	669,432
Operations and maintenance of plant	125,015
Student transportation - to and from school	783
Construction and facilities acquisition	2,086,728
Total Depreciation	\$ 3,034,115

In addition, significant capital construction and related capital asset activity relevant to the District has been recorded on the Matanuska-Susitna Borough's financial statements. As described in Note 4, the District has recorded capital assets for land and buildings recorded as capital leases. The legal title of these buildings rests with the Borough.

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Notes to Basic Financial Statements

4. Long-term Obligations

A schedule of changes in long-term obligations for the year ended June 30, 2019 follows:

	Balance July 1, 2018	Additions	Deletions	Balance June 30, 2019	Due Within One Year
Capital lease payable	\$ 6,766,756	\$ -	\$ (150,489)	\$ 6,616,267	\$ 156,036
Annual leave	3,757,617	6,225,238	(6,030,303)	3,952,552	2,529,933
Long-term Obligations	\$ 10,524,323	\$ 6,225,238	\$ (6,180,792)	\$ 10,568,819	\$ 2,685,969

In order to construct a new facility for the Fronteras Spanish Immersion Charter School, the Borough obtained a \$6,900,000 loan at an interest rate of 3.625% from the U.S. Department of Agriculture (USDA) in 2017. The terms of the agreement require the Borough to make monthly principal and interest payments in the amount of \$32,775 for a period of 28 years. The District entered into a capital lease agreement with the Borough to use the facility, and the payments made to the Borough are used to pay the USDA loan. In addition, significant debt and related repayment activities relevant to the District are recorded in the financial statements of the Matanuska-Susitna Borough.

Approximately 64% of accrued leave is expected to be used within one year. Annual leave balances are typically liquidated by the General Fund.

The total cost of the assets acquired under capital lease as of June 30, 2019 was \$8,100,000. The assets are included as building in capital assets. The accumulated amortization and amortization expense included in depreciation totaled \$647,500 and \$212,500, respectively for the year ended June 30, 2019.

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Annual debt service requirements to maturity for the above obligations except accrued leave follow:

<i>Year Ending June 30,</i>	Principal	Interest	Total
2020	\$ 156,036	\$ 237,264	\$ 393,300
2021	161,787	231,513	393,300
2022	167,750	225,550	393,300
2023	173,933	219,367	393,300
2024	180,344	212,956	393,300
2025-2029	1,006,467	960,034	1,966,500
2030-2034	1,206,137	760,363	1,966,500
2035-2039	1,445,419	521,081	1,966,500
2040-2044	1,732,172	234,328	1,966,500
2045-2046	386,222	7,629	393,851
	\$ 6,616,267	\$ 3,610,084	\$ 10,226,351

5. Leases

The District has operating leases for buildings and equipment used for education program sites. Rent and lease expenditures were \$2,311,277 for the year ended June 30, 2019. The future minimum lease payments on non-cancellable leases are as follows:

<i>Year Ending June 30,</i>	
2020	\$ 685,732
2021	671,402
2022	620,186
2023	615,335
2024	615,335
Thereafter	615,335
	\$ 3,823,324

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Notes to Basic Financial Statements

6. Interfund Receivables, Payables, and Transfers

A schedule of interfund balances and transfers for the year ended June 30, 2019 follows:

Due from Other Funds

Due from the nonmajor governmental funds to the General Fund for short-term operating advances	\$ 5,637,980
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Due from Internal Service Fund to the General Fund for short-term operating advances	3,602,100
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Total Amount Due From Other Funds	\$ 9,240,080
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Transfers

From General Fund to nonmajor governmental funds from the General Fund for operating subsidies	\$ 1,149,691
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From the General Fund to the Capital Improvement Fund for capital acquisition subsidy	2,937,790
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Total Transfers to Other Funds	\$ 4,087,481
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7. Defined Benefit (DB) Pension Plans

General Information About the Plan

The District participates in two defined benefit pension plans. The Teachers' Retirement System (TRS) is a cost-sharing multiple employer plan which covers teachers and other eligible participants. The Public Employees' Retirement System (PERS) is a cost-sharing multiple employer plan which covers eligible State and local government employees, other than teachers. Both Plans were established and are administered by the State of Alaska to provide pension, postemployment healthcare, death, and disability benefits. Benefit and contribution provisions are established by State law and may be amended only by the State Legislature.

Both Plans are included in comprehensive annual financial reports that include financial statements and other required supplemental information. Those reports are available via the internet at <http://doa.alaska.gov/drb>. Actuarial valuation reports, audited financial statements, and other detailed plan information are also available on this website.

Both Plans provide for retirement, death and disability, and post-employment health care benefits. There are three tiers of employees, based on entry date. For all tiers within the DB pension plans, full retirement benefits are generally calculated using a formula comprised of a multiplier times the average monthly salary (AMS) times the number of years of service. The multiplier is increased at longevity milestone markers for most employees. The tiers within the Plans establish differing criteria regarding normal retirement age, early retirement age, and the criteria for calculation of AMS, COLA adjustments, and other OPEB benefits. A complete benefit comparison chart is available at the website noted above.

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Both PERS and TRS DB Plans were closed to new entrants on July 1, 2006. New employees hired after that date participate in the PERS/TRS Defined Contribution (DC) Plans described later in these notes.

Historical Context and Special Funding Situation

Historically, the TRS plan has been a cost-sharing plan, while originally, PERS was an agent-multiple-employer plan. In April 2008, the Alaska Legislature passed legislation converting the PERS agent-multiple employer plan to a cost-sharing plan with an effective date of July 1, 2008. In connection with this conversion, the State of Alaska passed additional legislation which statutorily capped the employer contribution rate for both plans, established a state funded "on-behalf" contribution (subject to funding availability), and required that employer contributions be calculated against *all* PERS/TRS eligible wages, including wages paid to participants of the PERS/TRS defined contribution plans described later in these footnotes.

Alaska Statutes 14.25.085 and 39.35.280 require the State of Alaska to contribute to the Plans an amount such that, when combined with the employer contribution, is sufficient to pay each Plans' past service liability contribution rates as adopted by the Alaska Retirement Management Board. As such, both Plans are considered to be in a special funding situation as defined by GASB, and management has recorded all pension related liabilities, deferred inflows/outflows, and disclosures on this basis. The District records the related on-behalf contributions as revenue and expense or expenditures as prescribed by GAAP, pursuant to the relevant basis of accounting based on fund type.

It is important to note that the Alaska Legislature has the power and authority to change the aforementioned statutes through the legislative process.

Employee Contribution Rates

District PERS employees are required to contribute 6.75% of their annual covered salary (9.60% for employees on a nine-month payment contract). Teachers and other certificated employees are required to contribute 8.65% of annual covered salary for TRS.

Employer and Other Contribution Rates

There are several contribution rates associated with the pension contributions and healthcare contributions and related liabilities. These amounts are calculated on an annual basis.

Employer Effective Rate: This is the contractual employer pay-in rate. Under current legislation, this rate is statutorily capped at 22% of eligible wages for PERS and 12.56% of eligible wages for TRS, subject to a wage floor, and other termination events. These rates are applied to all PERS/TRS participating wages, respectively, including those wages attributable to employees in the defined contribution plan. Contributions derived from the defined contribution employee payroll are referred to as the Defined Benefit Unfunded Liability or DBUL contribution.

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ARM Board Adopted Rate: This is the rate formally adopted by the Alaska Retirement Management Board. This rate is actuarially determined and used to calculate annual Plan funding requirements, without regard to the statutory rate cap or the GASB accounting rate. Prior to July 1, 2015, there were no constraints or restrictions on the actuarial cost method or other assumptions used in the ARM Board valuation. Effective July 1, 2015, the Legislature requires the ARM Board to adopt employer contribution rates for past service liabilities using a level percent of pay method over a closed 25 year term which ends in 2039. This change results in lower ARM Board Rates than previously adopted.

On-behalf Contribution Rate: This is the rate normally paid in by the State as an on-behalf payment under the current statute. The statute requires the State to contribute, based on funding availability, an on-behalf amount equal to the difference between the ARM Board Rate and the Employer Effective Rate.

In the governmental fund financial statements, on-behalf contribution amounts have been recognized as revenues and expenditures. In government-wide financial statements, the on-behalf amounts reflect revenue and expense only during the measurement period in which the Plan recognizes the payments, resulting in a one-year timing lag between the cash transfers and revenue and expense recognition.

GASB Rate: This is the rate used to determine the long-term pension for plan accounting purposes in accordance with generally accepted accounting principles as established by GASB. Certain actuarial methods and assumptions for this rate calculation are mandated by GASB. For 2019, the rate uses an 8% pension discount rate. The GASB Rate and the ARM Board Adopted Rate differ significantly as a direct result of variances in the actuarial methods and assumptions used.

Contribution rates for the year ended June 30, 2019 were determined in the June 30, 2016 actuarial valuations. The District's contribution rates for the 2019 fiscal year were as follows:

<i>PERS</i>	Employer Effective Rate	ARM Board Adopted Rate	State Contribution Rate
Pension	16.17%	23.21%	5.58%
Postemployment healthcare (ARHCT)	5.83%	4.37%	0.00%
Total Contribution Rates	22.00%	27.58%	5.58%

<i>TRS</i>	Employer Effective Rate	ARM Board Adopted Rate	State Contribution Rate
Pension	8.41%	26.20%	16.34%
Postemployment healthcare (ARHCT)	4.15%	2.70%	0.00%
Total Contribution Rates	12.56%	28.90%	16.34%

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In 2019, the District was credited with the following contributions to the pension plan:

	Measurement Period July 1, 2017 to June 30, 2018	District Fiscal Year July 1, 2018 to June 30, 2019
<i>PERS</i>		
Employer contributions (including DBUL)	\$ 3,832,125	\$ 3,714,194
Nonemployer contributions (on-behalf)	1,047,303	1,966,871
Total Contributions	\$ 4,879,428	\$ 5,681,065

In addition, employee contributions to the Plan totaled \$901,340 during the District's fiscal year.

	Measurement Period July 1, 2017 to June 30, 2018	District Fiscal Year July 1, 2018 to June 30, 2019
<i>TRS</i>		
Employer contributions (including DBUL)	\$ 5,272,973	\$ 5,076,868
Nonemployer contributions (on-behalf)	14,396,752	16,208,585
Total Contributions	\$ 19,669,725	\$ 21,285,453

In addition, employee contributions to the Plan totaled \$4,745,279 during the District's fiscal year.

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions.

At June 30, 2019, the District reported a liability for its proportionate share of the net pension liability (NPL) that reflected a reduction for State pension support provided to the District. The amount recognized by the District for its proportional share, the related State proportion, and the total portion of the net pension liability that was associated with the District were as follows:

	PERS	TRS
District's proportionate share of NPL	\$ 57,370,051	\$ 98,987,466
State's proportionate share of NPL associated with the District	16,619,476	147,157,295
Total Net Pension Liability	\$ 73,989,527	\$ 246,144,761

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The total pension liability for the June 30, 2018 measurement date was determined by an actuarial valuation as of June 30, 2017 rolled forward to June 30, 2018 to calculate the net pension liability as of that date. The District's proportion of the net pension liabilities were based on a projection of the District's long-term share of contributions to the pension plans relative to the projected contributions of all participating entities, including the State, actuarially determined. The District's proportion of the net pension liability measured at June 30, 2018 for PERS was 1.15455 percent, which was an increase of 0.05786 percent, from its proportion as of the prior measurement date. For TRS the District's proportion was 5.17087 percent, representing an increase of 0.47782 percent, from the prior year.

For the year ended June 30, 2019, the District recognized pension expense of \$(126,710) for PERS and \$(1,498,136) for TRS. In addition, the District recognized on-behalf revenue from the State of Alaska in the amounts of \$778,154 and \$6,831,744 for PERS and TRS, respectively. At June 30, 2019, the District reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources
PERS		
Difference between expected and actual experience	\$ -	\$ (1,439,876)
Changes in assumptions	-	-
Net difference between projected and actual earnings on pension plan investments	1,267,041	-
Changes in proportion and differences between District contributions and proportionate share of contributions	1,028,477	-
District contributions subsequent to the measurement date	3,714,194	-
Total Deferred Outflows and Deferred Inflows of Resources Related to Pensions	\$ 6,009,712	\$ (1,439,876)

The \$3,714,194 reported as deferred outflows of resources related to pensions resulting from contributions subsequent to the measurement date will be recognized as a reduction in the net pension liability in the year ended June 30, 2020. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

Year Ending June 30,

2020	\$ 1,200,106
2021	692,813
2022	(981,723)
2023	(55,554)
Total Amortization	\$ 855,642

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<i>TRS</i>	Deferred Outflows of Resources	Deferred Inflows of Resources
Difference between expected and actual experience	\$ -	\$ (2,791,187)
Changes in assumptions	-	-
Net difference between projected and actual earnings on pension plan investments	3,271,806	-
Changes in proportion and differences between District contributions and proportionate share of contributions	2,815,068	-
District contributions subsequent to the measurement date	5,076,868	-
Total Deferred Outflows and Deferred Inflows of Resources Related to Pensions	\$ 11,163,742	\$ (2,791,187)

The \$5,076,868 reported as deferred outflows of resources related to pensions resulting from contributions subsequent to the measurement date will be recognized as a reduction in the net pension liability in the year ended June 30, 2020. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

Year Ending June 30,

2020	\$ 4,183,867
2021	1,917,483
2022	(2,641,560)
2023	(164,103)
Total Amortization	\$ 3,295,687

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Actuarial Assumptions

The total pension liability for the measurement period ended June 30, 2018 was determined by an actuarial valuation as of June 30, 2017, using the following actuarial assumptions, applied to all periods included in the measurement, and rolled forward to the measurement date of June 30, 2018:

Actuarial cost method	Entry age normal; level percentage of payroll
Amortization method	Level dollar, closed
Inflation	3.12%
Salary increases	Graded by service, from 8.11% to 3.87% for teachers Graded by age and service, from 8.55% to 4.34% for all others
Allocation methodology	Amounts for FY 2018 were allocated to employers based on the ratio of the present value of projected future contributions for each employer to the total present value of projected future contributions for the fiscal years 2019 to 2039 to the Plan. The liability is expected to go to zero at 2039.
Investment return / Discount rate	8.00%, net of pension plan investment expenses. This is based on an average inflation rate of 3.12% and a real rate of return of 4.88%.
Mortality	Pre-termination - The rates for pre-termination mortality were 68% of the male rates and 60% of the female rates of the post-termination mortality rates (TRS); Based on 96% of all rates of the RP-2000 table, 2000 Base Year projected to 2018 with Projection Scale BB (PERS). Post-termination - 94% of the male rates and 97% of the female rates of the RP-2000 table, 2000 Base Year projected to 2018 with Projection Scale BB, with a three-year setback for males and four-year setback for females (TRS); Based on 2010-2013 actual mortality experience, 60% of male and 65% of female post-termination rates (PERS).

The actuarial assumptions used in the June 30, 2017 actuarial valuation (latest available) were based on the results of an actuarial experience study for the period from July 1, 2009 to June 30, 2013. The assumptions used in the June 30, 2017 actuarial valuation report are the same as those used in the June 30, 2016 actuarial valuation.

Long-Term Expected Rate of Return

The long-term expected rate of return on pension plan investments was determined using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation.

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Best estimates of arithmetic rates of return for each major asset class included in the pension plan's target asset allocation as of June 30, 2018 are summarized in the following table (note that the rates shown below exclude the inflation component):

Asset Class	Target Allocation	Long-Term Expected Real Rate of Return
Domestic equity	24%	8.90%
Global ex-U.S. equity	22%	7.85%
Fixed income	10%	1.25%
Opportunistic	10%	4.76%
Real assets	17%	6.20%
Absolute return	7%	4.76%
Private equity	9%	12.08%
Cash equivalents	1%	0.66%

Discount Rate

The discount rate used to measure the total pension liability was 8.00%. The projection of cash flows used to determine the discount rate assumed that employer and State contributions will continue to follow the current funding policy, which meets State statutes. Based on those assumptions, the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

Sensitivity of the Net Pension Liability to Changes in the Discount Rate

The following presents the District's proportionate share of the net pension liability calculated using the discount rate of 8.00%, as well as what the District's proportionate share of the net pension liability would be if it were calculated using a discount rate that is one percentage-point lower or one percentage-point higher than the current rate:

	Proportional Share	1% Decrease (7.00%)	Current Discount Rate (8.00%)	1% Increase (9.00%)
PERS				
District's proportionate share of the net pension liability	1.155%	\$ 75,972,422	\$ 57,370,051	\$ 41,634,692

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	Proportional Share	1% Decrease (7.00%)	Current Discount Rate (8.00%)	1% Increase (9.00%)
<i>TRS</i>				
District's proportionate share of the net pension liability	5.171%	\$ 141,605,281	\$ 98,987,466	\$ 63,126,422

Pension Plan Fiduciary Net Position

Detailed information about the pension plan's fiduciary net position is available in the separately issued PERS financial report.

8. Defined Contribution (DC) Pension Plans

Employees hired on or after July 1, 2006 participate in PERS Tier IV or TRS Tier III, defined contribution plans. These Plans are administered by the State of Alaska, Department of Administration in conjunction with the defined benefit plans noted above. Benefit and contribution provisions are established by State law and may be amended only by the State Legislature. The Alaska Retirement Management Board may also amend contribution requirements. Included in the Plans are individual pension accounts, retiree medical insurance plan and a separate Health Reimbursement Arrangement account that will help retired members pay medical premiums and other eligible medical expenses not covered by the medical plan. These Plans are included in the comprehensive annual financial reports for PERS and TRS, and at the following website, as noted above. <http://doa.alaska.gov/drb>.

Contributions to the DC plans consist solely of employer and employee contributions with no special funding or other nonemployer contributions. In addition, actual remittances to the PERS system require that the District contribute at 22%. Actual remittances to the TRS system require that the District contribute at 12.56%. After deducting the DC pension plan contributions and related DC OPEB contributions, the remaining remittance (the DBUL) is deposited into the DB plan (pension and/or OPEB) as noted earlier.

Benefit Terms

Employees are immediately vested in their own contributions and vest 25% with two years of service, plus an additional 25% per year thereafter for full vesting at five years of service. Nonvested employer contributions are forfeited upon termination of employment from the Plan. Such forfeitures were applied in the year ended June 30, 2019 to cover a portion of the District's employer match contributions. For the year ended June 30, 2019 forfeitures reduced pensions expenses by \$1,011,468.

Employee Contribution Rate

Employees are required to contribute 8.0% of their annual covered salary for both PERS and TRS. This amount goes directly to the individual's account.

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Employer Contribution Rate

For the year ended June 30, 2019, the District was required to contribute 5% of covered salary into the Plan for PERS and 7% of covered salary for TRS.

The District and employee contributions to PERS for pensions for the year ended June 30, 2019 were \$1,045,212 and \$1,672,333, respectively. The District and employee contributions to TRS for pensions for the year ended June 30, 2019 were \$3,081,225 and \$3,521,400, respectively. District contributions are recognized as pension expenditures.

9. Defined Benefit Other Post-Employment Benefit (OPEB) Plans

As part of its participation in PERS and TRS, the District participates in the following cost sharing multiple employer defined benefit OPEB plans: Alaska Retiree Healthcare Trust (ARHCT), Retiree Medical Plan (RMP) and Occupational Death and Disability Plan (ODD). The ARHCT is a self-insured and self-funded and provides major medical coverage to retirees of the DB Plan. The ARHCT plan was closed to all new entrants effective July 1, 2006. Benefits vary by Tier level. The RMP is self-insured and provides major medical coverage to retirees of the PERS and TRS DC Plans (Tier IV for PERS and Tier III for TRS). The ODD provides death benefits for beneficiaries of plan participants and long-term disability benefits to all active members within PERS and TRS. The Plans are administered by the State of Alaska, Department of Administration. The OPEB plans are included in the comprehensive annual financial reports for PERS and TRS, at the following website: <http://doa.alaska.gov/drj>.

Contribution Rates

Employer contribution rates are actuarially determined and adopted and may be amended by the Board. Employees do not contribute.

Employer contribution rates for the year ended June 30, 2019 were as follows:

	PERS	TRS
Alaska Retiree Healthcare Trust	5.83%	4.15%
Retiree Medical Plan	0.94%	0.79%
Occupational Death and Disability Benefits	0.26%	0.08%
Total Contribution Rates	7.03%	5.02%

In 2019, the District was credited with the following contributions to the OPEB plans:

	Measurement Period July 1, 2017 to June 30, 2018	District Fiscal Year July 1, 2018 to June 30, 2019
PERS		
Employer contributions - ARHCT	\$ 1,088,076	\$ 1,350,296
Employer contributions - RMP	196,328	196,550
Employer contributions - ODD	30,494	54,296
Total Contributions	\$ 1,314,898	\$ 1,601,142

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	Measurement Period July 1, 2017 to June 30, 2018	District Fiscal Year July 1, 2018 to June 30, 2019
<i>TRS</i>		
Employer contributions - ARHCT	\$ 2,536,074	\$ 2,509,478
Employer contributions - RMP	358,541	347,826
Employer contributions - ODD	-	35,154
Total Contributions	\$ 1,483,102	\$ 2,892,458

OPEB Liabilities, OPEB Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB Plans

At June 30, 2019, the District reported a liability for its proportionate share of the net OPEB liabilities (NOL) that reflected a reduction for State OPEB support provided to the District. The amount recognized by the District for its proportional share, the related State proportion, and the total were as follows:

	PERS	TRS
District's proportionate share of NOL - ARHCT	\$ 11,847,667	\$ 16,041,813
District's proportionate share of NOL - RMP	214,306	(350,550)
District's proportionate share of NOL (Asset) - ODD	(327,092)	(384,312)
Total District's Proportionate Share of NOL (Asset)	\$ 11,734,881	\$ 15,306,951
State's proportionate share of ARHCT NOL associated with the District	3,439,441	23,938,559
Total Net OPEB Liabilities	\$ 15,174,322	\$ 39,245,510

The total OPEB liabilities for the June 30, 2018 measurement date was determined by an actuarial valuation as of June 30, 2017 rolled forward to June 30, 2018 to calculate the net OPEB liabilities as of that date. The District's proportion of the net OPEB liabilities were based on a projection of the District's long-term share of contributions to the OPEB plans relative to the projected contributions of all participating entities, actuarially determined.

	June 30, 2017 Measurement Date Employer Proportion	June 30, 2018 Measurement Date Employer Proportion	Change
<i>PERS</i>			
District's proportionate share of the net OPEB liabilities (asset):			
ARHCT	1.09671%	1.15442%	0.05771%
RMP	1.74759%	1.68413%	(0.06346)%
ODD	1.74759%	1.68413%	(0.06346)%

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<i>TRS</i>	June 30, 2017 Measurement Date Employer Proportion	June 30, 2018 Measurement Date Employer Proportion	Change
District's proportionate share of the net OPEB liabilities (asset):			
ARHCT	4.67820%	5.15915%	0.48095%
RMP	11.02554%	10.96155%	(0.06399)%
ODD	11.02554%	10.96155%	(0.06399)%

As a result of its requirement to contribute to the Plan, the District recognized OPEB expense of \$1,545,329 and \$4,156,719 for PERS and TRS, respectively. In addition, the District recognized on-behalf revenue of \$451,527 and \$4,275,288 for PERS and TRS, respectively, for support provided by the State.

At June 30, 2019, the District reported deferred outflows of resources and deferred inflows of resources related to OPEB plans from the following sources:

<i>PERS</i>	Deferred Outflows of Resources	Deferred Inflows of Resources
Difference between expected and actual experience	\$ -	\$ (1,369,728)
Changes in assumptions	1,896,693	-
Changes in benefits	-	-
Net difference between projected and actual earnings on OPEB plan investments	-	(2,553,387)
Changes in proportion and differences between District contributions and proportionate share of contributions	470,288	(474,096)
District contributions subsequent to the measurement date	1,601,142	-
Total Deferred Outflows and Deferred Inflows of Resources Related to OPEB Plans	\$ 3,968,123	\$ (4,397,211)

The \$1,601,142 reported as deferred outflows of resources related to OPEB resulting from contributions subsequent to the measurement date will be recognized as a reduction in the net OPEB liability in the year ended June 30, 2020. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to OPEB will be recognized in OPEB expense as follows:

<i>Year Ending June 30,</i>	
2020	\$ (706,325)
2021	(426,027)
2022	(834,826)
2023	(56,943)
2024	(2,009)
Thereafter	(4,100)
Total Amortization	\$ (2,030,230)

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<i>TRS</i>	Deferred Outflows of Resources	Deferred Inflows of Resources
Difference between expected and actual experience	\$ -	\$ (2,047,819)
Changes in assumptions	4,828,521	-
Net difference between projected and actual earnings on OPEB plan investments	-	(4,265,946)
Changes in proportion and differences between District contributions and proportionate share of contributions	1,747,008	(211,040)
District contributions subsequent to the measurement date	2,892,458	-
Total Deferred Outflows and Deferred Inflows of Resources Related to OPEB Plans	\$ 9,467,987	\$ (6,524,805)

The \$2,892,458 reported as deferred outflows of resources related to OPEB resulting from contributions subsequent to the measurement date will be recognized as a reduction in the net OPEB liability in the year ended June 30, 2020. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to OPEB will be recognized in OPEB expense as follows:

Year Ending June 30,

2020	\$ 2,016,176
2021	(590,815)
2022	(1,378,104)
2023	(73,556)
2024	14,519
Thereafter	62,504
Total Amortization	\$ 50,724

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Matanuska-Susitna Borough School District

(A Component Unit of the Matanuska-Susitna Borough)

Notes to Basic Financial Statements

Actuarial Assumptions

The total OPEB liability for each plan the measurement period ended June 30, 2018 was determined by actuarial valuations as of June 30, 2017, using the following actuarial assumptions, applied to all periods included in the measurement, and rolled forward to the measurement date of June 30, 2018:

Actuarial cost method	Entry age normal; level percentage of payroll
Amortization method	Level dollar, closed
Inflation	3.12%
Salary increases	Graded by service, from 8.11% to 3.87% for teachers Graded by service from 8.55% to 4.34% for all others
Allocation methodology	Amounts for 2018 were allocated to employers based on the projected present value of contributions for FY2019-FY2039. The liability is expected to go to zero at 2039.
Investment return / Discount rate	8.00%, net of postemployment healthcare plan investment expenses. This is based on an average inflation rate of 3.12% and a real rate of return of 4.88%.
Healthcare cost trend rates	Pre-65 medical: 8.0% grading down to 4.0% Post-65 medical: 5.5% grading down to 4.0% Prescription drug: 9.0% grading down to 4.0% RDS/EGWP: 6.5% grading down to 4.0%
Mortality	Pre-termination - Based on 68% of the male rates and 60% of the female rates of the post-termination mortality rates (TRS); Based on 60% of male and 65% of female post-termination mortality rates, based on 2010-2013 actual mortality experience. (PERS) Post-termination - Based on 94% of the male rates and 97% of the female rates of the RP-2000 Combined Mortality Table, 2000 Base Year projected to 2018 with Projection Scale BB, with a three-year setback for males and four-year setback for females (TRS); Based on 96% of all rates of the RP-2000 Combined Mortality Table, 2000 Base Year projected to 2018 with Projection Scale BB.
Participation (ARHCT)	100% system paid of members and their spouses are assumed to elect the healthcare benefits paid as soon as they are eligible. 10% of non-system paid members and their spouses are assumed to elect the healthcare benefits as soon as they are eligible.

Matanuska-Susitna Borough School District

(A Component Unit of the Matanuska-Susitna Borough)

Notes to Basic Financial Statements

The actuarial assumptions used in the June 30, 2017 actuarial valuation were based on the results of an actuarial experience study for the period from July 1, 2009 to June 30, 2013. The assumptions used in the June 30, 2017 actuarial valuation are the same as those used in the June 30, 2016 valuation with the following exceptions:

1. The medical trend rate assumption was updated to reflect anticipated increases in costs based on recent survey data.
2. An obligation for the Cadillac Tax was added to the June 30, 2017 valuation because it was no longer deemed immaterial due to the updated trend rates and the change to use chained Consumer Price Index (which was part of the Tax Cut and Jobs Act passed in December 2017) to project the tax thresholds in future years.

Long-Term Expected Rate of Return

The long-term expected rate of return on OPEB plan investments for each plan was determined using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of postretirement healthcare plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. The best estimates of arithmetic rates of return for each major asset class included in the plans' targeted asset allocation as of June 30, 2018 are summarized in the following table (note that the rates shown below exclude the inflation component):

<i>Asset Class</i>	<i>Target Allocation</i>	<i>Long-Term Expected Real Rate of Return</i>
Broad domestic equity	24%	8.90%
Global ex-U.S. equity	22%	7.85%
Fixed income	10%	1.25%
Opportunistic	10%	4.76%
Real assets	17%	6.20%
Absolute return	7%	4.76%
Private equity	9%	12.08%
Cash equivalents	1%	0.66%

Discount Rate

The discount rate used to measure the total OPEB liability for each plan was 8.00%. The projection of cash flows used to determine the discount rate assumed that employer and State contributions will continue to follow the current funding policy which meets State statutes. Based on those assumptions, the fiduciary net position of each plan was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on plan investments was applied to all periods of projected benefit payments to determine the total OPEB liability for each plan.

Matanuska-Susitna Borough School District

(A Component Unit of the Matanuska-Susitna Borough)

Notes to Basic Financial Statements

Sensitivity of the Net OPEB Liability (Asset) to Changes in the Discount Rate

The following presents the District's proportionate share of the net OPEB liability (asset) calculated using the discount rate of 8.00%, as well as what the District's proportionate share of the respective plan's net OPEB liability would be if it were calculated using a discount rate that is one-percentage-point lower or one-percentage-point higher than the current rate:

<i>PERS</i>	Proportional Share	1% Decrease (7.00%)	Current Discount Rate (8.00%)	1% Increase (9.00%)
District's proportionate share of the net OPEB liability (asset):				
ARHCT	1.15442%	\$ 23,985,590	\$ 11,847,667	\$ 1,673,608
RMP	1.68413%	\$ 639,969	\$ 214,306	\$ (117,704)
ODD	1.68413%	\$ (307,152)	\$ (327,092)	\$ (343,495)

<i>TRS</i>	Proportional Share	1% Decrease (7.00%)	Current Discount Rate (8.00%)	1% Increase (9.00%)
District's proportionate share of the net OPEB liability (asset):				
ARHCT	5.15915%	\$ 38,078,870	\$ 16,041,813	\$ (2,148,477)
RMP	10.96155%	\$ 598,720	\$ (350,550)	\$ (1,072,698)
ODD	10.96155%	\$ (386,285)	\$ (384,312)	\$ (383,216)

Sensitivity of the Net OPEB Liability (Asset) to Changes in the Healthcare Cost Trend Rates

The following presents the District's proportionate share of the net OPEB liabilities calculated using the healthcare cost trend rates, as well as what the District's proportionate share of the respective plan's net OPEB liability (asset) would be if it were calculated using healthcare cost trend rates that are one-percentage-point lower or one-percentage-point higher than the current healthcare cost trend rates:

<i>PERS</i>	Proportional Share	1% Decrease	Current Healthcare Cost Trend Rate	1% Increase
District's proportionate share of the net OPEB liability (asset):				
ARHCT	1.15442%	\$ (229,983)	\$ 11,847,667	\$ 25,842,300
RMP	1.68413%	\$ (182,206)	\$ 214,306	\$ 744,958
ODD	1.68413%	\$ n/a	\$ (327,092)	\$ n/a

Matanuska-Susitna Borough School District

(A Component Unit of the Matanuska-Susitna Borough)

Notes to Basic Financial Statements

<i>TRS</i>	Proportional Share	1% Decrease	Current Healthcare Cost Trend Rate	1% Increase
District's proportionate share of the net OPEB liability (asset):				
ARHCT	5.15915%	\$ (4,369,749)	\$ 16,041,813	\$ 40,953,755
RMP	10.96155%	\$ (1,208,511)	\$ (350,550)	\$ 831,105
ODD	10.96155%	\$ n/a	\$ (384,312)	\$ n/a

OPEB Plan Fiduciary Net Position

Detailed information about the OPEB plan's fiduciary net position is available in the separately issued PERS financial report.

10. Defined Contribution (DC) OPEB Plans

PERS and TRS defined contribution members also participate in the Health Reimbursement Arrangement Plan (HRA Plan). The HRA Plan allows medical care expenses to be reimbursed from individual savings accounts for eligible persons. The HRA Plan became effective July 1, 2006 at which time contributions by employers began.

Contribution Rate

AS 39.30.370 establishes this contribution amount as "three percent of the average annual employee compensation of *all employees of all employers* in the plan". As of July 1, 2018, for actual remittance, this amount is calculated as a flat rate for each full-time or part-time employee per pay period and approximates \$2,103 per year for each full-time employee, and \$1.35 per hour for part-time employees. Employees do not contribute to the DC OPEN plans.

Annual Postemployment Healthcare Cost

In 2019, the District contributed \$911,268 in DC OPEB costs to PERS and \$1,374,409 in DC OPEB costs to TRS. These amounts have been recognized as expense/expenditures.

11. Risk Management

The District faces a considerable number of risks of loss, including (a) damage to and loss of property and contents, (b) employee torts, (c) professional liability; i.e., errors and omissions, (d) environmental damage, (e) workers' compensation, and (f) medical insurance costs of employees.

Commercial policies, transferring the risk of loss, except for relatively small deductible amounts, are purchased for employee medical cost, bodily injury, personal injury, and property damage, and errors and omissions. For these policies, premiums have increased over the last few years, however settlements have not exceeded coverage amounts.

Matanuska-Susitna Borough School District

(A Component Unit of the Matanuska-Susitna Borough)

Notes to Basic Financial Statements

Accounting for Self-Insurance

For the year ended June 30, 2019, the District was self-insured for its workers' compensation insurance program. All claims reported under the self-insurance program are paid by the District. Commercial stop-loss coverage limits the liability to \$500,000 per individual claim. The District accrues an estimate of claims incurred but not reported at year end.

Following is a schedule of changes in claims liabilities for the two years ended June 30, 2019 and 2018 for the workers' compensation plan.

	Workers' Compensation Insurance
Claims Liability at June 30, 2017	\$ 1,029,221
Claims and administration expenses	2,339,418
Claims and administration expenses paid	(2,186,320)
Claims Liability at June 30, 2018	\$ 1,182,319
Claims and administration expenses	2,072,765
Claims and administration expenses paid	(1,886,929)
Claims Liability at June 30, 2019	\$ 1,368,155

12. Contingencies

Amounts received or receivable from grantor agencies are subject to audit and adjustment by the grantor agencies, principally the Federal and State governments. Any disallowed claims, including amounts already collected, would become a liability of the School Operating Fund.

The District receives a substantial portion of its revenue from state and local grants and the Matanuska-Susitna Borough. Significant changes in these revenue sources could have a material effect on the operations of the District.

The District provides services solely to those residents of the Matanuska-Susitna Borough, Alaska and near-by communities as within the State defined District boundaries. Changes in the local environment or economy could directly affect the District's enrollment. Significant changes in enrollment could have a material effect on the District's funding and operations.

From time to time, the District may be a participant in legal proceedings related to the conduct of its business. In the normal course of business, it also has various commitments and contingent liabilities, which are not reflected in the accompanying financial statements. In the opinion of the management, any current legal proceedings, commitments or contingent liabilities will not materially affect the financial position of the District.

Matanuska-Susitna Borough School District

(A Component Unit of the Matanuska-Susitna Borough)

Notes to Basic Financial Statements

A District employee is alleged to have sexually assaulted and/or engaged in inappropriate conduct including alleged inappropriate touching and/or sexual contact with several students. The District became aware of the allegations that led to the arrest of the employee in late September 2018. The employee has been criminally charged and the criminal matter is pending. The employee has been terminated by the District. Six (6) civil claims have been filed against the District at this time and the District has recorded a \$500,000 liability related to this incident.

13. Fund Balances/Appropriation Lapse

Historically, Matanuska-Susitna Borough Ordinance Number 13-096 required that the School District refund or lapse one quarter of its increase in unassigned fund balance annually. On June 19, 2018 the Borough Assembly voted to adopt Ordinance 18-065, an ordinance allowing the District to retain a hundred percent of any increase in unassigned fund balance. This ordinance effectively repealed any lapse payment and encumbrance requirements previously in place.

Fund balances, reported in the District's individual major funds and nonmajor funds in the aggregate on the governmental funds balance sheet are subject to the following constraints at June 30, 2019:

	Major Funds		Nonmajor Funds	Totals
	General	Capital Improvement		
Nonspendable:				
Inventory	\$ 1,269,159	\$ -	\$ 667,038	\$ 1,936,197
Prepaid items	1,035,499	-	-	1,035,499
Total nonspendable	2,304,658	-	667,038	2,971,696
Restricted:				
Scholarships	-	-	4,289	4,289
Correspondence program	1,919,998	-	-	1,919,998
Total restricted	1,919,998	-	4,289	1,924,287
Committed:				
Construction	-	3,013,030	-	3,013,030
Assigned:				
Food service	-	-	82,258	82,258
SV fire damage reclamation	-	-	1,450	1,450
Insurance reserve	500,000	-	-	500,000
Debt service	-	-	681,174	681,174
Total assigned	500,000	-	764,882	1,264,882
Unassigned	20,615,226	-	-	20,615,226
Total Fund Balances	\$ 25,339,882	\$ 3,013,030	\$ 1,436,209	\$ 29,789,121

Matanuska-Susitna Borough School District

(A Component Unit of the Matanuska-Susitna Borough)

Notes to Basic Financial Statements

14. New Accounting Pronouncements

The Governmental Accounting Standards Board has passed several new accounting standards with upcoming implementation dates. Management has not fully evaluated the potential effects of these statements, but believes that GASB Statement 84 will result in the biggest reporting change. However, actual impacts have not yet been determined.

GASB 84 - *Fiduciary Activities* - Effective for year-end June 30, 2020, with earlier application encouraged - This statement addresses criteria for identifying and reporting fiduciary activities.

GASB 87 - *Leases* - Effective for year-end June 30, 2021, with earlier application encouraged - This statement addresses accounting and financial reporting for certain lease assets and liabilities for leases that previously were classified as operating leases. This statement establishes a single model for lease accounting based on the foundational principle that leases are financings of the right to use an underlying asset.

GASB 89 - *Accounting for Interest Cost Incurred before the End of a Construction Period* - Effective for year-end June 30, 2021, with earlier application encouraged - This statement requires that interest cost incurred before the end of a construction period be recognized as an expense in the period in which the cost is incurred for financial statements prepared using the economic resources measurement focus.

GASB 90 - *Majority Equity Interests - an amendment of GASB Statements No. 14 and No. 61* - Effective for year-end June 30, 2020, with earlier application encouraged - This statement addresses accounting and financial reporting for a majority equity interest in a legally separate organization. It provides a definition of a majority equity interest and provides guidance for further presentation as either an investment or a component unit, based on specific criteria.

GASB 91 - *Conduit Debt Obligations* - Effective for year-end June 30, 2022, with earlier application encouraged - This statement provides a single method of reporting conduit debt obligations by issuers and eliminates diversity in practice associated with commitments extended by issuers, arrangements associated with conduit obligations, and related note disclosures. This statement clarifies the definition of a conduit debt obligation and establishes standards for related accounting and financial reporting.

Required Supplementary Information

Matanuska-Susitna Borough School District
(A Component Unit of the Matanuska-Susitna Borough)

General (School Operating) Fund
Schedule of Revenues, Expenditures and Changes in Fund Balance -
Budget and Actual

Year Ended June 30, 2019	Budget		Actual	Variance
	Original	Final		with Final Budget
Revenues				
Local sources:				
Borough appropriation	\$ 58,398,915	\$ 58,374,918	\$ 58,374,918	\$ -
Other	2,405,000	1,630,596	1,041,016	(589,580)
State of Alaska	189,121,629	190,345,207	190,942,103	596,896
Federal	2,330,741	2,330,741	1,894,518	(436,223)
Total Revenues	252,256,285	252,681,462	252,252,555	(428,907)
Expenditures				
Current:				
Instruction	108,886,157	108,984,597	102,382,910	6,601,687
Special education instruction	41,683,720	39,495,123	39,039,945	455,178
Special education support services - students	16,348,384	17,020,672	15,904,045	1,116,627
Support services - students	9,127,049	9,065,791	9,235,099	(169,308)
Support services - instruction	9,265,593	11,211,150	11,169,016	42,134
School administration	9,664,809	10,124,602	10,341,792	(217,190)
School administration support services	10,370,198	10,608,969	10,355,295	253,674
District administration	1,268,217	1,581,873	1,554,316	27,557
District administration support services	12,990,882	12,798,205	12,068,583	729,622
Operations and maintenance of plant	26,172,679	25,188,396	24,046,589	1,141,807
Student activities	3,724,749	4,103,234	3,718,095	385,139
Student transportation to and from school	20,000	-	-	-
Student transportation school activity	765,000	-	-	-
Student transportation other services	10,000	-	-	-
Community services	-	2,500	2,564	(64)
Total Expenditures	250,297,437	250,185,112	239,818,249	10,366,863
Excess of revenues over expenditures	1,958,848	2,496,350	12,434,306	9,937,956
Other Financing Uses -				
Transfers out	(3,501,123)	(5,489,203)	(4,087,481)	1,401,722
Net change in fund balance	<u>\$ (1,542,275)</u>	<u>\$ (2,992,853)</u>	\$ 8,346,825	<u>\$ 11,339,678</u>
Fund Balance, beginning of year			<u>16,993,057</u>	
Fund Balance, end of year			\$ 25,339,882	

See accompanying notes to Required Supplementary Information.

Matanuska-Susitna Borough School District
(A Component Unit of the Matanuska-Susitna Borough)

Public Employees' Retirement System (PERS)

Schedule of the District's Proportionate Share of the Net Pension Liability

Year Ended June 30,	District's Proportion of the Net Pension Liability	District's Proportionate Share of the Net Pension Liability	State of Alaska Proportionate Share of the Net Pension Liability	Total Net Pension Liability	District's Covered Payroll	District's Proportionate Share of the Net Pension Liability as a percentage of Payroll	Plan Fiduciary Net Position as a Percentage of the Total Pension Liability
2019	1.15460%	\$ 57,370,051	\$ 16,619,476	\$ 73,989,527	\$ 35,206,733	163%	65.19%
2018	1.09670%	\$ 56,692,527	\$ 21,123,351	\$ 77,815,878	\$ 37,767,975	150%	63.37%
2017	1.26360%	\$ 70,627,690	\$ 8,900,517	\$ 79,528,207	\$ 32,540,635	217%	59.55%
2016	1.28350%	\$ 62,250,192	\$ 16,671,606	\$ 78,920,798	\$ 30,298,959	205%	63.96%
2015	0.67820%	\$ 31,632,130	\$ 28,809,640	\$ 60,441,770	\$ 28,697,672	110%	62.37%
2014	*	*	*	*	*	*	*
2013	*	*	*	*	*	*	*
2012	*	*	*	*	*	*	*
2011	*	*	*	*	*	*	*
2010	*	*	*	*	*	*	*

*Information for these years is not available

See accompanying notes to Required Supplementary Information.

Matanuska-Susitna Borough School District
(A Component Unit of the Matanuska-Susitna Borough)

Public Employees' Retirement System (PERS)
Schedule of the District's Contributions

Year Ended June 30,	Contractually Required Contribution	Contribtuions Relative to the Contractually Required Contribution	Contribution Deficiency (Excess)	District's Covered Payroll	Contributions as a Percentage of Covered Payroll
2019	\$ 3,714,194	\$ 3,714,194	\$ -	\$ 36,736,470	10.110%
2018	\$ 3,832,125	\$ 3,832,125	\$ -	\$ 35,206,733	10.885%
2017	\$ 3,549,967	\$ 3,549,967	\$ -	\$ 37,767,975	9.741%
2016	\$ 3,169,854	\$ 3,169,854	\$ -	\$ 32,540,635	9.471%
2015	\$ 2,902,874	\$ 2,902,874	\$ -	\$ 30,298,959	9.519%
2014	*	*	*	*	*
2013	*	*	*	*	*
2012	*	*	*	*	*
2011	*	*	*	*	*
2010	*	*	*	*	*

*Information for these years is not available

See accompanying notes to Required Supplementary Information.

Matanuska-Susitna Borough School District
(A Component Unit of the Matanuska-Susitna Borough)

Teachers' Retirement System (TRS)

Schedule of the District's Proportionate Share of the Net Pension Liability

Year Ended June 30,	District's Proportion of the Net Pension Liability	District's Proportionate Share of the Net Pension Liability	State of Alaska Proportionate Share of the Net Pension Liability	Total Net Pension Liability	District's Covered Payroll	District's Proportionate Share of the Net Pension Liability as a percentage of Payroll	Plan Fiduciary Net Position as a Percentage of the Total Pension Liability
2019	5.17087%	\$ 98,987,466	\$ 147,157,295	\$ 246,144,761	\$ 98,511,549	100%	74.09%
2018	4.69305%	\$ 95,109,945	\$ 165,981,415	\$ 261,091,360	\$ 101,197,628	94%	72.39%
2017	5.74558%	\$ 131,191,382	\$ 155,927,205	\$ 287,118,587	\$ 95,217,509	138%	68.40%
2016	4.74949%	\$ 88,361,932	\$ 141,230,415	\$ 229,592,347	\$ 92,055,028	96%	73.82%
2015	1.86717%	\$ 55,997,692	\$ 295,698,194	\$ 351,695,886	\$ 88,788,045	63%	55.70%
2014	*	*	*	*	*	*	*
2013	*	*	*	*	*	*	*
2012	*	*	*	*	*	*	*
2011	*	*	*	*	*	*	*
2010	*	*	*	*	*	*	*

*Information for these years is not available

See accompanying notes to Required Supplementary Information.

Matanuska-Susitna Borough School District
(A Component Unit of the Matanuska-Susitna Borough)

Teachers' Retirement System (TRS)
Schedule of the District's Contributions

Year Ended June 30,	Contractually Required Contribution	Contribtuions Relative to the Contractually Required Contribution	Contribution Deficiency (Excess)	District's Covered Payroll	Contributions as a Percentage of Covered Payroll
2019	\$ 5,076,868	\$ 5,076,868	\$ -	\$ 100,787,471	5.00%
2018	\$ 5,272,973	\$ 5,272,973	\$ -	\$ 98,511,549	5.35%
2017	\$ 4,891,948	\$ 4,891,948	\$ -	\$ 101,197,628	4.83%
2016	\$ 4,448,917	\$ 4,448,917	\$ -	\$ 95,217,509	4.67%
2015	\$ 4,729,021	\$ 4,729,021	\$ -	\$ 92,055,028	5.14%
2014	*	*	*	*	*
2013	*	*	*	*	*
2012	*	*	*	*	*
2011	*	*	*	*	*
2010	*	*	*	*	*

*Information for these years is not available

See accompanying notes to Required Supplementary Information.

Matanuska-Susitna Borough School District
(A Component Unit of the Matanuska-Susitna Borough)
Public Employees' Retirement System

Schedule of the District's Proportionate Share on the Net OPEB Liability - ARHCT

Year Ended June 30,	District's Proportion of the Net OPEB Liability	District's Proportionate Share of the Net OPEB Liability	State of Alaska Proportionate Share of the Net OPEB Liability	Total Net OPEB Liability	District's Covered Payroll	District's Proportionate Share of the Net OPEB Liability as a Percentage of Covered Payroll	Plan Fiduciary Net Position as a Percentage of the Total OPEB Liability
2019	1.154%	\$ 11,847,667	\$ 3,439,441	\$ 15,287,108	\$ 37,767,975	31.37%	88.12%
2018	1.097%	\$ 9,264,516	\$ 3,454,993	\$ 12,719,509	\$ 35,206,733	26.31%	89.68%
2017	*	*	*	*	*	*	*
2016	*	*	*	*	*	*	*
2015	*	*	*	*	*	*	*
2014	*	*	*	*	*	*	*
2013	*	*	*	*	*	*	*
2012	*	*	*	*	*	*	*
2011	*	*	*	*	*	*	*
2010	*	*	*	*	*	*	*

*Information for these years is not available.

See accompanying notes to Required Supplementary Information.

Matanuska-Susitna Borough School District
(A Component Unit of the Matanuska-Susitna Borough)
Public Employees Retirement System OPEB Plan
Schedule of District Contributions - ARHCT

Year Ended June 30,	Contractually Required Contribution	Contributions Relative to the Contractually Required Contribution	Contribution Deficiency (Excess)	District's Covered Payroll	Contributions as a Percentage of Covered Payroll
2019	\$ 1,350,296	\$ 1,350,296	\$ -	\$ 36,736,470	3.68%
2018	\$ 1,088,076	\$ 1,088,076	\$ -	\$ 37,767,975	2.88%
2017	*	*	*	*	*
2016	*	*	*	*	*
2015	*	*	*	*	*
2014	*	*	*	*	*
2013	*	*	*	*	*
2012	*	*	*	*	*
2011	*	*	*	*	*
2010	*	*	*	*	*

*Information for these years is not available.

See accompanying notes to Required Supplementary Information.

Matanuska-Susitna Borough School District
(A Component Unit of the Matanuska-Susitna Borough)

Public Employees' Retirement System

Schedule of the District's Proportionate Share on the Net OPEB Liability - RMP

Year Ended June 30,	District's Proportion of the Net OPEB Liability	District's Proportionate Share of the Net OPEB Liability	State of Alaska Proportionate Share of the Net OPEB Liability	Total Net OPEB Liability	District's Covered Payroll	District's	Plan Fiduciary Net Position as a Percentage of the Total OPEB Liability
						Proportionate Share of the Net OPEB Liability as a Percentage of Covered Payroll	
2019	1.6841%	\$ 214,306	\$ -	\$ 214,306	\$ 37,767,975	0.57%	88.71%
2018	1.7476%	\$ 91,137	\$ -	\$ 91,137	\$ 35,206,733	0.26%	93.98%
2017	*	*	*	*	*	*	*
2016	*	*	*	*	*	*	*
2015	*	*	*	*	*	*	*
2014	*	*	*	*	*	*	*
2013	*	*	*	*	*	*	*
2012	*	*	*	*	*	*	*
2011	*	*	*	*	*	*	*
2010	*	*	*	*	*	*	*

*Information for these years is not available.

See accompanying notes to Required Supplementary Information.

Matanuska-Susitna Borough School District
(A Component Unit of the Matanuska-Susitna Borough)

Public Employees' Retirement System OPEB Plan
Schedule of District Contributions - RMP

Year Ended June 30,	Contractually Required Contribution	Contributions Relative to the Contractually Required Contribution	Contribution Deficiency (Excess)	District's Covered Payroll	Contributions as a Percentage of Covered Payroll
2019	\$ 196,550	\$ 196,550	\$ -	\$ 36,736,470	0.54%
2018	\$ 196,328	\$ 196,328	\$ -	\$ 37,767,975	0.52%
2017	*	*	*	*	*
2016	*	*	*	*	*
2015	*	*	*	*	*
2014	*	*	*	*	*
2013	*	*	*	*	*
2012	*	*	*	*	*
2011	*	*	*	*	*
2010	*	*	*	*	*

*Information for these years is not available.

Matanuska Susitna Borough School District, Alaska
Public Employees' Retirement System
Schedule of the District's Proportionate Share on the Net OPEB Asset - ODD

Year Ended June 30,	District's Proportion of the Net OPEB Liability	District's Proportionate Share of the Net OPEB Liability (Asset)	State of Alaska Proportionate Share of the Net OPEB Liability	Total Net OPEB Liability (Asset)	District's Covered Payroll	District's Proportionate Share of the Net OPEB Liability as a Percentage of Covered Payroll	Plan Fiduciary Net Position as a Percentage of the Total OPEB Liability
2019	1.68413%	\$ (327,092)	\$ -	\$ (327,092)	\$ 37,767,975	-0.87%	270.62%
2018	1.74576%	\$ (247,965)	\$ -	\$ (247,965)	\$ 35,206,733	-0.70%	212.97%
2017	*	*	*	*	*	*	*
2016	*	*	*	*	*	*	*
2015	*	*	*	*	*	*	*
2014	*	*	*	*	*	*	*
2013	*	*	*	*	*	*	*
2012	*	*	*	*	*	*	*
2011	*	*	*	*	*	*	*
2010	*	*	*	*	*	*	*

*Information for these years is not available.

See accompanying notes to Required Supplementary Information.

Matanuska Susitna Borough School District, Alaska

Public Employees' Retirement System OPEB Plan Schedule of District Contributions - ODD

Year Ended June 30,	Contractually Required Contribution	Contributions Relative to the Contractually Required Contribution	Contribution Deficiency (Excess)	District's Covered Payroll	Contributions as a Percentage of Covered Payroll
2019	\$ 54,296	\$ 54,296	\$ -	\$ 36,736,470	0.15%
2018	\$ 30,494	\$ 30,494	\$ -	\$ 37,767,975	0.08%
2017	*	*	*	*	*
2016	*	*	*	*	*
2015	*	*	*	*	*
2014	*	*	*	*	*
2013	*	*	*	*	*
2012	*	*	*	*	*
2011	*	*	*	*	*
2010	*	*	*	*	*

*Information for these years is not available.

See accompanying notes to Required Supplementary Information.

Matanuska Susitna Borough School District, Alaska

Teachers' Retirement System

Schedule of the District's Proportionate Share on the Net OPEB Liability - ARHCT

Year Ended June 30,	District's Proportion of the Net OPEB Liability	District's Proportionate Share of the Net OPEB Liability	State of Alaska Proportionate Share of the Net OPEB Liability	Total Net OPEB Liability	District's Covered Payroll	District's Proportionate Share of the Net OPEB Liability as a Percentage of Covered Payroll	Plan Fiduciary Net Position as a Percentage of the Total OPEB Liability
2019	5.1592%	\$ 16,041,813	\$ 23,938,559	\$ 39,980,372	\$ 98,511,549	16.28%	90.23%
2018	4.6782%	\$ 8,604,759	\$ 15,091,607	\$ 23,696,366	\$ 101,197,628	8.50%	93.75%
2017	*	*	*	*	*	*	*
2016	*	*	*	*	*	*	*
2015	*	*	*	*	*	*	*
2014	*	*	*	*	*	*	*
2013	*	*	*	*	*	*	*
2012	*	*	*	*	*	*	*
2011	*	*	*	*	*	*	*
2010	*	*	*	*	*	*	*

*Information for these years is not available.

See accompanying notes to Required Supplementary Information.

Matanuska Susitna Borough School District, Alaska

Teachers' Retirement System OPEB Plan
Schedule of District Contributions - ARHCT

Year Ended June 30,	Contractually Required Contribution	Contributions Relative to the Contractually Required Contribution	Contribution Deficiency (Excess)	District's Covered Payroll	Contributions as a Percentage of Covered Payroll
2019	\$ 2,509,478	\$ 2,509,478	\$ -	\$ 100,787,471	2.49%
2018	\$ 2,563,074	\$ 2,563,074	\$ -	\$ 98,511,549	2.60%
2017	*	*	*	*	*
2016	*	*	*	*	*
2015	*	*	*	*	*
2014	*	*	*	*	*
2013	*	*	*	*	*
2012	*	*	*	*	*
2011	*	*	*	*	*
2010	*	*	*	*	*

*Information for these years is not available.

See accompanying notes to Required Supplementary Information.

Matansuka Susitna Borough School District, Alaska

Teachers' Retirement System

Schedule of the District's Proportionate Share on the Net OPEB Asset - RMP

Year Ended June 30,	District's Proportion of the Net OPEB Liability	District's Proportionate Share of the Net OPEB Liability	State of Alaska Proportionate Share of the Net OPEB Liability	Total Net OPEB Liability	District's Covered Payroll	District's Proportionate Share of the Net OPEB Liability as a Percentage of Covered Payroll	Plan Fiduciary Net Position as a Percentage of the Total OPEB Liability
2019	10.9616%	\$ (350,550)	\$ -	\$ (350,550)	\$ 98,511,549	-0.36%	109.56%
2018	11.0255%	\$ (522,610)	\$ -	\$ (522,610)	\$ 101,197,628	-0.52%	118.16%
2017	*	*	*	*	*	*	*
2016	*	*	*	*	*	*	*
2015	*	*	*	*	*	*	*
2014	*	*	*	*	*	*	*
2013	*	*	*	*	*	*	*
2012	*	*	*	*	*	*	*
2011	*	*	*	*	*	*	*
2010	*	*	*	*	*	*	*

*Information for these years is not available.

See accompanying notes to Required Supplementary Information.

Matanuska Susitna Borough School District, Alaska

Teachers' Retirement System OPEB Plan
Schedule of District Contributions - RMP

Year Ended June 30,	Contractually Required Contribution	Contributions Relative to the Contractually Required Contribution	Contribution Deficiency (Excess)	District's Covered Payroll	Contributions as a Percentage of Covered Payroll
2019	\$ 347,826	\$ 347,826	\$ -	\$ 100,787,471	0.35%
2018	\$ 358,541	\$ 358,541	\$ -	\$ 98,511,549	0.36%
2017	*	*	*	*	*
2016	*	*	*	*	*
2015	*	*	*	*	*
2014	*	*	*	*	*
2013	*	*	*	*	*
2012	*	*	*	*	*
2011	*	*	*	*	*
2010	*	*	*	*	*

*Information for these years is not available.

See accompanying notes to Required Supplementary Information.

Matanuska Susitna Borough School District, Alaska

Teachers' Retirement System

Schedule of the District's Proportionate Share on the Net OPEB Asset - ODD

Year Ended June 30,	District's Proportion of the Net OPEB Liability	District's Proportionate Share of the Net OPEB Liability(Asset)	State of Alaska Proportionate Share of the Net OPEB Liability	Total		District's Covered Payroll	District's	Plan Fiduciary Net Position as a Percentage of the Total OPEB Liability
				Net OPEB	Liability (Asset)		Proportionate Share of the Net OPEB Liability as a Percentage of Covered Payroll	
2019	10.96155%	\$ (384,312)	\$ -	\$ (384,312)	\$	98,511,549	-0.39%	1304.81%
2018	11.02554%	\$ (360,315)	\$ -	\$ (360,315)	\$	101,197,628	-0.36%	1342.59%
2017	*	*	*	*	*	*	*	*
2016	*	*	*	*	*	*	*	*
2015	*	*	*	*	*	*	*	*
2014	*	*	*	*	*	*	*	*
2013	*	*	*	*	*	*	*	*
2012	*	*	*	*	*	*	*	*
2011	*	*	*	*	*	*	*	*
2010	*	*	*	*	*	*	*	*

*Information for these years is not available.

See accompanying notes to Required Supplementary Information.

Matanuska Susitna Borough School District, Alaska

Teachers Retirement System OPEB Plan
Schedule of District Contributions - ODD

Year Ended June 30,	Contractually Required Contribution	Contributions Relative to the Contractually Required Contribution	Contribution Deficiency (Excess)	District's Covered Payroll	Contributions as a Percentage of Covered Payroll
2019	\$ 35,154	\$ 35,154	\$ -	\$ 100,787,471	0.03%
2018	\$ -	\$ -	\$ -	\$ 98,511,549	0.00%
2017	*	*	*	*	*
2016	*	*	*	*	*
2015	*	*	*	*	*
2014	*	*	*	*	*
2013	*	*	*	*	*
2012	*	*	*	*	*
2011	*	*	*	*	*
2010	*	*	*	*	*

*Information for these years is not available.

See accompanying notes to Required Supplementary Information.

Matanuska-Susitna Borough School District

(A Component Unit of the Matanuska-Susitna Borough)

Notes to Required Supplementary Information

1. Budgetary Comparison Schedule

The budgetary comparison schedule is presented on the modified accrual basis of accounting. The legal level of budgetary control (i.e., the level at which expenditures may not legally exceed appropriation) is the fund level.

2. Schedule of the District's Information on the Net Pension Liability - PERS

Information in this table is presented based on the Plan measurement date. For June 30, 2019, the Plan measurement date is June 30, 2018.

3. Schedule of the District's Contributions - Public Employees Retirement System

This table reports the District's pension contributions to PERS during fiscal year 2019. These contributions are reported as a deferred outflow of resources on the June 30, 2019 basic financial statements.

4. Schedule of the District's Information on the Net Pension Liability - TRS

Information in this table is presented based on the Plan measurement date. For June 30, 2019, the Plan measurement date is June 30, 2018.

5. Schedule of the District's Contributions - Teachers Retirement System

This table reports the District's pension contributions to TRS during fiscal year 2019. These contributions are reported as a deferred outflow on the June 30, 2019 basic financial statements.

All four pension tables are intended to present 10 years of information. Additional year's information will be added to the schedules as it becomes available.

Neither plan is reporting any changes in benefit terms from the prior measurement period.

Neither plan is reporting any changes in assumptions from the prior measurement period.

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Additional Supplementary Information

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General Fund

Matanuska-Susitna Borough School District
(A Component Unit of the Matanuska-Susitna Borough)

General (School Operating) Fund
Balance Sheet

<i>June 30,</i>	2019	2018
Assets		
Cash	\$ 22,574,761	\$ 14,985,912
Accounts receivable - other	716,971	314,294
Inventory	1,269,159	1,276,988
Prepaid items	1,035,499	1,323,677
Due from other funds	9,240,080	8,069,947
Total Assets	\$ 34,836,470	\$ 25,970,818
Liabilities and Fund Balances		
Liabilities		
Accounts payable	\$ 1,151,930	\$ 1,036,871
Accrued payroll and related liabilities	8,344,658	7,940,290
Unearned revenue	-	600
Total Liabilities	9,496,588	8,977,761
Fund Balance		
Nonspendable	2,304,658	2,600,665
Restricted	1,919,998	1,768,396
Committed	-	500,000
Assigned	500,000	500,000
Unassigned	20,615,226	11,623,996
Total Fund Balance	25,339,882	16,993,057
Total Liabilities and Fund Balances	\$ 34,836,470	\$ 25,970,818

Matanuska-Susitna Borough School District
(A Component Unit of the Matanuska-Susitna Borough)

General (School Operating) Fund
Schedule of Revenues, Expenditures
and Changes in Fund Balance - Budget and Actual

<i>Years Ended June 30,</i>	2019			2018
	Budget	Actual	Variance with Budget	Actual
Revenues				
Local sources:				
Borough appropriation	\$ 58,374,918	\$ 58,374,918	\$ -	\$ 55,841,300
Facility use	155,000	164,518	9,518	137,590
Other local reimbursement	1,175,596	447,749	(727,847)	445,329
Other	300,000	428,749	128,749	379,079
Total local sources	60,005,514	59,415,934	(589,580)	56,803,298
State sources:				
PERS on behalf	1,947,692	1,966,871	19,179	1,047,303
TRS on behalf	15,631,302	16,208,585	577,283	14,396,752
Public school funding	170,026,401	170,026,401	-	170,509,407
Other state revenue	2,739,812	2,740,246	434	116,433
Total state sources	190,345,207	190,942,103	596,896	186,069,895
Federal sources:				
E-rate	1,283,263	1,276,298	(6,965)	1,280,412
Medicaid reimbursement	1,047,478	618,220	(429,258)	1,356,014
Total federal sources	2,330,741	1,894,518	(436,223)	2,636,426
Total Revenues	252,681,462	252,252,555	(428,907)	245,509,619
Expenditures				
Current:				
Instruction	108,984,597	102,382,910	6,601,687	101,794,578
Special education instruction	39,495,123	39,039,945	455,178	39,081,449
Special education support services - students	17,020,672	15,904,045	1,116,627	16,060,550
Support services - students	9,065,791	9,235,099	(169,308)	8,995,374
Support services - instruction	11,211,150	11,169,016	42,134	8,970,031
School administration	10,124,602	10,341,792	(217,190)	9,829,034
School administration support services	10,608,969	10,355,295	253,674	10,522,280
District administration	1,581,873	1,554,316	27,557	1,531,827
District administration support services	12,798,205	12,068,583	729,622	10,970,020
Operations and maintenance of plant	25,188,396	24,046,589	1,141,807	24,128,328
Student activities	4,103,234	3,718,095	385,139	3,609,356
Community services	2,500	2,564	(64)	549
Construction and facilities acquisition	-	-	-	444,271
Total Expenditures	250,185,112	239,818,249	10,366,863	235,937,647
Excess of revenues over expenditures	2,496,350	12,434,306	9,937,956	9,571,972
Other Financing Uses -				
Transfers out	(5,489,203)	(4,087,481)	1,401,722	(4,361,620)
Net change in fund balance	\$ (2,992,853)	8,346,825	\$ 11,339,678	5,210,352
Fund Balance, beginning of year		16,993,057		11,782,705
Fund Balance, end of year		\$ 25,339,882		\$ 16,993,057

Matanuska-Susitna Borough School District
(A Component Unit of the Matanuska-Susitna Borough)

General (School Operating) Fund
Schedule of Expenditures - Budget and Actual

<i>Years Ended June 30,</i>	2019		Variance with Budget	2018
	Budget	Actual		Actual
Expenditures				
Instruction:				
Certificated salaries	\$ 56,742,919	\$ 56,677,882	\$ 65,037	\$ 55,586,666
Non-certificated salaries	3,038,382	2,847,254	191,128	3,277,807
Employee benefits	35,730,096	33,766,937	1,963,159	33,220,295
Professional and technical services	2,412,312	2,217,852	194,460	1,257,978
Staff travel	113,157	54,058	59,099	53,302
Student travel	384,652	450,129	(65,477)	273,282
Utility services	302,512	352,824	(50,312)	3,669
Other purchased services	1,767,641	809,464	958,177	1,360,917
Insurance and bond premiums	1,396	296	1,100	-
Supplies, materials and media	8,020,390	4,869,315	3,151,075	6,349,258
Other expenditures	460,918	329,378	131,540	399,942
Equipment	10,222	7,521	2,701	11,462
Total instruction	108,984,597	102,382,910	6,601,687	101,794,578
Special education instruction:				
Certificated salaries	14,287,165	14,230,932	56,233	14,432,563
Non-certificated salaries	9,381,483	9,262,348	119,135	9,131,265
Employee benefits	15,446,772	15,319,229	127,543	15,050,541
Professional and technical services	7,689	8,115	(426)	9,105
Staff travel	3,091	1,210	1,881	2,937
Student travel	4,208	4,588	(380)	7,529
Other purchased services	13,428	12,428	1,000	10,275
Supplies, materials and media	351,200	200,979	150,221	330,186
Other expenditures	87	116	(29)	107,048
Total special education instruction	39,495,123	39,039,945	455,178	39,081,449
Special education support services - students:				
Certificated salaries	7,392,029	7,091,708	300,321	7,221,228
Non-certificated salaries	1,530,539	1,546,016	(15,477)	1,437,323
Employee benefits	5,071,859	4,954,660	117,199	5,018,538
Professional and technical services	2,730,328	2,034,690	695,638	1,592,346
Staff travel	96,760	104,335	(7,575)	106,965
Student travel	5,000	5,559	(559)	6,354
Utility services	-	-	-	25
Other purchased services	30,400	47,111	(16,711)	51,652
Supplies, materials and media	157,757	114,737	43,020	505,832
Tuition and stipends	-	-	-	66,555
Other expenditures	6,000	5,229	771	53,732
Total special education support services - students	17,020,672	15,904,045	1,116,627	16,060,550

Matanuska-Susitna Borough School District
(A Component Unit of the Matanuska-Susitna Borough)

General (School Operating) Fund
Schedule of Expenditures - Budget and Actual, continued

<i>Years Ended June 30,</i>	2019			2018
	Budget	Actual	Variance with Budget	Actual
Expenditures, continued				
Support services - students:				
Certificated salaries	\$ 4,703,600	\$ 4,739,431	\$ (35,831)	\$ 4,479,479
Non-certificated salaries	1,123,681	1,089,477	34,204	1,217,097
Employee benefits	2,963,326	3,206,775	(243,449)	3,037,087
Professional and technical services	4,250	3,500	750	86,450
Staff travel	7,574	4,060	3,514	4,686
Student travel	-	1,030	(1,030)	-
Other purchased services	6,927	37,087	(30,160)	26,757
Supplies, materials and media	182,967	151,608	31,359	143,664
Other expenditures	73,466	2,131	71,335	154
Total support services - students	9,065,791	9,235,099	(169,308)	8,995,374
Support services - instruction:				
Certificated salaries	3,953,497	4,004,565	(51,068)	3,610,113
Non-certificated salaries	1,389,550	1,352,048	37,502	221,173
Employee benefits	2,746,621	3,110,647	(364,026)	2,166,753
Professional and technical services	72,641	12,641	60,000	82,504
Staff travel	133,511	139,197	(5,686)	50,807
Student travel	12,000	2,278	9,722	-
Utility services	1,830,775	1,830,851	(76)	2,066,520
Other purchased services	122,441	15,813	106,628	239,356
Supplies, materials and media	895,417	664,684	230,733	247,076
Other expenditures	14,697	25,388	(10,691)	285,729
Equipment	40,000	10,904	29,096	-
Total support services - instruction	11,211,150	11,169,016	42,134	8,970,031
School administration:				
Certificated salaries	6,738,420	6,818,101	(79,681)	6,528,963
Non-certificated salaries	10,726	9,925	801	11,216
Employee benefits	3,229,446	3,412,387	(182,941)	3,178,841
Staff travel	82,086	73,419	8,667	75,133
Other purchased services	22,176	256	21,920	2,167
Supplies, materials and media	35,828	21,036	14,792	23,328
Other expenditures	5,920	6,668	(748)	9,386
Total school administration	10,124,602	10,341,792	(217,190)	9,829,034

Matanuska-Susitna Borough School District
(A Component Unit of the Matanuska-Susitna Borough)

General (School Operating) Fund
Schedule of Expenditures - Budget and Actual, continued

<i>Years Ended June 30,</i>	2019		Variance with Budget	2018
	Budget	Actual		Actual
Expenditures, continued				
School administration support services:				
Non-certificated salaries	5,593,129	5,544,530	48,599	5,608,432
Employee benefits	4,001,344	3,905,169	96,175	3,989,776
Professional and technical services	10,500	6,400	4,100	35,636
Staff travel	17,500	9,117	8,383	4,185
Utility services	68,191	45,549	22,642	58,038
Other purchased services	660,124	612,054	48,070	576,208
Supplies, materials and media	244,626	219,416	25,210	228,667
Other expenditures	8,065	7,570	495	21,338
Equipment	5,490	5,490	-	-
Total school administration support services	10,608,969	10,355,295	253,674	10,522,280
District administration:				
Certificated salaries	457,297	490,105	(32,808)	473,642
Non-certificated salaries	352,047	361,488	(9,441)	350,267
Employee benefits	492,435	522,192	(29,757)	507,209
Professional and technical services	2,793	1,682	1,111	567
Staff travel	90,780	46,507	44,273	51,412
Student travel	2,260	-	2,260	1,891
Other purchased services	134,440	94,867	39,573	111,232
Supplies, materials and media	17,959	28,456	(10,497)	16,788
Other expenditures	31,862	9,019	22,843	18,819
Total district administration	1,581,873	1,554,316	27,557	1,531,827
District administration support services:				
Certificated salaries	23,898	21,567	2,331	51,317
Non-certificated salaries	4,715,184	4,709,048	6,136	5,066,242
Employee benefits	2,888,901	2,924,851	(35,950)	3,142,551
Professional and technical services	838,844	660,501	178,343	686,271
Staff travel	110,047	61,146	48,901	44,680
Utility services	124,826	10,734	114,092	78,136
Other purchased services	1,442,566	960,352	482,214	1,023,893
Insurance and bond premiums	593,708	362,893	230,815	590,706
Supplies, materials and media	1,486,948	1,734,590	(247,642)	363,656
Other expenditures	121,131	556,715	(435,584)	605,793
Equipment	564,267	916,681	(352,414)	347,422
Unassigned	713,293	-	713,293	-
Total district administration support services	13,623,613	12,919,078	704,535	12,000,667
Less indirect cost recovery	(825,408)	(850,495)	25,087	(1,030,647)
Net district administration support services	12,798,205	12,068,583	729,622	10,970,020

Matanuska-Susitna Borough School District
(A Component Unit of the Matanuska-Susitna Borough)

General (School Operating) Fund
Schedule of Expenditures - Budget and Actual, continued

<i>Years Ended June 30,</i>	2019		Variance with Budget	2018
	Budget	Actual		Actual
Expenditures, continued				
Operations and maintenance of plant:				
Non-certificated salaries	6,946,461	6,917,980	28,481	6,846,805
Employee benefits	4,616,886	4,645,607	(28,721)	4,504,746
Professional and technical services	30,129	10,562	19,567	20,686
Staff travel	7,064	7,054	10	14,475
Utility services	1,208,291	763,110	445,181	492,548
Energy	5,730,253	5,526,341	203,912	5,992,982
Other purchased services	3,427,051	3,153,192	273,859	3,218,925
Insurance and bond premiums	1,544,815	1,410,241	134,574	1,402,331
Supplies, materials and media	1,668,723	1,543,088	125,635	1,600,476
Other expenditures	8,623	7,108	1,515	15,083
Equipment	100	62,306	(62,206)	19,271
Total operations and maintenance of plant	25,188,396	24,046,589	1,141,807	24,128,328
Student activities:				
Certificated salaries	1,903,764	1,718,445	185,319	1,657,923
Non-certificated salaries	531,920	700,840	(168,920)	641,052
Employee benefits	839,360	698,149	141,211	678,845
Staff travel	355	115	240	594
Student travel	575,134	425,890	149,244	441,859
Other purchased services	93,335	63,677	29,658	90,046
Supplies, materials and media	54,092	24,728	29,364	23,866
Other expenditures	105,274	86,251	19,023	75,171
Total student activities	4,103,234	3,718,095	385,139	3,609,356
Community services:				
Non-certificated salaries	2,500	2,500	-	-
Employee benefits	-	64	(64)	549
Total community services	2,500	2,564	(64)	549
Construction and facilities acquisition				
Capital outlay	-	-	-	406,994
Equipment	-	-	-	37,277
Total construction and facilities acquisition	-	-	-	444,271
Total Expenditures	\$ 250,185,112	\$ 239,818,249	\$ 10,366,863	\$ 235,937,647

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Capital Projects Fund

Matanuska-Susitna Borough School District
(A Component Unit of the Matanuska-Susitna Borough)

Capital Improvement Fund
Statement of Revenues, Expenditures and
Changes in Fund Balance

Year Ended June 30, 2019

Revenues	\$ -
Expenditures	
Instruction:	
Certificated salaries	14,050
Employee benefits	2,409
Total instruction	16,459
Operations and maintenance of plant:	
Professional and technical services	34,688
Other purchased services	26,457
Total operations and maintenance of plant	61,145
Construction and facilities acquisition:	
Professional and technical services	93,486
Other purchased services	1,509,161
Supplies, materials and media	997,464
Other expenditures	2,610
Equipment	941,770
Other capital outlay expenses	38,595
Total construction and facilities acquisition	3,583,086
Total Expenditures	3,660,690
Other Financing Sources	
Transfers in	2,937,790
Net change in fund balance	(722,900)
Fund Balance, beginning of year	3,735,930
Fund Balance, end of year	\$ 3,013,030

Special Revenue Funds

Matanuska-Susitna Borough School District
(A Component Unit of the Matanuska-Susitna Borough)

Nonmajor Governmental Funds
Combining Balance Sheet

	Special Revenue Funds					
	Student Trans- portation	Staff Develop- ment	Suicide Awareness, Prevention & Postvention	Legislative Grants Small	Student Life Skills Programs	Nutritional Alaskan Foods Program
<i>June 30, 2019</i>						
Assets						
Cash	\$ 94,650	\$ -	\$ -	\$ -	\$ -	\$ 238,572
Accounts receivable:						
Federal, state, and local grants	-	820	4,207	39,685	7,550	-
Other	-	-	-	-	-	-
Inventory	-	-	-	-	-	-
Total Assets	\$ 94,650	\$ 820	\$ 4,207	\$ 39,685	\$ 7,550	\$ 238,572
Liabilities and Fund Balances						
Liabilities						
Accounts payable	\$ 94,650	\$ 31	\$ -	\$ -	\$ 2,021	\$ -
Unearned revenue	-	-	-	-	-	238,572
Due to other funds	-	789	4,207	39,685	5,529	-
Total Liabilities	94,650	820	4,207	39,685	7,550	238,572
Fund Balances						
Nonspendable	-	-	-	-	-	-
Restricted	-	-	-	-	-	-
Assigned	-	-	-	-	-	-
Total Fund Balances	-	-	-	-	-	-
Total Liabilities and Fund Balances	\$ 94,650	\$ 820	\$ 4,207	\$ 39,685	\$ 7,550	\$ 238,572

Matanuska-Susitna Borough School District
(A Component Unit of the Matanuska-Susitna Borough)

Nonmajor Governmental Funds
Combining Balance Sheet, continued

	Special Revenue Funds, continued						
							Title II-A
	Nutrition	Title	McKinney	Alternative	Alaska		Teacher &
	Services	I-D	Homeless	Schools	Pre-K		Principal
June 30, 2019		Delinquent		Grant	Program		Training &
					Grant		Recruitment
Assets							
Cash	\$ 88,906	\$ -	\$ -	\$ -	\$ -	\$ -	-
Accounts receivable:							
Federal, state, and local grants	8,762	6,274	14,270	48,252	36,605		261,945
Other	-	-	-	-	-		-
Inventory	667,038	-	-	-	-		-
Total Assets	\$ 764,706	\$ 6,274	\$ 14,270	\$ 48,252	\$ 36,605	\$	261,945
Liabilities and Fund Balances							
Liabilities							
Accounts payable	\$ 15,410	\$ -	\$ -	\$ -	\$ -	\$ -	7,500
Unearned revenue	-	-	-	-	-	-	-
Due to other funds	-	6,274	14,270	48,252	36,605		254,445
Total Liabilities	15,410	6,274	14,270	48,252	36,605		261,945
Fund Balances							
Nonspendable	667,038	-	-	-	-	-	-
Restricted	-	-	-	-	-	-	-
Assigned	82,258	-	-	-	-	-	-
Total Fund Balances	749,296	-	-	-	-		-
Total Liabilities and Fund Balances	\$ 764,706	\$ 6,274	\$ 14,270	\$ 48,252	\$ 36,605	\$	261,945

Matanuska-Susitna Borough School District
(A Component Unit of the Matanuska-Susitna Borough)

Nonmajor Governmental Funds
Combining Balance Sheet, continued

	Special Revenue Funds, continued					
	Carl Perkins Vocational Education Basic	Title III-A English Language	IASA Consolidated Administration	Title I-A Basic	Title VI-B IDEA	Learning Center
<i>June 30, 2019</i>						
Assets						
Cash	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Accounts receivable:						
Federal, state, and local grants	156,048	29,537	256,551	1,448,856	1,255,941	196,113
Other	-	-	-	-	-	-
Inventory	-	-	-	-	-	-
Total Assets	\$ 156,048	\$ 29,537	\$ 256,551	\$ 1,448,856	\$ 1,255,941	\$ 196,113
Liabilities and Fund Balances						
Liabilities						
Accounts payable	\$ 17,462	\$ -	\$ -	\$ 6,188	\$ -	\$ -
Unearned revenue	-	-	-	-	-	-
Due to other funds	138,586	29,537	256,551	1,442,668	1,255,941	196,113
Total Liabilities	156,048	29,537	256,551	1,448,856	1,255,941	196,113
Fund Balances						
Nonspendable	-	-	-	-	-	-
Restricted	-	-	-	-	-	-
Assigned	-	-	-	-	-	-
Total Fund Balances	-	-	-	-	-	-
Total Liabilities and Fund Balances	\$ 156,048	\$ 29,537	\$ 256,551	\$ 1,448,856	\$ 1,255,941	\$ 196,113

Matanuska-Susitna Borough School District
(A Component Unit of the Matanuska-Susitna Borough)

Nonmajor Governmental Funds
Combining Balance Sheet, continued

	Special Revenue Funds, continued							Title IV-A Student Spirit & Academic
	Title I-C Migrant Education	Migrant Book Program	CEIS IDEA Part B Title VI-B	IDEA Part B Preschool Disabled	Student Health and Academic Achievement	Project Aware		
<i>June 30, 2019</i>								
Assets								
Cash	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Accounts receivable:								
Federal, state, and local grants	781,318	8,290	212,222	63,535	22,112	109,608		328,965
Other	-	-	-	-	-	-	-	-
Inventory	-	-	-	-	-	-	-	-
Total Assets	\$ 781,318	\$ 8,290	\$ 212,222	\$ 63,535	\$ 22,112	\$ 109,608		\$ 328,965
Liabilities and Fund Balances								
Liabilities								
Accounts payable	\$ 31,956	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 96,498
Unearned revenue	-	-	-	-	-	-	-	-
Due to other funds	749,362	8,290	212,222	63,535	22,112	109,608		232,467
Total Liabilities	781,318	8,290	212,222	63,535	22,112	109,608		328,965
Fund Balances								
Nonspendable	-	-	-	-	-	-	-	-
Restricted	-	-	-	-	-	-	-	-
Assigned	-	-	-	-	-	-	-	-
Total Fund Balances	-	-	-	-	-	-	-	-
Total Liabilities and Fund Balances	\$ 781,318	\$ 8,290	\$ 212,222	\$ 63,535	\$ 22,112	\$ 109,608		\$ 328,965

Matanuska-Susitna Borough School District
(A Component Unit of the Matanuska-Susitna Borough)

Nonmajor Governmental Funds
Combining Balance Sheet, continued

	Special Revenue Funds, continued							
	Title I-A School Improve- ment	WHS AF JROTC	Alaska Native Youth Education	Indian Education	Contributions From Local Sources	Trapper Creek Community Enrichment	Talkeetna Community Enrichment	
<i>June 30, 2019</i>								
Assets								
Cash	\$ -	\$ -	\$ -	\$ -	\$ 188,505	\$ 5,289	\$ 2,001	
Accounts receivable:								
Federal, state, and local grants	304	1,610	3,786	234,084	500	1,235	-	
Other	-	-	-	-	-	-	-	
Inventory	-	-	-	-	-	-	-	
Total Assets	\$ 304	\$ 1,610	\$ 3,786	\$ 234,084	\$ 189,005	\$ 6,524	\$ 2,001	
Liabilities and Fund Balances								
Liabilities								
Accounts payable	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Unearned revenue	-	-	-	-	189,005	6,524	2,001	
Due to other funds	304	1,610	3,786	234,084	-	-	-	
Total Liabilities	304	1,610	3,786	234,084	189,005	6,524	2,001	
Fund Balances								
Nonspendable	-	-	-	-	-	-	-	
Restricted	-	-	-	-	-	-	-	
Assigned	-	-	-	-	-	-	-	
Total Fund Balances	-	-	-	-	-	-	-	
Total Liabilities and Fund Balances	\$ 304	\$ 1,610	\$ 3,786	\$ 234,084	\$ 189,005	\$ 6,524	\$ 2,001	

Matanuska-Susitna Borough School District
(A Component Unit of the Matanuska-Susitna Borough)

Nonmajor Governmental Funds
Combining Balance Sheet, continued

	Special Revenue Funds, continued					
	Knik Tribal Council - Local	River Rangers TMS - Local	Mat-Su Health Foundation	Community Impact	Disaster Fund	Cultural Program
<i>June 30, 2019</i>						
Assets						
Cash	\$ -	\$ 6,091	\$ 226,871	\$ 926	\$ -	\$ 6,825
Accounts receivable:						
Federal, state, and local grants	15,000	-	-	-	215,934	-
Other	-	-	-	-	-	-
Inventory	-	-	-	-	-	-
Total Assets	\$ 15,000	\$ 6,091	\$ 226,871	\$ 926	\$ 215,934	\$ 6,825
Liabilities and Fund Balances						
Liabilities						
Accounts payable	\$ -	\$ -	\$ 328	\$ -	\$ 19,289	\$ -
Unearned revenue	2,068	6,091	226,543	926	-	6,825
Due to other funds	12,932	-	-	-	196,645	-
Total Liabilities	15,000	6,091	226,871	926	215,934	6,825
Fund Balances						
Nonspendable	-	-	-	-	-	-
Restricted	-	-	-	-	-	-
Assigned	-	-	-	-	-	-
Total Fund Balances	-	-	-	-	-	-
Total Liabilities and Fund Balances	\$ 15,000	\$ 6,091	\$ 226,871	\$ 926	\$ 215,934	\$ 6,825

Matanuska-Susitna Borough School District
(A Component Unit of the Matanuska-Susitna Borough)

Nonmajor Governmental Funds
Combining Balance Sheet, continued

	<u>Special Revenue Funds, continued</u>			<u>Debt Service</u>	<u>Capital Project</u>	
	SV Fire Damage Reclamation	Vending Machines	RJ Jones Memorial Fund	Debt Service Fund	Bond Reimburse- ment	Totals
<i>June 30, 2019</i>						
Assets						
Cash	\$ 1,450	\$ 54	\$ -	\$ 681,174	\$ -	\$ 1,541,314
Accounts receivable:						
Federal, state, and local grant	-	-	-	-	64,314	5,834,233
Other	-	-	4,289	-	-	4,289
Inventory	-	-	-	-	-	667,038
Total Assets	\$ 1,450	\$ 54	\$ 4,289	\$ 681,174	\$ 64,314	\$ 8,046,874
Liabilities and Fund Balances						
Liabilities						
Accounts payable	\$ -	\$ 54	\$ -	\$ -	\$ 2,743	\$ 294,130
Unearned revenue	-	-	-	-	-	678,555
Due to other funds	-	-	-	-	61,571	5,637,980
Total Liabilities	-	54	-	-	64,314	6,610,665
Fund Balances						
Nonspendable	-	-	-	-	-	667,038
Restricted	-	-	4,289	-	-	4,289
Assigned	1,450	-	-	681,174	-	764,882
Total Fund Balances	1,450	-	4,289	681,174	-	1,436,209
Total Liabilities and Fund Balances	\$ 1,450	\$ 54	\$ 4,289	\$ 681,174	\$ 64,314	\$ 8,046,874

Matanuska-Susitna Borough School District
(A Component Unit of the Matanuska-Susitna Borough)

Nonmajor Governmental Funds
Combining Statement of Revenues,
Expenditures and Changes in Fund Balances

	Special Revenue Funds						
	Student Transpo- rtation	Staff Develop- ment	Suicide Awareness, Prevention & Postvention	Youth in Detention	Artists in Schools	LEG Grants Direct- Small	National Math & Science Initiative (NMSI)
<i>Year Ended June 30, 2019</i>							
Revenues							
Local sources:							
Other	\$ -	\$ -	\$ -	\$ -	\$ 3,763	\$ -	\$ -
Borough capital projects	-	-	-	-	-	-	-
Total local sources	-	-	-	-	3,763	-	-
State of Alaska	16,892,904	7,165	29,780	339,207	-	9,088	111,662
Federal sources:							
Direct from federal government	-	-	-	-	-	-	-
Passed through the State of Alaska	-	9,659	-	-	-	-	-
Passed through other intermediate agencies	-	-	-	-	-	-	-
Total federal sources	-	9,659	-	-	-	-	-
Total Revenues	16,892,904	16,824	29,780	339,207	3,763	9,088	111,662
Expenditures							
Current:							
Instruction	-	-	-	1,523	-	-	-
Special education instruction	-	-	-	179,944	-	-	-
Special education support services students	-	-	-	57,260	-	-	-
Support services - students	-	-	-	-	-	-	-
Support services - instruction	-	16,824	28,219	84,588	3,763	9,088	111,662
Support administration	-	-	-	942	-	-	-
District administration	-	-	-	-	-	-	-
District administration support services	-	-	1,561	14,850	-	-	-
Operations and maintenance of plant	-	-	-	-	-	-	-
Student activities	-	-	-	100	-	-	-
Student transportation - to and from school	17,500,069	-	-	-	-	-	-
Student transportation - other transportation services	228,364	-	-	-	-	-	-
Community services	748	-	-	-	-	-	-
Food services	-	-	-	-	-	-	-
Debt service	-	-	-	-	-	-	-
Construction and facilities acquisition	-	-	-	-	-	-	-
Total Expenditures	17,729,181	16,824	29,780	339,207	3,763	9,088	111,662
Excess (deficiency) of revenues over expenditures	(836,277)	-	-	-	-	-	-
Other financing sources - transfers in	836,277	-	-	-	-	-	-
Net change in fund balances	-	-	-	-	-	-	-
Fund Balances, beginning of year	-	-	-	-	-	-	-
Fund Balances, end of year	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Matanuska-Susitna Borough School District
(A Component Unit of the Matanuska-Susitna Borough)

Nonmajor Governmental Funds
Combining Statement of Revenues,
Expenditures and Changes in Fund Balances, continued

	Special Revenue Funds, continued						
	Student Life Skills	Bree's Law	Nutritional Alaskan Foods Program	Fresh Fruits and Vegetables Program	Nutrition Services	Title I-D Delinquent	Youth Risk Behavior Survey
<i>Year Ended June 30, 2019</i>							
Revenues							
Local sources:							
Other	\$ 14,692	\$ -	\$ -	\$ -	\$ 1,212,213	\$ -	\$ -
Borough capital projects	-	-	-	-	-	-	-
Total local sources	14,692	-	-	-	1,212,213	-	-
State of Alaska	-	1,096	32,205	-	-	-	16,500
Federal sources:							
Direct from federal government	-	-	-	-	-	-	-
Passed through the State of Alaska	-	-	-	16,550	5,883,121	26,837	-
Passed through other intermediate agencies	-	-	-	-	-	-	-
Total federal sources	-	-	-	16,550	5,883,121	26,837	-
Total Revenues	14,692	1,096	32,205	16,550	7,095,334	26,837	16,500
Expenditures							
Current:							
Instruction	-	-	-	-	-	-	-
Special education instruction	14,692	-	-	-	-	-	-
Special education support services - students	-	-	-	-	-	-	-
Support services - students	-	-	-	-	-	-	-
Support services - instruction	-	1,096	-	-	-	25,431	16,500
School administration	-	-	-	-	-	-	-
District administration	-	-	-	-	-	-	-
District administration support services	-	-	-	-	4,931	1,406	-
Operations and maintenance of plant	-	-	-	-	283,690	-	-
Student activities	-	-	-	-	-	-	-
Student transportation - to and from school	-	-	-	-	-	-	-
Student transportation - other transportation services	-	-	-	-	-	-	-
Community services	-	-	-	-	-	-	-
Food services	-	-	32,205	16,550	6,820,127	-	-
Debt service	-	-	-	-	-	-	-
Construction and facilities acquisition	-	-	-	-	-	-	-
Total Expenditures	14,692	1,096	32,205	16,550	7,108,748	26,837	16,500
Excess (deficiency) of revenues over expenditures	-	-	-	-	(13,414)	-	-
Other financing sources - transfers in	-	-	-	-	13,414	-	-
Net change in fund balances	-	-	-	-	-	-	-
Fund Balances, beginning of year	-	-	-	-	749,296	-	-
Fund Balances, end of year	\$ -	\$ -	\$ -	\$ -	\$ 749,296	\$ -	\$ -

Matanuska-Susitna Borough School District
(A Component Unit of the Matanuska-Susitna Borough)

Nonmajor Governmental Funds
Combining Statement of Revenues,
Expenditures and Changes in Fund Balances, continued

	Special Revenue Funds, continued						
	McKinney Homeless	Altern- ative Schools Grant	Alaska Pre-K Program Grant	Title II-A, Teacher and Principal Training and Recruitment	Carl Perkins Vocational Education Basic	Title III-A English Language	IASA Con- solidated Admin- istration
<i>Year Ended June 30, 2019</i>							
Revenues							
Local sources:							
Other	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Borough capital projects	-	-	-	-	-	-	-
Total local sources	-	-	-	-	-	-	-
State of Alaska	-	70,560	162,923	-	-	-	-
Federal sources:							
Direct from federal government	-	-	-	-	-	-	-
Passed through the State of Alaska	48,715	-	-	892,203	433,413	38,852	1,064,468
Passed through other intermediate agencies	-	-	-	-	-	-	-
Total federal sources	48,715	-	-	892,203	433,413	38,852	1,064,468
Total Revenues	48,715	70,560	162,923	892,203	433,413	38,852	1,064,468
Expenditures							
Current:							
Instruction	-	-	154,386	-	413,148	21,921	-
Special education instruction	-	-	-	-	-	-	-
Special education support services - students	-	-	-	-	-	-	-
Support services - students	-	-	-	-	-	-	18,918
Support services - instruction	10,268	66,863	-	845,450	-	16,169	597,046
School administration	-	-	-	-	-	-	-
District administration	-	-	-	-	-	-	6,777
District administration support services	2,553	3,697	8,537	46,753	20,265	762	441,727
Operations and maintenance of plant	-	-	-	-	-	-	-
Student activities	-	-	-	-	-	-	-
Student transportation - to and from school	-	-	-	-	-	-	-
Student transportation - other transportation services	-	-	-	-	-	-	-
Community services	35,894	-	-	-	-	-	-
Food services	-	-	-	-	-	-	-
Debt service	-	-	-	-	-	-	-
Construction and facilities acquisition	-	-	-	-	-	-	-
Total Expenditures	48,715	70,560	162,923	892,203	433,413	38,852	1,064,468
Excess (deficiency) of revenues over expenditures	-	-	-	-	-	-	-
Other financing sources - transfers in	-	-	-	-	-	-	-
Net change in fund balances	-	-	-	-	-	-	-
Fund Balances, beginning of year	-	-	-	-	-	-	-
Fund Balances, end of year	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Matanuska-Susitna Borough School District
(A Component Unit of the Matanuska-Susitna Borough)

Nonmajor Governmental Funds
Combining Statement of Revenues,
Expenditures and Changes in Fund Balances, continued

	Special Revenue Funds, continued					
	Title I-A Basic	Title VI-B IDEA	Learning Center	Title I-C Migrant Education Summer	Migrant Education Book Program	CEIS IDEA Part B Title VI-B
<i>Year Ended June 30, 2019</i>						
Revenues						
Local sources:						
Other	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Borough capital projects	-	-	-	-	-	-
Total local sources	-	-	-	-	-	-
State of Alaska	-	-	-	-	-	-
Federal sources:						
Direct from federal government	-	-	-	-	-	-
Passed through the State of Alaska	3,783,094	5,108,446	433,129	1,904,270	20,988	637,205
Passed through other intermediate agencies	-	-	-	-	-	-
Total federal sources	3,783,094	5,108,446	433,129	1,904,270	20,988	637,205
Total Revenues	3,783,094	5,108,446	433,129	1,904,270	20,988	637,205
Expenditures						
Current:						
Instruction	2,752,811	-	331,019	1,697,370	20,988	-
Special education instruction	-	3,024,878	-	-	-	54,929
Special education support services - students	-	1,491,883	-	-	-	-
Support services - students	225,958	174,158	2,121	87,445	-	-
Support services - instruction	310,993	-	8,751	18,538	-	548,885
School administration	279,379	149,833	68,541	-	-	-
District administration	-	-	-	-	-	-
District administration support services	201,718	267,694	22,697	99,788	-	33,391
Operations and maintenance of plant	-	-	-	1,129	-	-
Student activities	-	-	-	-	-	-
Student transportation - to and from school	-	-	-	-	-	-
Student transportation - other transportation services	-	-	-	-	-	-
Community services	12,235	-	-	-	-	-
Food services	-	-	-	-	-	-
Debt service	-	-	-	-	-	-
Construction and facilities acquisition	-	-	-	-	-	-
Total Expenditures	3,783,094	5,108,446	433,129	1,904,270	20,988	637,205
Excess (deficiency) of revenues over expenditures	-	-	-	-	-	-
Other financing sources - transfers in	-	-	-	-	-	-
Net change in fund balances	-	-	-	-	-	-
Fund Balances, beginning of year	-	-	-	-	-	-
Fund Balances, end of year	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Matanuska-Susitna Borough School District
(A Component Unit of the Matanuska-Susitna Borough)

Nonmajor Governmental Funds
Combining Statement of Revenues,
Expenditures and Changes in Fund Balances, continued

	Special Revenue Funds, continued					
	IDEA Part B Preschool Disabled	Student Health & Academic Achievement	Project Aware	Title IV-A Student Support & Academic Enrichment	Title I-A School Improvement	WHS AF JROTC Grant
<i>Year Ended June 30, 2019</i>						
Revenues						
Local sources:						
Other	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Borough capital projects	-	-	-	-	-	-
Total local sources	-	-	-	-	-	-
State of Alaska	-	-	-	-	-	-
Federal sources:						
Direct from federal government	-	-	-	-	-	7,203
Passed through the State of Alaska	239,608	31,427	338,989	504,389	17,746	-
Passed through other intermediate agencies	-	-	-	-	-	-
Total federal sources	239,608	31,427	338,989	504,389	17,746	7,203
Total Revenues	239,608	31,427	338,989	504,389	17,746	7,203
Expenditures						
Current:						
Instruction	-	-	-	8,151	-	-
Special education instruction	133,162	-	-	-	-	-
Special education support services - students	93,890	-	-	-	-	-
Support services - students	-	-	321,225	250,301	-	-
Support services - instruction	-	30,033	-	190,288	16,816	7,203
School administration	-	-	-	-	-	-
District administration	-	-	-	-	-	-
District administration support services	12,556	-	17,764	55,649	930	-
Operations and maintenance of plant	-	-	-	-	-	-
Student activities	-	-	-	-	-	-
Student transportation - to and from school	-	-	-	-	-	-
Student transportation - other transportation services	-	-	-	-	-	-
Community services	-	-	-	-	-	-
Food services	-	1,394	-	-	-	-
Debt service	-	-	-	-	-	-
Construction and facilities acquisition	-	-	-	-	-	-
Total Expenditures	239,608	31,427	338,989	504,389	17,746	7,203
Excess (deficiency) of revenues over expenditures	-	-	-	-	-	-
Other financing sources - transfers in	-	-	-	-	-	-
Net change in fund balances	-	-	-	-	-	-
Fund Balances, beginning of year	-	-	-	-	-	-
Fund Balances, end of year	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Matanuska-Susitna Borough School District
(A Component Unit of the Matanuska-Susitna Borough)

Nonmajor Governmental Funds
Combining Statement of Revenues,
Expenditures and Changes in Fund Balances, continued

	Special Revenue Funds, continued					
	Alaska Native Youth Education	Indian Education	Contributions From Local Sources	Trapper Creek Community Enrichment	UAA Leap	Talkeetna Community Enrichment
<i>Year Ended June 30, 2019</i>						
Revenues						
Local sources:						
Other	\$ -	\$ -	\$ 203,060	\$ 1,965	\$ -	\$ 30,394
Borough capital projects	-	-	-	-	-	-
Total local sources	-	-	203,060	1,965	-	30,394
State of Alaska	-	-	-	-	-	-
Federal sources:						
Direct from federal government	-	587,627	-	-	-	-
Passed through the State of Alaska	-	-	-	-	-	-
Passed through other intermediate agencies	7,550	-	-	-	29,572	-
Total federal sources	7,550	587,627	-	-	29,572	-
Total Revenues	7,550	587,627	203,060	1,965	29,572	30,394
Expenditures						
Current:						
Instruction	-	556,834	106,443	-	-	-
Special education instruction	-	-	-	-	-	-
Special education support services - students	-	-	-	-	-	-
Support services - students	-	-	-	-	-	-
Support services - instruction	7,154	-	96,617	-	29,572	-
School administration	-	-	-	-	-	-
District administration	-	-	-	-	-	-
District administration support services	396	30,793	-	-	-	-
Operations and maintenance of plant	-	-	-	-	-	-
Student activities	-	-	-	-	-	-
Student transportation - to and from school	-	-	-	-	-	-
Student transportation - other transportation services	-	-	-	-	-	-
Community services	-	-	-	1,965	-	30,394
Food services	-	-	-	-	-	-
Debt service	-	-	-	-	-	-
Construction and facilities acquisition	-	-	-	-	-	-
Total Expenditures	7,550	587,627	203,060	1,965	29,572	30,394
Excess (deficiency) of revenues over expenditures	-	-	-	-	-	-
Other financing sources - transfers in	-	-	-	-	-	-
Net change in fund balances	-	-	-	-	-	-
Fund Balances, beginning of year	-	-	-	-	-	-
Fund Balances, end of year	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Matanuska-Susitna Borough School District
(A Component Unit of the Matanuska-Susitna Borough)

Nonmajor Governmental Funds
Combining Statement of Revenues,
Expenditures and Changes in Fund Balances, continued

	Special Revenue Funds, continued					
	Knik Tribal Council - Local	River Rangers TMS - Local	NEA Foundation Student Achievement	Mat-Su Health Foundation	Community Impact	Cultural Program
<i>Year Ended June 30, 2019</i>						
Revenues						
Local sources:						
Other	\$ -	\$ 1,294	\$ 563	\$ 291,950	\$ 2,395	\$ 5,152
Borough capital projects	-	-	-	-	-	-
Total local sources	-	1,294	563	291,950	2,395	5,152
State of Alaska	-	-	-	-	-	-
Federal sources:						
Direct from federal government	-	-	-	-	-	-
Passed through the State of Alaska	-	-	-	-	-	-
Passed through other intermediate agencies	32,255	-	-	-	-	-
Total federal sources	32,255	-	-	-	-	-
Total Revenues	32,255	1,294	563	291,950	2,395	5,152
Expenditures						
Current:						
Instruction	27,795	1,294	563	-	-	4,988
Special education instruction	-	-	-	-	-	-
Special education support services - students	-	-	-	-	-	-
Support services - students	3,747	-	-	-	-	164
Support services - instruction	-	-	-	291,950	2,395	-
School administration	-	-	-	-	-	-
District administration	-	-	-	-	-	-
District administration support services	713	-	-	-	-	-
Operations and maintenance of plant	-	-	-	-	-	-
Student activities	-	-	-	-	-	-
Student transportation - to and from school	-	-	-	-	-	-
Student transportation - other transportation services	-	-	-	-	-	-
Community services	-	-	-	-	-	-
Food services	-	-	-	-	-	-
Debt service	-	-	-	-	-	-
Construction and facilities acquisition	-	-	-	-	-	-
Total Expenditures	32,255	1,294	563	291,950	2,395	5,152
Excess (deficiency) of revenues over expenditures	-	-	-	-	-	-
Other financing sources - transfers in	-	-	-	-	-	-
Net change in fund balances	-	-	-	-	-	-
Fund Balances, beginning of year	-	-	-	-	-	-
Fund Balances, end of year	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Matanuska-Susitna Borough School District
(A Component Unit of the Matanuska-Susitna Borough)

Nonmajor Governmental Funds
Combining Statement of Revenues,
Expenditures and Changes in Fund Balances, continued

	Special Revenue Funds, continued			Debt Service	Capital Project	
	SV Fire Damage Reclam- ation	RJ Jones Memorial Fund	Disaster Fund	Debt Service Fund	Bond Reimburse- ment	Totals
<i>Year Ended June 30, 2019</i>						
Revenues						
Local sources:						
Other	\$ -	\$ 4	\$ 1,425,280	\$ -	\$ -	\$ 3,192,725
Borough capital projects	-	-	-	-	230,124	230,124
Total local sources	-	4	1,425,280	-	230,124	3,422,849
State of Alaska	-	-	-	-	-	17,673,090
Federal sources:						
Direct from federal government	-	-	-	-	-	594,830
Passed through the State of Alaska	-	-	-	-	-	21,433,109
Passed through other intermediate agencies	-	-	-	-	-	69,377
Total federal sources	-	-	-	-	-	22,097,316
Total Revenues	-	4	1,425,280	-	230,124	43,193,255
Expenditures						
Current:						
Instruction	-	-	260,197	-	-	6,359,431
Special education instruction	-	-	-	-	-	3,407,605
Special education support services - students	-	-	-	-	-	1,643,033
Support services - students	-	-	1,592	-	-	1,085,629
Support services - instruction	-	-	4,455	-	-	3,396,617
School administration	-	-	26,238	-	-	524,933
District administration	-	-	-	-	-	6,777
District administration support services	-	-	6,171	-	-	1,297,302
Operations and maintenance of plant	-	-	884,534	-	-	1,169,353
Student activities	-	-	-	-	-	100
Student transportation - to and from school	-	-	18,992	-	-	17,519,061
Student transportation - other transportation services	-	-	-	-	-	228,364
Community services	-	-	-	-	-	81,236
Food services	-	-	-	-	-	6,870,276
Debt service	-	-	-	393,300	-	393,300
Construction and facilities acquisition	-	-	223,101	-	230,124	453,225
Total Expenditures	-	-	1,425,280	393,300	230,124	44,436,242
Excess (deficiency) of revenues over expenditures	-	4	-	(393,300)	-	(1,242,987)
Other financing sources - transfers in	-	-	-	300,000	-	1,149,691
Net change in fund balances	-	4	-	(93,300)	-	(93,296)
Fund Balances, beginning of year	1,450	4,285	-	774,474	-	1,529,505
Fund Balances, end of year	\$ 1,450	\$ 4,289	\$ -	\$ 681,174	\$ -	\$ 1,436,209

Matanuska-Susitna Borough School District
(A Component Unit of the Matanuska-Susitna Borough)

Student Transportation Special Revenue Fund
Schedule of Revenues, Expenditures and
Changes in Fund Balance - Budget and Actual

<i>Year Ended June 30, 2019</i>	Final Budget	Actual	Variance with Final Budget
Revenues - State of Alaska	\$ 16,702,497	\$ 16,892,904	\$ 190,407
Expenditures			
Operations and maintenance of plant:			
Utility services	2,000	-	2,000
Insurance and bond premiums	1,267	-	1,267
Total operations and maintenance of plant	3,267	-	3,267
Student transportation - to and from school			
Non-certificated salaries	192,818	205,968	(13,150)
Employee benefits	124,787	131,423	(6,636)
Other purchased services	18,078,915	17,155,331	923,584
Supplies, materials and media	26,000	2,682	23,318
Student transportation - in-lieu-of agreements	18,000	4,504	13,496
Other expenditures	-	161	(161)
Total student transportation - to and from school	18,440,520	17,500,069	940,451
Community services - supplies, materials and media	-	748	(748)
Student transportation - other transportation services			
Other purchased services	409,479	228,364	181,115
Total Expenditures	18,853,266	17,729,181	1,124,833
Deficiency of revenues over expenditures	(2,150,769)	(836,277)	(934,426)
Other Financing Sources - transfers in	2,150,769	836,277	(1,314,492)
Net change in fund balance	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Fund Balance, beginning of year		<u>-</u>	
Fund Balance, end of year		<u>\$ -</u>	

Matanuska-Susitna Borough School District
(A Component Unit of the Matanuska-Susitna Borough)

Staff Development Special Revenue Fund
Schedule of Revenues, Expenditures and
Changes in Fund Balance - Budget and Actual

<i>Year Ended June 30, 2019</i>	Final Budget	Actual	Variance with Final Budget
Revenues			
State of Alaska	\$ 11,369	\$ 7,165	\$ (4,204)
Federal Revenue through the State of Alaska	24,267	9,659	(14,608)
Total Revenues	35,636	16,824	(18,812)
Expenditures			
Support services - instruction:			
Non-certificated salaries	9,113	81	9,032
Employee benefits	978	9	969
Staff travel	25,545	16,734	8,811
Total Expenditures	35,636	16,824	18,812
Net change in fund balance	<u>\$ -</u>	-	<u>\$ -</u>
Fund Balance, beginning of year		<u>-</u>	
Fund Balance, end of year		<u>\$ -</u>	

Matanuska-Susitna Borough School District
(A Component Unit of the Matanuska-Susitna Borough)

Suicide Awareness, Prevention & Postvention Special Revenue Fund
Schedule of Revenues, Expenditures and
Changes in Fund Balance - Budget and Actual

<i>Year Ended June 30, 2019</i>	Final Budget	Actual	Variance with Final Budget
Revenues - State of Alaska	\$ 29,785	\$ 29,780	\$ (5)
Expenditures			
Support services - instruction:			
Non-certificated salaries	480	480	-
Employee benefits	51	48	3
Staff travel	5,242	5,241	1
Student travel	540	539	1
Other purchased services	14,000	14,000	-
Supplies, materials and media	7,911	7,911	-
Total support services - instruction	28,224	28,219	5
District administration support services - indirect costs	1,561	1,561	-
Total Expenditures	29,785	29,780	5
Net change in fund balance	\$ -	-	\$ -
Fund Balance, beginning of year		-	
Fund Balance, end of year		\$ -	

Matanuska-Susitna Borough School District
(A Component Unit of the Matanuska-Susitna Borough)

Youth in Detention Special Revenue Fund
Schedule of Revenues, Expenditures and
Changes in Fund Balance - Budget and Actual

<i>Year Ended June 30, 2019</i>	Final Budget	Actual	Variance with Final Budget
Revenues - State of Alaska	\$ 339,207	\$ 339,207	\$ -
Expenditures			
Instruction:			
Supplies, materials and media	-	1,523	(1,523)
Total instruction	-	1,523	(1,523)
Special education instruction:			
Certificated salaries	126,311	126,472	(161)
Non Certificated salaries	4,632	-	4,632
Employee benefits	40,787	40,588	199
Professional and technical services	14,000	11,123	2,877
Supplies, materials and media	40,570	1,761	38,809
Total special education instruction	226,300	179,944	46,356
Special education support services - students:			
Certificated salaries	-	33,876	(33,876)
Non-certificated salaries	9,822	9,821	1
Employee benefits	3,534	13,563	(10,029)
Total special education support services - students	13,356	57,260	(43,904)
Support services instruction:			
Non-certificated salaries	48,094	45,961	2,133
Employee benefits	31,427	30,335	1,092
Utility Services	-	8,292	(8,292)
Total support services instruction	79,521	84,588	(5,067)
School Admin - other purchased services	-	942	(942)
Student activities - other expenditures	-	100	(100)
District administration support services - indirect costs	20,030	14,850	5,180
Total Expenditures	339,207	339,207	-
Net change in fund balance	<u>\$ -</u>	-	<u>\$ -</u>
Fund Balance, beginning of year		-	
Fund Balance, end of year		<u>\$ -</u>	

Matanuska-Susitna Borough School District
(A Component Unit of the Matanuska-Susitna Borough)

Artists In Schools Special Revenue Fund
Schedule of Revenues, Expenditures and
Changes in Fund Balance - Budget and Actual

			Variance with
<i>Year Ended June 30, 2019</i>	Final Budget	Actual	Final Budget
Revenues - Local sources - other	\$ 3,763	\$ 3,763	\$ -
Expenditures			
Support services - instruction -			
Supplies, materials and media	3,763	3,763	-
Net change in fund balance	<u>\$ -</u>	-	<u>\$ -</u>
Fund Balance, beginning of year		<u>-</u>	
Fund Balance, end of year		<u>\$ -</u>	

Matanuska-Susitna Borough School District
(A Component Unit of the Matanuska-Susitna Borough)

LEG Grants Direct Small Special Revenue Fund
Schedule of Revenues, Expenditures and
Changes in Fund Balance - Budget and Actual

<i>Year Ended June 30, 2019</i>	Final Budget	Actual	Variance with Final Budget
Revenues - State of Alaska	\$ 9,088	\$ 9,088	\$ -
Expenditures			
Support services - instruction:			
Supplies, materials and media	9,088	9,088	-
Net change in fund balance	<u>\$ -</u>	-	<u>\$ -</u>
Fund Balance, beginning of year		<u>-</u>	
Fund Balance, end of year		<u>\$ -</u>	

Matanuska-Susitna Borough School District
(A Component Unit of the Matanuska-Susitna Borough)

National Math & Science Initiative (NMSI) Special Revenue Fund
Schedule of Revenues, Expenditures and
Changes in Fund Balance - Budget and Actual

<i>Year Ended June 30, 2019</i>	Final Budget	Actual	Variance with Final Budget
Revenues - State of Alaska	\$ 171,777	\$ 111,662	\$ (60,115)
Expenditures			
Support services - instruction:			
Certificated salaries	108,619	27,325	81,294
Non Certificated salaries	-	40	(40)
Employee benefits	26,669	1,075	25,594
Professional and technical services	-	63,960	(63,960)
Supplies, materials and media	36,489	762	35,727
Other expenditures	-	18,500	(18,500)
Total Expenditures	171,777	111,662	60,115
Net change in fund balance	<u>\$ -</u>	-	<u>\$ -</u>
Fund Balance, beginning of year		<u>-</u>	
Fund Balance, end of year		<u>\$ -</u>	

Matanuska-Susitna Borough School District
(A Component Unit of the Matanuska-Susitna Borough)

Student Life Skills Special Revenue Fund
Schedule of Revenues, Expenditures and
Changes in Fund Balance - Budget and Actual

<i>Year Ended June 30, 2019</i>	Final Budget	Actual	Variance with Final Budget
Revenues - Local sources - other	\$ 18,000	\$ 14,692	\$ (3,308)
Expenditures			
Special education instruction:			
Non Certificated salaries	14,000	12,705	1,295
Employee benefits	1,000	169	831
Supplies, materials and media	3,000	1,818	1,182
Total Expenditures	18,000	14,692	3,308
Net change in fund balance	<u>\$ -</u>	-	<u>\$ -</u>
Fund Balance, beginning of year		<u>-</u>	
Fund Balance, end of year		<u>\$ -</u>	

Matanuska-Susitna Borough School District
(A Component Unit of the Matanuska-Susitna Borough)

Bree's Law Special Revenue Fund
Schedule of Revenues, Expenditures and
Changes in Fund Balance - Budget and Actual

<i>Year Ended June 30, 2019</i>	Final Budget	Actual	Variance with Final Budget
Revenues - State of Alaska	\$ 1,096	\$ 1,096	\$ -
Expenditures			
Support services - instruction:			
Staff travel	1,096	1,096	-
Net change in fund balance	<u>\$ -</u>	-	<u>\$ -</u>
Fund Balance, beginning of year		<u>-</u>	
Fund Balance, end of year		<u>\$ -</u>	

Matanuska-Susitna Borough School District
(A Component Unit of the Matanuska-Susitna Borough)

Nutritional Alaskan Foods for Schools Program Special Revenue Fund
Schedule of Revenues, Expenditures and
Changes in Fund Balance - Budget and Actual

<i>Year Ended June 30, 2019</i>	Final Budget	Actual	Variance with Final Budget
Revenues - State of Alaska	\$ 270,777	\$ 32,205	\$ (238,572)
Expenditures			
Food services - supplies, materials and media	270,777	32,205	238,572
Net change in fund balance	<u>\$ -</u>	-	<u>\$ -</u>
Fund Balance, beginning of year		<u>-</u>	
Fund Balance, end of year		<u>\$ -</u>	

Matanuska-Susitna Borough School District
(A Component Unit of the Matanuska-Susitna Borough)

Fresh Fruits and Vegetables Program Special Revenue Fund
Schedule of Revenues, Expenditures and
Changes in Fund Balance - Budget and Actual

<i>Year Ended June 30, 201</i>	Final Budget	Actual	Variance with Final Budget
Revenues - federal education grants passed through the State of Alaska	\$ 164,772	\$ 16,550	\$ (148,222)
Expenditures			
Food services - supplies, materials and media	164,772	16,550	148,222
Net change in fund balance	<u>\$ -</u>	-	<u>\$ -</u>
Fund Balance, beginning of year		<u>-</u>	
Fund Balance, end of year		<u>\$ -</u>	

Matanuska-Susitna Borough School District
(A Component Unit of the Matanuska-Susitna Borough)

Nutrition Services Special Revenue Fund
Schedule of Revenues, Expenditures and
Changes in Fund Balance - Budget and Actual

<i>Year Ended June 30, 2019</i>	Final Budget	Actual	Variance with Final Budget
Revenues			
Local sources:			
Food service	\$ 1,285,073	\$ 1,180,345	\$ (104,728)
Other	-	31,868	31,868
Total local sources	1,285,073	1,212,213	(72,860)
Federal education grants passed through the State of Alaska	5,336,399	5,883,121	546,722
Total Revenues	6,621,472	7,095,334	473,862
Expenditures			
District Administration Support Services - other purchased services	5,114	4,931	183
Operations and maintenance of plant:			
Utility services	23,382	16,768	6,614
Energy	235,008	214,425	20,583
Other purchased services	13,500	5,558	7,942
Insurance and bond premiums	24,525	20,327	4,198
Supplies, materials and media	34,766	26,612	8,154
Total operations and maintenance of plant	331,181	283,690	47,491
Food services:			
Non-certificated salaries	2,687,589	2,659,445	28,144
Employee benefits	1,198,574	1,210,375	(11,801)
Staff travel	3,887	4,312	(425)
Utility services	60	118	(58)
Other purchased services	89,131	87,539	1,592
Supplies, materials and media	2,533,924	2,858,338	(324,414)
Other expenditures	100	-	100
Total food services	6,513,265	6,820,127	(306,862)
Total Expenditures	6,849,560	7,108,748	(259,188)
Deficiency of revenues over expenditures	(228,088)	(13,414)	214,674
Other Financing Sources - transfers in	228,088	13,414	(214,674)
Net change in fund balance	<u>\$ -</u>	<u>-</u>	<u>\$ -</u>
Fund Balance, beginning of year		<u>749,296</u>	
Fund Balance, end of year		<u>\$ 749,296</u>	

Matanuska-Susitna Borough School District
(A Component Unit of the Matanuska-Susitna Borough)

Title I-D Delinquent Special Revenue Fund
Schedule of Revenues, Expenditures and
Changes in Fund Balance - Budget and Actual

<i>Year Ended June 30, 2019</i>	Final Budget	Actual	Variance with Final Budget
Revenues - federal education grants passed through the State of Alaska	\$ 29,052	\$ 26,837	\$ (2,215)
Expenditures			
Support services - instruction:			
Non-certificated salaries	16,282	15,320	962
Employee benefits	10,260	10,111	149
Supplies, materials and media	988	-	988
Total support services - instruction	27,530	25,431	2,099
District administration support services - indirect costs	1,522	1,406	116
Total Expenditures	29,052	26,837	2,215
Net change in fund balance	<u>\$ -</u>	-	<u>\$ -</u>
Fund Balance, beginning of year		<u>-</u>	
Fund Balance, end of year		<u>\$ -</u>	

Matanuska-Susitna Borough School District
(A Component Unit of the Matanuska-Susitna Borough)

Youth Risk Behavior Survey Special Revenue Fund
Schedule of Revenues, Expenditures and
Changes in Fund Balance - Budget and Actual

				Variance with
<i>Year Ended June 30, 2019</i>	Final Budget	Actual	Final Budget	
Revenues - State of Alaska	\$ 16,500	\$ 16,500	\$	-
Expenditures				
Support services - instruction:				
supplies, materials and media	16,500	16,500		-
Net change in fund balance	<u>\$ -</u>	-	<u>\$</u>	-
Fund Balance, beginning of year		<u>-</u>		
Fund Balance, end of year		<u>\$ -</u>		

Matanuska-Susitna Borough School District
(A Component Unit of the Matanuska-Susitna Borough)

McKinney Homeless Special Revenue Fund
Schedule of Revenues, Expenditures and
Changes in Fund Balance - Budget and Actual

<i>Year Ended June 30, 2019</i>	Final Budget	Actual	Variance with Final Budget
Revenues - federal education grants passed through the State of Alaska	\$ 49,189	\$ 48,715	\$ (474)
Expenditures			
Support services - instruction:			
Professional and technical services	1,200	1,200	-
Staff travel	2,159	2,236	(77)
Student travel	200	200	-
Other purchased services	1,000	-	1,000
Supplies, materials and media	6,630	6,632	(2)
Other expenditures	266	-	266
Total support services - instruction	11,455	10,268	1,187
Community services:			
Staff travel	921	921	-
Student travel	1,660	1,660	-
Supplies, materials and media	30,846	31,583	(737)
Other expenditures	1,729	1,730	(1)
Total community services	35,156	35,894	(738)
District administration support services - indirect costs	2,578	2,553	25
Total Expenditures	49,189	48,715	474
Net change in fund balance	<u>\$ -</u>	-	<u>\$ -</u>
Fund Balance, beginning of year		<u>-</u>	
Fund Balance, end of year		<u>\$ -</u>	

Matanuska-Susitna Borough School District
(A Component Unit of the Matanuska-Susitna Borough)

Alternative Schools Grant Special Revenue Fund
Schedule of Revenues, Expenditures and
Changes in Fund Balance - Budget and Actual

<i>Year Ended June 30, 2019</i>	Final Budget	Actual	Variance with Final Budget
Revenues - State of Alaska	\$ 73,200	\$ 70,560	\$ (2,640)
Expenditures			
Support services - instruction:			
Certificated salaries	1,800	1,800	-
Non-certificated salaries	5,236	5,236	-
Employee benefits	6,120	6,120	-
Professional and technical services	15,040	15,040	-
Staff travel	3,000	2,976	24
Student travel	1,857	1,053	804
Other purchased services	2,304	2,109	195
Supplies, materials and media	33,008	32,429	579
Other expenditures	1,000	100	900
Total support services - instruction	69,365	66,863	2,502
District administration support services - indirect costs	3,835	3,697	138
Total Expenditures	73,200	70,560	2,640
Net change in fund balance	\$ -	-	\$ -
Fund Balance, beginning of year		-	
Fund Balance, end of year		\$ -	

Matanuska-Susitna Borough School District
(A Component Unit of the Matanuska-Susitna Borough)

Alaska Pre K Program Grant Special Revenue Fund
Schedule of Revenues, Expenditures and
Changes in Fund Balance - Budget and Actual

<i>Year Ended June 30, 2019</i>	Final Budget	Actual	Variance with
			Final Budget
Revenues - State of Alaska	\$ 175,000	\$ 162,923	\$ (12,077)
Expenditures			
Instruction:			
Certificated salaries	58,725	58,725	-
Non-certificated salaries	38,362	31,436	6,926
Employee benefits	36,527	33,770	2,757
Supplies, materials and media	32,216	30,455	1,761
Total instruction	165,830	154,386	11,444
District administration support services - indirect costs	9,170	8,537	633
Total Expenditures	175,000	162,923	12,077
Net change in fund balance	<u>\$ -</u>	-	<u>\$ -</u>
Fund Balance, beginning of year		<u>-</u>	
Fund Balance, end of year		<u>\$ -</u>	

Matanuska-Susitna Borough School District
(A Component Unit of the Matanuska-Susitna Borough)

Title II-A, Teacher and Principal Training and Recruitment Special Revenue Fund
Schedule of Revenues, Expenditures and
Changes in Fund Balance - Budget and Actual

<i>Year Ended June 30, 2019</i>	Final Budget	Actual	Variance with Final Budget
Revenues - federal education grants passed through the State of Alaska	\$ 1,189,506	\$ 892,203	\$ (297,303)
Expenditures			
Support services - instruction:			
Certificated salaries	341,926	315,415	26,511
Non-certificated salaries	243,950	79,824	164,126
Employee benefits	137,030	109,301	27,729
Professional and technical services	172,703	141,805	30,898
Staff travel	116,950	109,075	7,875
Other purchased services	4,600	2,817	1,783
Supplies, materials and media	109,664	87,213	22,451
Other expenditures	350	-	350
Total support services - instruction	1,127,173	845,450	281,723
District administration support services - indirect costs	62,333	46,753	15,580
Total Expenditures	1,189,506	892,203	297,303
Net change in fund balance	\$ -	-	\$ -
Fund Balance, beginning of year		-	
Fund Balance, end of year		\$ -	

Matanuska-Susitna Borough School District
(A Component Unit of the Matanuska-Susitna Borough)

Carl Perkins Vocational Education Basic Special Revenue Fund
Schedule of Revenues, Expenditures and
Changes in Fund Balance - Budget and Actual

			Variance with
<i>Year Ended June 30, 2019</i>	Final Budget	Actual	Final Budget
Revenues - federal education grants passed through the State of Alaska	\$ 472,381	\$ 433,413	\$ (38,968)
Expenditures			
Instruction:			
Certificated salaries	141,181	137,241	3,940
Non-certificated salaries	10,500	3,583	6,917
Employee benefits	67,620	58,744	8,876
Staff travel	20,279	16,551	3,728
Other purchased services	19,939	18,947	992
Supplies, materials and media	176,825	167,140	9,685
Other expenditures	6,075	3,100	2,975
Equipment	7,841	7,842	(1)
Total instruction	450,260	413,148	37,112
District administration support services - indirect costs	22,121	20,265	1,856
Total Expenditures	472,381	433,413	38,968
Net change in fund balance	\$ -	-	\$ -
Fund Balance, beginning of year		-	
Fund Balance, end of year		\$ -	

Matanuska-Susitna Borough School District
(A Component Unit of the Matanuska-Susitna Borough)

Title III-A English Language Special Revenue Fund
Schedule of Revenues, Expenditures and
Changes in Fund Balance - Budget and Actual

<i>Year Ended June 30, 2019</i>	Final Budget	Actual	Variance with Final Budget
Revenues - federal education grants passed through the State of Alaska	\$ 43,185	\$ 38,852	\$ (4,333)
Expenditures			
Instruction - supplies, materials and media	25,524	21,921	3,603
Total instruction	25,524	21,921	3,603
Support services - instruction:			
Certificated salaries	2,138	2,138	-
Employee benefits	328	342	(14)
Professional and technical services	10,800	10,800	-
Staff Travel	240	180	60
Supplies, materials and media	3,308	2,709	599
Total support services - instruction	16,814	16,169	645
District administration support services - indirect costs	847	762	85
Total Expenditures	43,185	38,852	4,333
Net change in fund balance	\$ -	-	\$ -
Fund Balance, beginning of year		-	
Fund Balance, end of year		\$ -	

Matanuska-Susitna Borough School District
(A Component Unit of the Matanuska-Susitna Borough)

IASA Consolidated Administration Special Revenue Fund
Schedule of Revenues, Expenditures and
Changes in Fund Balance - Budget and Actual

<i>Year Ended June 30, 2019</i>	Final Budget	Actual	Variance with Final Budget
Revenues - federal education grants passed through the State of Alaska	\$ 1,080,818	\$ 1,064,468	\$ (16,350)
Expenditures			
Support services - students:			
Certificated salaries	12,679	12,680	(1)
Employee benefits	6,238	6,238	-
Total support services - students	18,917	18,918	(1)
Support services - instruction:			
Certificated salaries	418,343	418,349	(6)
Non-certificated salaries	853	853	-
Employee benefits	171,367	158,640	12,727
Staff travel	8,105	8,106	(1)
Utility services	-	-	-
Other purchased services	528	528	-
Supplies, materials and media	12,570	10,201	2,369
Other expenditures	369	369	-
Total support services - instruction	612,135	597,046	15,089
District administration:			
Certificated salaries	5,223	5,222	1
Non-certificated salaries	496	496	-
Employee benefits	1,061	1,059	2
Total district administration	6,780	6,777	3
District administrative support services:			
Non-certificated salaries	248,549	248,548	1
Employee benefits	137,701	137,300	401
Supplies, materials and media	99	99	-
Indirect costs	56,637	55,780	857
Total district administration support services	442,986	441,727	1,259
Total Expenditures	1,080,818	1,064,468	16,350
Net change in fund balance	<u>\$ -</u>	<u>-</u>	<u>\$ -</u>
Fund Balance, beginning of year		<u>-</u>	
Fund Balance, end of year		<u>\$ -</u>	

Matanuska-Susitna Borough School District
(A Component Unit of the Matanuska-Susitna Borough)

Title I-A Basic Special Revenue Fund
Schedule of Revenues, Expenditures and
Changes in Fund Balance - Budget and Actual

<i>Year Ended June 30, 2019</i>	Final Budget	Actual	Variance with Final Budget
Revenues - federal education grants passed through the State of Alaska	\$ 4,250,441	\$ 3,783,094	\$ (467,347)
Expenditures			
Instruction:			
Certificated salaries	847,677	763,581	84,096
Non-certificated salaries	845,329	673,933	171,396
Employee benefits	587,011	522,019	64,992
Other professional services	104,168	85,112	19,056
Staff travel	1,378	850	528
Student travel	46,053	43,063	2,990
Utility services	1,100	1,101	(1)
Other purchased services	30,848	7,094	23,754
Supplies, materials and media	661,597	642,608	18,989
Other expenditures	6,280	3,478	2,802
Equipment	19,889	9,972	9,917
Total instruction	3,151,330	2,752,811	398,519
Support services - students:			
Certificated salaries	160,507	157,933	2,574
Non-certificated salaries	2,643	2,443	200
Employee benefits	101,223	65,582	35,641
Total support services - students	264,373	225,958	38,415
Support services - instruction:			
Non-certificated salaries	450	450	-
Employee benefits	41	40	1
Staff travel	13,635	11,448	2,187
Supplies, materials and media	299,065	299,055	10
Total support services - instruction	313,191	310,993	2,198
School administration:			
Certificated salaries	202,669	202,670	(1)
Employee benefits	75,548	75,269	279
Staff travel	1,440	1,440	-
Total school administration	279,657	279,379	278
District administrative support services:			
Supplies, materials and media	4,599	3,998	601
Indirect costs	221,690	197,720	23,970
Total district administration support services	226,289	201,718	24,571
Community services:			
Other professional services	1,800	-	1,800
Staff travel	2,000	652	1,348
Student travel	512	512	-
Supplies, materials and media	9,679	9,461	218
Other expenditures	1,610	1,610	-
Total community services	15,601	12,235	3,366
Total Expenditures	4,250,441	3,783,094	467,347
Net change in fund balance	\$ -	-	\$ -
Fund Balance, beginning of year		-	
Fund Balance, end of year		\$ -	

Matanuska-Susitna Borough School District
(A Component Unit of the Matanuska-Susitna Borough)

Title VI-B IDEA Special Revenue Fund
Schedule of Revenues, Expenditures and
Changes in Fund Balance - Budget and Actual

<i>Year Ended June 30, 2019</i>	Final Budget	Actual	Variance with Final Budget
Revenues - federal education grants passed through the State of Alaska	\$ 5,593,205	\$ 5,108,446	\$ (484,759)
Expenditures			
Special education instruction:			
Certificated salaries	269,801	268,615	1,186
Non-certificated salaries	1,503,646	1,388,980	114,666
Employee benefits	1,600,552	1,367,283	233,269
Staff Travel	1,320	-	1,320
Student Travel	1,000	-	1,000
Total special education instruction	3,376,319	3,024,878	351,441
Special education support services - students:			
Certificated salaries	127,292	126,779	513
Non-certificated salaries	770,570	775,982	(5,412)
Employee benefits	601,315	504,051	97,264
Professional and technical services	3,000	3,000	-
Staff travel	27,480	20,707	6,773
Other purchased services	16,600	16,600	-
Supplies, materials and media	53,599	44,764	8,835
Other expenditures	1	-	1
Total special education support services - students	1,599,857	1,491,883	107,974
Support services - students:			
Certificated salaries	34,962	34,962	-
Non-certificated salaries	69,842	69,841	1
Employee benefits	69,367	69,355	12
Total support services - students	174,171	174,158	13
School administration:			
Certificated salaries	129,028	128,984	44
Employee benefits	20,734	20,849	(115)
Total school administration	149,762	149,833	(71)
District administration support services - indirect costs	293,096	267,694	25,402
Total Expenditures	5,593,205	5,108,446	484,759
Net change in fund balance	\$ -	-	\$ -
Fund Balance, beginning of year		-	
Fund Balance, end of year		\$ -	

Matanuska-Susitna Borough School District
(A Component Unit of the Matanuska-Susitna Borough)

Learning Center Special Revenue Fund
Schedule of Revenues, Expenditures and
Changes in Fund Balance - Budget and Actual

<i>Year Ended June 30, 2019</i>	Final Budget	Actual	Variance with Final Budget
Revenues - federal education grants passed through the State of Alaska	\$ 550,000	\$ 433,129	\$ (116,871)
Expenditures			
Instruction:			
Certificated salaries	117,575	107,416	10,159
Non-certificated salaries	51,284	39,010	12,274
Employee benefits	46,207	34,956	11,251
Professional and technical services	98,270	71,397	26,873
Staff travel	1,616	757	859
Student travel	68,347	46,819	21,528
Other purchased services	1,500	40	1,460
Supplies, materials and media	39,818	28,213	11,605
Other expenditures	-	2,411	(2,411)
Total instruction	424,617	331,019	93,598
Support services - students:			
Certificated salaries	1,829	1,829	-
Employee benefits	294	292	2
Total support services - students	2,123	2,121	2
Support services - instruction:			
Staff travel	10,736	7,942	2,794
Supplies, materials and media	809	809	-
Total support services - instruction	11,545	8,751	2,794
School administration:			
Certificated salaries	55,313	49,672	5,641
Employee benefits	24,506	18,869	5,637
Staff travel	660	-	660
Total school administration	80,479	68,541	11,938
District administration support services - indirect costs	31,236	22,697	8,539
Total Expenditures	550,000	433,129	116,871
Net change in fund balance	<u>\$ -</u>	-	<u>\$ -</u>
Fund Balance, beginning of year		-	
Fund Balance, end of year		<u>\$ -</u>	

Matanuska-Susitna Borough School District
(A Component Unit of the Matanuska-Susitna Borough)

Title I-C Migrant Education Special Revenue Fund
Schedule of Revenues, Expenditures and
Changes in Fund Balance - Budget and Actual

<i>Year Ended June 30, 2019</i>	Final Budget	Actual	Variance with Final Budget
Revenues - federal education grants passed through the State of Alaska	\$ 2,074,089	\$ 1,904,270	\$ (169,819)
Expenditures			
Instruction:			
Certificated salaries	655,157	655,156	1
Non-certificated salaries	185,198	187,936	(2,738)
Employee benefits	422,034	376,832	45,202
Professional and technical services	306,800	188,281	118,519
Staff travel	1,514	1,514	-
Student travel	56,750	57,327	(577)
Other purchased services	25,306	25,431	(125)
Supplies, materials and media	204,748	204,745	3
Other expenditures	150	148	2
Total instruction	1,857,657	1,697,370	160,287
Support services - students:			
Certificated salaries	76,656	76,657	(1)
Employee benefits	9,997	9,986	11
Supplies, materials and media	802	802	-
Total support services - students	87,455	87,445	10
Support services - instruction:			
Certificated salaries	9,216	9,216	-
Employee benefits	279	277	2
Supplies, materials and media	9,046	9,045	1
Total support services - instruction	18,541	18,538	3
District administration support services - indirect costs	108,686	99,788	8,898
Operations and maintenance of plant - utility services	1,750	1,129	621
Total Expenditures	2,074,089	1,904,270	169,819
Net change in fund balance	<u>\$ -</u>	-	<u>\$ -</u>
Fund Balance, beginning of year		<u>-</u>	
Fund Balance, end of year		<u>\$ -</u>	

Matanuska-Susitna Borough School District
(A Component Unit of the Matanuska-Susitna Borough)

Migrant Education Book Program Special Revenue Fund
Schedule of Revenues, Expenditures and
Changes in Fund Balance - Budget and Actual

<i>Year Ended June 30, 2019</i>	Final Budget	Actual	Variance with Final Budget
Revenues - federal education grants passed through the State of Alaska	\$ 20,988	\$ 20,988	\$ -
Expenditures			
Instruction - supplies, materials and media	20,988	20,988	-
Net change in fund balance	<u>\$ -</u>	-	<u>\$ -</u>
Fund Balance, beginning of year		<u>-</u>	
Fund Balance, end of year		<u>\$ -</u>	

Matanuska-Susitna Borough School District
(A Component Unit of the Matanuska-Susitna Borough)

CEIS IDEA Part B Title VI-B Special Revenue Fund

**Schedule of Revenues, Expenditures and
Changes in Fund Balance - Budget and Actual**

<i>Year Ended June 30, 2019</i>	Final Budget	Actual	Variance with Final Budget
Revenues - federal education grants passed through the State of Alaska	\$ 681,103	\$ 637,205	\$ (43,898)
Expenditures			
Special education instruction:			
Certificated salaries	3,111	-	3,111
Non-certificated salaries	26,862	25,788	1,074
Employee benefits	64,694	29,141	35,553
Total special education instruction	94,667	54,929	39,738
Support services - instruction:			
Certificated salaries	384,119	383,416	703
Employee benefits	166,626	165,469	1,157
Total support services - instruction	550,745	548,885	1,860
District administration support services - indirect costs	35,691	33,391	2,300
Total Expenditures	681,103	637,205	43,898
Net change in fund balance	\$ -	-	\$ -
Fund Balance, beginning of year		-	
Fund Balance, end of year		\$ -	

Matanuska-Susitna Borough School District
(A Component Unit of the Matanuska-Susitna Borough)

IDEA Part B Preschool Disabled Special Revenue Fund
Schedule of Revenues, Expenditures and
Changes in Fund Balance - Budget and Actual

<i>Year Ended June 30, 2019</i>	Final Budget	Actual	Variance with Final Budget
Revenues - federal education grants passed through the State of Alaska	\$ 285,591	\$ 239,608	\$ (45,983)
Expenditures			
Special education instruction:			
Certificated salaries	60,252	59,702	550
Non-certificated salaries	38,991	18,555	20,436
Employee benefits	66,530	54,905	11,625
Total special education instruction	165,773	133,162	32,611
Special education support services:			
Certificated salaries	6,500	6,111	389
Employee benefits	353	245	108
Professional and technical services	30,500	28,679	1,821
Staff travel	7,500	1,387	6,113
Other purchased services	500	469	31
Supplies, materials and media	58,999	56,999	2,000
Other expenditures	500	-	500
Total special education support services	104,852	93,890	10,962
District administration support services - indirect costs	14,966	12,556	2,410
Total Expenditures	285,591	239,608	45,983
Net change in fund balance	\$ -	-	\$ -
Fund Balance, beginning of year		-	
Fund Balance, end of year		\$ -	

Matanuska-Susitna Borough School District
(A Component Unit of the Matanuska-Susitna Borough)

Student Health and Academic Achievement Special Revenue Fund
Schedule of Revenues, Expenditures and
Changes in Fund Balance - Budget and Actual

<i>Year Ended June 30, 2019</i>	Final Budget	Actual	Variance with Final Budget
Revenues - federal education grants passed through the State of Alaska	\$ 31,811	\$ 31,427	\$ (384)
Expenditures			
Support services - instruction:			
Certificated salaries	3,050	3,050	-
Non-certificated salaries	272	271	1
Employee benefits	119	109	10
Professional and technical services	6,300	6,300	-
Staff travel	563	561	2
Student travel	292	292	-
Supplies, materials and media	19,821	19,450	371
Total support services - instruction	30,417	30,033	384
Food services - staff travel	1,394	1,394	-
Total Expenditures	31,811	31,427	384
Net change in fund balance	<u>\$ -</u>	-	<u>\$ -</u>
Fund Balance, beginning of year		<u>-</u>	
Fund Balance, end of year		<u>\$ -</u>	

Matanuska-Susitna Borough School District
(A Component Unit of the Matanuska-Susitna Borough)

Project Aware Special Revenue Fund
Schedule of Revenues, Expenditures and
Changes in Fund Balance - Budget and Actual

<i>Year Ended June 30, 2019</i>	Final Budget	Actual	Variance with Final Budget
Revenues - federal education grants passed through the State of Alaska	\$ 406,147	\$ 338,989	\$ (67,158)
Expenditures			
Support services - students:			
Certificated salaries	242,007	227,800	14,207
Non-certificated salaries	1,500	-	1,500
Employee benefits	69,468	64,185	5,283
Staff travel	500	302	198
Other purchased services	5,012	1,601	3,411
Supplies, materials and media	66,376	27,337	39,039
Total support services - students	384,863	321,225	63,638
District administration support services - indirect costs	21,284	17,764	3,520
Total Expenditures	406,147	338,989	67,158
Net change in fund balance	\$ -	-	\$ -
Fund Balance, beginning of year		-	
Fund Balance, end of year		\$ -	

Matanuska-Susitna Borough School District
(A Component Unit of the Matanuska-Susitna Borough)

Title IV-A Student Support & Academic Enrichment Special Revenue Fund
Schedule of Revenues, Expenditures and
Changes in Fund Balance - Budget and Actual

<i>Year Ended June 30, 2019</i>	Final Budget	Actual	Variance with Final Budget
Revenues - federal education grants passed through the State of Alaska	\$ 563,816	\$ 504,389	\$ (59,427)
Expenditures			
Instruction - supplies, materials and media	8,150	8,151	(1)
Support services - students:			
Non-certificated salaries	37,342	37,342	-
Employee benefits	12,294	11,519	775
Professional and technical services	202,350	201,440	910
Total support services - students	251,986	250,301	1,685
Support services - instruction:			
Certificated salaries	31,584	32,360	(776)
Non-certificated salaries	500	701	(201)
Employee benefits	2,384	1,043	1,341
Professional and technical services	129,419	129,419	-
Staff travel	1,600	1,175	425
Student travel	5,988	1,102	4,886
Supplies, materials and media	75,376	24,488	50,888
Total support services - instruction	246,851	190,288	56,563
District administrative support services:			
Supplies, materials and media	45,774	45,759	15
Indirect costs	11,055	9,890	1,165
Total district administration support services	56,829	55,649	1,180
Total Expenditures	563,816	504,389	59,427
Net change in fund balance	\$ -	-	\$ -
Fund Balance, beginning of year		-	
Fund Balance, end of year		\$ -	

Matanuska-Susitna Borough School District
(A Component Unit of the Matanuska-Susitna Borough)

Title I-A School Improvement Special Revenue Fund
Schedule of Revenues, Expenditures and
Changes in Fund Balance - Budget and Actual

<i>Year Ended June 30, 2019</i>	Final Budget	Actual	Variance with Final Budget
Revenues - federal education grants passed through the State of Alaska	\$ 30,000	\$ 17,746	\$ (12,254)
Expenditures			
Support services - instruction:			
Non-certificated salaries	3,900	83	3,817
Employee benefits	500	7	493
Professional and technical services	17,476	15,476	2,000
Supplies, materials, and media	1,100	1,250	(150)
Unassigned	5,452	-	5,452
Total support services - instruction	28,428	16,816	11,612
District administration support services - indirect costs	1,572	930	642
Total Expenditures	30,000	17,746	12,254
Net change in fund balance	<u>\$ -</u>	-	<u>\$ -</u>
Fund Balance, beginning of year		<u>-</u>	
Fund Balance, end of year		<u>\$ -</u>	

Matanuska-Susitna Borough School District
(A Component Unit of the Matanuska-Susitna Borough)

WHS AF JROTC Grant Special Revenue Fund
Schedule of Revenues, Expenditures and
Changes in Fund Balance - Budget and Actual

<i>Year Ended June 30, 2019</i>	Final Budget	Actual	Variance with Final Budget
Revenues - federal direct	\$ 9,837	\$ 7,203	\$ (2,634)
Expenditures			
Support services - instruction:			
Student travel	4,260	-	4,260
Other purchased services	944	403	541
Supplies, materials, and media	4,633	6,800	(2,167)
Total support services - instruction	9,837	7,203	2,634
Net change in fund balance	\$ -	-	\$ -
Fund Balance, beginning of year		-	
Fund Balance, end of year		\$ -	

Matanuska-Susitna Borough School District
(A Component Unit of the Matanuska-Susitna Borough)

Alaska Native Youth Ed Special Revenue Fund
Schedule of Revenues, Expenditures and
Changes in Fund Balance - Budget and Actual

<i>Year Ended June 30, 2019</i>	Final Budget	Actual	Variance with Final Budget
Revenues			
Federal sources passed through intermediate agencies	\$ 10,000	\$ 7,550	\$ (2,450)
Total Revenues	10,000	7,550	(2,450)
Expenditures			
Support services - instruction:			
Certificated salaries	6,186	6,186	-
Employee benefits	1,061	968	93
Staff travel	250	-	250
Supplies, materials and media	1,979	-	1,979
Total support services - instruction	9,476	7,154	2,322
District administration support services - indirect costs	524	396	128
Total Expenditures	10,000	7,550	2,450
Net change in fund balance	<u>\$ -</u>	-	<u>\$ -</u>
Fund Balance, beginning of year		<u>-</u>	
Fund Balance, end of year		<u>\$ -</u>	

Matanuska-Susitna Borough School District
(A Component Unit of the Matanuska-Susitna Borough)

Indian Education Special Revenue Fund
Schedule of Revenues, Expenditures and
Changes in Fund Balance - Budget and Actual

<i>Year Ended June 30, 2019</i>	Final Budget	Actual	Variance with Final Budget
Revenues - direct federal education grants	\$ 590,303	\$ 587,627	\$ (2,676)
Expenditures			
Instruction:			
Certificated salaries	308,218	313,762	(5,544)
Non-certificated salaries	34,962	35,733	(771)
Employee benefits	170,015	165,865	4,150
Professional and technical services	20,000	16,200	3,800
Staff travel	750	738	12
Student travel	3,500	1,387	2,113
Other purchased services	850	838	12
Supplies, materials and media	20,875	22,023	(1,148)
Other expenditures	200	288	(88)
Total instruction	559,370	556,834	2,536
District administration support services - indirect costs	30,933	30,793	140
Total Expenditures	590,303	587,627	2,676
Net change in fund balance	\$ -	-	\$ -
Fund Balance, beginning of year		-	
Fund Balance, end of year		\$ -	

Matanuska-Susitna Borough School District
(A Component Unit of the Matanuska-Susitna Borough)

Contributions from Local Sources Special Revenue Fund
Schedule of Revenues, Expenditures and
Changes in Fund Balance - Budget and Actual

<i>Year Ended June 30, 2019</i>	Final Budget	Actual	Variance with Final Budget
Revenues			
Local sources - other	\$ 377,870	\$ 203,060	\$ (174,810)
Total Revenues	377,870	203,060	(174,810)
Expenditures			
Instruction:			
Certificated salaries	174,427	70,740	103,687
Employee benefits	56,706	20,947	35,759
Student travel	-	813	(813)
Supplies, materials and media	13,949	13,943	6
Total instruction	245,082	106,443	138,639
Support services - instruction:			
Certificated salaries	2,000	2,000	-
Employee benefits	55	69	(14)
Professional and technical services	1,000	1,000	-
Other purchased services	2,716	2,716	-
Supplies, materials and media	52,373	16,189	36,184
Other expenses	256	255	1
Equipment	74,388	74,388	-
Total support services - instruction	132,788	96,617	36,171
Total Expenditures	377,870	203,060	174,810
Net change in fund balance	<u>\$ -</u>	-	<u>\$ -</u>
Fund Balance, beginning of year		<u>-</u>	
Fund Balance, end of year		<u>\$ -</u>	

Matanuska-Susitna Borough School District
(A Component Unit of the Matanuska-Susitna Borough)

Trapper Creek Community Enrichment Special Revenue Fund
Schedule of Revenues, Expenditures and
Changes in Fund Balance - Budget and Actual

<i>Year Ended June 30, 2019</i>	Final Budget	Actual	Variance with Final Budget
Revenues			
Local sources - other	\$ 9,587	\$ 1,965	\$ (7,622)
Expenditures			
Community services:			
Certificated Salaries	75	150	(75)
Non-certificated salaries	4,748	1,067	3,681
Employee benefits	1,520	319	1,201
Supplies, materials and media	3,244	429	2,815
Total community services	9,587	1,965	7,622
Total Expenditures	9,587	1,965	7,622
Net change in fund balance	<u>\$ -</u>	-	<u>\$ -</u>
Fund Balance, beginning of year		<u>-</u>	
Fund Balance, end of year		<u>\$ -</u>	

Matanuska-Susitna Borough School District
(A Component Unit of the Matanuska-Susitna Borough)

UAA Leap Grant Special Revenue Fund
Schedule of Revenues, Expenditures and
Changes in Fund Balance - Budget and Actual

<i>Year Ended June 30, 2019</i>	Final Budget	Actual	Variance with Final Budget
Revenues - federal education grants passed through the University of Alaska Anchorage	\$ 29,571	\$ 29,572	\$ 1
Expenditures			
Support services instruction:			
Certificated Salaries	19,814	19,829	(15)
Non-certificated salaries	500	500	-
Employee benefits	8,262	8,731	(469)
Staff travel	995	512	483
Total support services instruction	29,571	29,572	(1)
Net change in fund balance	\$ -	-	\$ -
Fund Balance, beginning of year		-	
Fund Balance, end of year		\$ -	

Matanuska-Susitna Borough School District
(A Component Unit of the Matanuska-Susitna Borough)
Talkeetna Community Enrichment Special Revenue Fund
Schedule of Revenues, Expenditures and
Changes in Fund Balance - Budget and Actual

<i>Year Ended June 30, 2019</i>	Final Budget	Actual	Variance with Final Budget
Revenues			
Local sources - other	\$ 30,644	\$ 30,394	\$ (250)
Expenditures			
Community services:			
Non-certificated salaries	21,665	27,146	(5,481)
Employee benefits	2,662	2,596	66
Supplies, materials and media	5,952	287	5,665
Other expenditures	365	365	-
Total community services	30,644	30,394	250
Net change in fund balance	<u>\$ -</u>	-	<u>\$ -</u>
Fund Balance, beginning of year		<u>-</u>	
Fund Balance, end of year		<u>\$ -</u>	

Matanuska-Susitna Borough School District
(A Component Unit of the Matanuska-Susitna Borough)

Knik Tribal Council - Local Special Revenue Fund
Schedule of Revenues, Expenditures and
Changes in Fund Balance - Budget and Actual

			Variance with
<i>Year Ended June 30, 2019</i>	Final Budget	Actual	Final Budget
Revenues - federal sources passed through intermediate agencies	\$ 34,325	\$ 32,255	\$ (2,070)
Expenditures			
Instruction:			
Certificated salaries	7,800	7,800	-
Employee benefits	1,338	1,337	1
Professional and technical services	15,000	15,000	-
Student travel	1,595	1,595	-
Supplies, materials and media	3,931	1,863	2,068
Other expenditures	200	200	-
Total instruction	29,864	27,795	2,069
Support services - students:			
Certificated salaries	3,339	3,339	-
Employee benefits	407	408	(1)
Total support services - students	3,746	3,747	(1)
District administration support services - indirect costs	715	713	2
Total Expenditures	34,325	32,255	2,070
Net change in fund balance	\$ -	-	\$ -
Fund Balance, beginning of year		-	
Fund Balance, end of year		\$ -	

Matanuska-Susitna Borough School District
(A Component Unit of the Matanuska-Susitna Borough)

River Ranger TMS - Local Special Revenue Fund

**Schedule of Revenues, Expenditures and
Changes in Fund Balance - Budget and Actual**

<i>Year Ended June 30, 2019</i>	Final Budget	Actual	Variance with Final Budget
Revenues - local sources - other	\$ 7,386	\$ 1,294	\$ (6,092)
Expenditures			
Instruction:			
Student travel	-	1,294	(1,294)
Supplies, materials and media	7,386	-	7,386
Total support services - instruction	7,386	1,294	6,092
Net change in fund balance	<u>\$ -</u>	-	<u>\$ -</u>
Fund Balance, beginning of year		<u>-</u>	
Fund Balance, end of year		<u>\$ -</u>	

Matanuska-Susitna Borough School District
(A Component Unit of the Matanuska-Susitna Borough)

NEA Foundation Student Achievement - Local Special Revenue Fund
Schedule of Revenues, Expenditures and
Changes in Fund Balance - Budget and Actual

<i>Year Ended June 30, 2019</i>	Final Budget	Actual	Variance with Final Budget
Revenues - local sources - other	\$ 563	\$ 563	\$ -
Expenditures			
Instruction - supplies, materials and media	563	563	-
Net change in fund balance	<u>\$ -</u>	-	<u>\$ -</u>
Fund Balance, beginning of year		<u>-</u>	
Fund Balance, end of year		<u>\$ -</u>	

Matanuska-Susitna Borough School District
(A Component Unit of the Matanuska-Susitna Borough)

Mat-Su Health Foundation Special Revenue Fund
Schedule of Revenues, Expenditures and
Changes in Fund Balance - Budget and Actual

			Variance with
<i>Year Ended June 30, 2019</i>	Final Budget	Actual	Final Budget
Revenues - local sources - other	\$ 565,112	\$ 291,950	\$ (273,162)
Expenditures			
Support services - instruction:			
Certificated salaries	46,003	47,653	(1,650)
Non-certificated salaries	60,703	37,475	23,228
Employee benefits	9,625	6,451	3,174
Professional and technical services	231,820	160,113	71,707
Staff travel	5,000	-	5,000
Student travel	425	426	(1)
Other purchased services	120,081	9,726	110,355
Supplies, materials and media	91,455	30,106	61,349
Total support services - instruction	565,112	291,950	273,162
Net change in fund balance	\$ -	-	\$ -
Fund Balance, beginning of year		-	
Fund Balance, end of year		\$ -	

Matanuska-Susitna Borough School District
(A Component Unit of the Matanuska-Susitna Borough)

Community Impact Special Revenue Fund
Schedule of Revenues, Expenditures and
Changes in Fund Balance - Budget and Actual

<i>Year Ended June 30, 2019</i>	Final Budget	Actual	Variance with Final Budget
Revenues - local sources - other	\$ 3,321	\$ 2,395	\$ (926)
Expenditures			
Support services - instruction - supplies, materials and media	3,321	2,395	926
Net change in fund balance	<u>\$ -</u>	-	<u>\$ -</u>
Fund Balance, beginning of year		<u>-</u>	
Fund Balance, end of year		<u>\$ -</u>	

Matanuska-Susitna Borough School District
(A Component Unit of the Matanuska-Susitna Borough)

Cultural Program Special Revenue Fund
Schedule of Revenues, Expenditures and
Changes in Fund Balance - Budget and Actual

<i>Year Ended June 30, 2019</i>	Final Budget	Actual	Variance with Final Budget
Revenues - local sources - other	\$ 12,235	\$ 5,152	\$ (7,083)
Expenditures			
Instruction:			
Professional and technical services	600	600	-
Student travel	2,814	344	2,470
Supplies, materials and media	8,407	4,044	4,363
Other expenditures	250	-	250
Total instruction	12,071	4,988	7,083
Support services - students - employee benefits	164	164	-
Total Expenditures	12,235	5,152	7,083
Net change in fund balance	\$ -	-	\$ -
Fund Balance, beginning of year		-	
Fund Balance, end of year		\$ -	

Matanuska-Susitna Borough School District
(A Component Unit of the Matanuska-Susitna Borough)

SV Fire Damage Reclamation Special Revenue Fund

**Schedule of Revenues, Expenditures and
Changes in Fund Balance - Budget and Actual**

<i>Year Ended June 30, 2019</i>	Final Budget	Actual	Variance with Final Budget
Revenues - local sources - other	\$ 1,450	\$ -	\$ (1,450)
Expenditures			
Operations and maintenance of plant - supplies, materials and media	1,450	-	1,450
Net change in fund balance	<u>\$ -</u>	-	<u>\$ -</u>
Fund Balance, beginning of year		<u>1,450</u>	
Fund Balance, end of year		<u>\$ 1,450</u>	

Matanuska-Susitna Borough School District
(A Component Unit of the Matanuska-Susitna Borough)

R J Jones Memorial Fund Special Revenue Fund
Statement of Revenues, Expenditures and
Changes in Fund Balance

<i>Year Ended June 30, 2019</i>		Actual
Revenues - local - earnings on investments	\$	4
Expenditures		
Student Activities - other purchased services		-
Net change in fund balance		4
Fund Balance, beginning of year		4,285
Fund Balance, end of year	\$	4,289

Matanuska-Susitna Borough School District
(A Component Unit of the Matanuska-Susitna Borough)

Disaster Special Revenue Fund
Schedule of Revenues, Expenditures and
Changes in Fund Balance - Budget and Actual

<i>Year Ended June 30, 2019</i>	Final Budget	Actual	Variance with Final Budget
Revenues - local - MSB earnings on bond investments	\$ 2,000,000	\$ 1,425,280	\$ (574,720)
Expenditures			
Instruction:			
Certificated salaries	13,805	13,805	-
Employee benefits	2,114	2,113	1
Other purchased services	4,840	6,285	(1,445)
Supplies, materials and media	660,448	237,994	422,454
Total instruction	681,207	260,197	421,010
Support services - students:			
Certificated salaries	1,381	1,381	-
Employee benefits	211	211	-
Total support services - students	1,592	1,592	-
Support services - instruction:			
Non-certificated salaries	3,099	3,099	-
Employee benefits	958	958	-
Supplies, materials and media	504	398	106
Total support services - instruction	4,561	4,455	106
School administration:			
Certificated salaries	22,754	22,754	-
Employee benefits	3,484	3,484	-
Total school administration	26,238	26,238	-
District administrative support services:			
Non-certificated salaries	3,659	4,715	(1,056)
Employee benefits	1,132	1,456	(324)
Total district administration support services	4,791	6,171	(1,380)

Matanuska-Susitna Borough School District
(A Component Unit of the Matanuska-Susitna Borough)

Disaster Special Revenue Fund
Schedule of Revenues, Expenditures and
Changes in Fund Balance - Budget and Actual, continued

<i>Year Ended June 30, 2019</i>	Final Budget	Actual	Variance with Final Budget
Expenditures, continued			
Operations and maintenance of plant:			
Certificated salaries	\$ -	\$ 19,898	\$ (19,898)
Non-certificated salaries	21,272	31,664	(10,392)
Employee benefits	6,476	10,652	(4,176)
Other professional services	84,083	85,150	(1,067)
Staff travel	24	20	4
Other purchased services	804,063	589,747	214,316
Supplies, materials and media	169,687	145,092	24,595
Other expenditures	1,316	2,311	(995)
Total operations and maintenance of plant	1,086,921	884,534	202,387
Student transportation - school activities			
other purchased services	-	18,992	(18,992)
Capital improvement projects:			
Professional and technical services	6,778	6,511	267
Energy	5,000	3,053	1,947
Other purchased services	124,838	120,032	4,806
Supplies, materials and media	50,538	85,969	(35,431)
Equipment	7,536	7,536	-
Total capital improvement projects	194,690	223,101	(28,411)
Total Expenditures	2,000,000	1,425,280	574,720
Net change in fund balance	\$ -	-	\$ -
Fund Balance, beginning of year		-	
Fund Balance, end of year		\$ -	

Matanuska-Susitna Borough School District
(A Component Unit of the Matanuska-Susitna Borough)

Bond Reimbursement Capital Projects Fund
Schedule of Revenues, Expenditures and
Changes in Fund Balance - Budget and Actual

<i>Year Ended June 30, 2019</i>	Final Budget	Actual	Variance with Final Budget
Revenues - local sources - borough capital projects	\$ 235,010	\$ 230,124	\$ (4,886)
Expenditures			
Construction and facilities acquisition:			
Other purchased services	58,765	53,880	4,885
Supplies, materials and media	19,596	19,595	1
Equipment	156,649	156,649	-
Total Expenditures	235,010	230,124	4,886
Net change in fund balance	<u>\$ -</u>	-	<u>\$ -</u>
Fund Balance, beginning of year		<u>-</u>	
Fund Balance, end of year		<u>\$ -</u>	

Debt Service Fund

Matanuska-Susitna Borough School District
(A Component Unit of the Matanuska-Susitna Borough)

Debt Service Fund
Statement of Revenues, Expenditures and
Changes in Fund Balance

Year Ended June 30, 2019

Revenues	\$ -
Expenditures	
Debt service:	
Interest on long-term debt	242,811
Other capital outlay expenses	150,489
Total debt service	393,300
Total Expenditures	393,300
Other Financing Sources - transfers in	300,000
Net change in fund balance	(93,300)
Fund Balance, beginning of year	774,474
Fund Balance, end of year	\$ 681,174

Proprietary Funds

Matanuska-Susitna Borough School District
(A Component Unit of the Matanuska-Susitna Borough)

Nonmajor Enterprise Funds
Combining Statement of Net Position

<i>June 30, 2019</i>	Mat-Su Construction Trade	Adult Welding Classes	Families In Transition	Alaska Works Partnership	Totals
Assets					
Cash	\$ 207,110	\$ 54,984	\$ 426	\$ 28,139	\$ 290,659
Prepaid items	2,000	-	-	-	2,000
Inventory	8,306	-	-	-	8,306
Total Assets	\$ 217,416	\$ 54,984	\$ 426	\$ 28,139	\$ 300,965
Liabilities and Net Position					
Current Liabilities					
Unearned revenue	\$ -	\$ -	\$ 426	\$ -	\$ 426
Net Position - unrestricted	217,416	54,984	-	28,139	300,539
Total Liabilities and Net Position	\$ 217,416	\$ 54,984	\$ 426	\$ 28,139	\$ 300,965

Matanuska-Susitna Borough School District
(A Component Unit of the Matanuska-Susitna Borough)

Nonmajor Enterprise Funds
Combining Statement of Revenues,
Expenses and Changes in Net Position

<i>Year Ended June 30, 2019</i>	Mat-Su Construction Trade	Adult Welding Classes	Alaska Works Partnership	Totals
Operating Revenues				
Sales	\$ -	\$ 4,600	\$ -	\$ 4,600
Operating Expenses				
Instruction	7,728	3,631	-	11,359
Change in net position	(7,728)	969	-	(6,759)
Net Position, beginning of year	225,144	54,015	28,139	307,298
Net Position, end of year	\$ 217,416	\$ 54,984	\$ 28,139	\$ 300,539

Matanuska-Susitna Borough School District
(A Component Unit of the Matanuska-Susitna Borough)

Nonmajor Enterprise Funds
Combining Statement of Cash Flows

<i>Year Ended June 30, 2019</i>	Mat-Su Construction Trade	Adult Welding Classes	Families In Transition	Alaska Works Partnership	Totals
Cash Flows from Operating Activities					
Receipts from customers and users	\$ -	\$ 4,600	\$ -	\$ -	\$ 4,600
Payments to suppliers	(16,034)	(3,631)	-	-	(19,665)
Net cash flows from (for) operating activities	(16,034)	969	-	-	(15,065)
Net increase (decrease) in cash and cash equivalents	(16,034)	969	-	-	(15,065)
Cash and Cash Equivalents, beginning of year	223,144	54,015	426	28,139	305,724
Cash and Cash Equivalents, end of year	\$ 207,110	\$ 54,984	\$ 426	\$ 28,139	\$ 290,659
Reconciliation of Operating Income					
Cash Flows for Operating Activities					
Operating income (loss)	\$ (7,728)	\$ 969	\$ -	\$ -	\$ (6,759)
Increase in inventory	(8,306)	-	-	-	(8,306)
Net Cash Flows from (for) Operating Activities	\$ (16,034)	\$ 969	\$ -	\$ -	\$ (15,065)

Matanuska-Susitna Borough School District
(A Component Unit of the Matanuska-Susitna Borough)

Workers Compensation Self-Insurance Internal Service Fund
Statements of Net Position

<i>June 30,</i>	2019	2018
Assets		
Cash	\$ 4,980,556	\$ 4,676,081
Liabilities and Net Position		
Current Liabilities		
Accounts payable	\$ 10,301	\$ 13,766
Due to other funds	3,602,100	3,479,996
Claims payable	1,368,155	1,182,319
Total Current Liabilities	4,980,556	4,676,081
Net Position	-	-
Total Liabilities and Net Position	\$ 4,980,556	\$ 4,676,081

Matanuska-Susitna Borough School District
(A Component Unit of the Matanuska-Susitna Borough)

Workers Compensation Self-Insurance Internal Service Fund
Statements of Revenues, Expenses and
Changes in Net Position

<i>Years Ended June 30,</i>	2019	2018
Operating Revenues - interfund charges	\$ 2,072,765	\$ 2,339,069
Operating Expenses		
District administration support services:		
Claims expense	1,740,876	1,812,411
General and administrative	339,313	527,007
Total Operating Expenses	2,080,189	2,339,418
Operating loss	(7,424)	(349)
Nonoperating Revenue - interest income	7,424	349
Change in net position	-	-
Net Position, beginning of year	-	-
Net Position, end of year	\$ -	\$ -

Matanuska-Susitna Borough School District
(A Component Unit of the Matanuska-Susitna Borough)

Workers Compensation Self-Insurance Internal Service Fund
Statements of Cash Flows

<i>Years Ended June 30,</i>	2019	2018
Cash Flows from Operating Activities		
Receipts from interfund charges	\$ 2,194,869	\$ 3,263,021
Payments to suppliers	(1,897,818)	(2,185,414)
Net cash flows from operating activities	297,051	1,077,607
Cash Flows from Investing Activities		
Interest received	7,424	349
Net increase in cash and cash equivalents	304,475	1,077,956
Cash and Cash Equivalents, beginning of year	4,676,081	3,598,125
Cash and Cash Equivalents, end of year	\$ 4,980,556	\$ 4,676,081
Reconciliation of Operating Loss to Net Cash Flows from Operating Activities		
Operating loss	\$ (7,424)	\$ (349)
Adjustments to reconcile operating loss to net cash flows from operating activities:		
Increase in due to other funds	122,104	923,952
Increase (decrease) in accounts payable	(3,465)	906
Increase in claims payable	185,836	153,098
Total adjustments	304,475	1,077,956
Net Cash Flows from Operating Activities	\$ 297,051	\$ 1,077,607

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Fiduciary Fund

Matanuska-Susitna Borough School District
(A Component Unit of the Matanuska-Susitna Borough)

Student Activities Agency Fund
Balance Sheets

<i>June 30,</i>	2019	2018
Assets		
Cash	\$ 2,725,743	\$ 2,329,033
Liabilities		
Due to student activities	\$ 2,725,743	\$ 2,329,033

Matanuska-Susitna Borough School District
(A Component Unit of the Matanuska-Susitna Borough)

Student Activities Agency Fund
Statement of Receipts, Disbursements and Changes
in Cash Balance and Due to Student Organizations

<i>Year Ended June 30, 2019</i>	Balance at July 1, 2018	Receipts	Disburse- ments	Balance at June 30, 2019
American Charter Academy	\$ 20,438	\$ 35,558	\$ 28,408	\$ 27,588
Beryozava	785	21	100	707
Big Lake Elementary	66,478	59,550	69,377	56,651
Birchtree Charter	63,688	131,917	125,642	69,963
Burchell High School	50,617	18,529	19,512	49,634
Butte Elementary	25,146	43,288	39,159	29,275
Colony High School	248,528	629,060	507,208	370,380
Colony Middle School	86,181	145,186	149,183	82,184
Cottonwood Creek Elementary	36,349	59,018	53,165	42,203
Dena'ina Elementary	14,378	23,644	25,371	12,650
Finger Lake Elementary	38,327	39,250	33,114	44,463
Fronteras Charter	57,391	71,951	67,310	62,032
Glacier View School	10,551	962	2,502	9,012
Goose Bay Elementary	31,991	9,250	7,573	33,668
Houston High School	114,814	215,201	204,594	125,421
Houston Middle School	49,702	81,569	83,267	48,004
Iditarod Elementary	19,306	37,441	34,655	22,092
Knik Elementary	13,715	33,655	32,379	14,991
Larson Elementary	31,505	62,900	57,317	37,088
Machentanz Elementary	77,756	129,355	100,465	106,646
Mat-Su Career and Tech High	111,124	215,204	177,413	148,916
Mat-Su Central School	6,172	91,942	89,818	8,296
Mat-Su Day School	16,751	13,784	9,977	20,558
Meadow Lakes Elementary	26,058	13,049	19,904	19,203
Palmer High School	199,826	471,367	425,868	245,325
Palmer Jr Middle School	63,431	86,061	86,702	62,790
Pioneer Peak Elementary	19,906	25,991	27,790	18,107
Redington Jr/Sr High School	124,244	380,940	320,439	184,745
Shaw Elementary	35,864	79,173	77,871	37,166
Sherrod Elementary	63,232	114,150	115,642	61,740
Snowshoe Elementary	25,744	41,169	39,174	27,740
Su Valley Jr/Sr High School	80,447	84,734	75,736	89,445
Sutton Elementary	2,245	10,818	8,187	4,876
Swanson Elementary	25,369	34,459	33,718	26,110
Talkeetna Elementary	29,245	19,533	22,251	26,526
Tanaina Elementary	45,097	31,400	43,926	32,571
Teeland Middle School	72,873	119,306	98,319	93,860

Matanuska-Susitna Borough School District
(A Component Unit of the Matanuska-Susitna Borough)

Student Activities Agency Fund
Statement of Receipts, Disbursements and Changes
in Cash Balance and Due to Student Organizations, continued

<i>Year Ended June 30, 2018</i>	Balance at July 1, 2018	Receipts	Disburse- ments	Balance at June 30, 2019
Trapper Creek Elementary	\$ 5,993	\$ 7,232	\$ 9,434	\$ 3,791
Twindly-Bridge Charter	23,856	23,299	16,437	30,718
Valley Pathways School	21,797	15,072	8,633	28,237
Wasilla High School	198,470	386,688	365,981	219,177
Wasilla Middle School	50,687	110,767	92,710	68,744
Willow Elementary	22,956	16,437	16,943	22,450
Total Due to Student Activities	\$ 2,329,033	\$ 4,219,882	\$ 3,823,170	\$ 2,725,743

Schedule of Compliance

Matanuska-Susitna Borough School District
(A Component Unit of the Matanuska-Susitna Borough)

Schedule of Compliance - AS 14.17.505
Year Ended June 30, 2019

Total fund balance - School Operating Fund	\$ 25,339,882
less exemptions per 4 AAC 09.160(a):	
Inventory	1,269,159
Prepaid items	1,035,499
Reserve for correspondence program	1,919,998
Self-insurance	500,000
	<hr/>
Fund balance subject to 10% limitation	<u>\$ 20,615,226</u>

Nonexempt fund balance as a percentage of current year expenditures:

<u>Fund balance subject to limitation</u>	<u>\$ 20,615,226</u>	=	<u>8.596%</u>
Current year expenditures	<u>\$ 239,818,249</u>		

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT

Statistical Section Contents

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MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT

Table 1
Net Position by Component
Last Ten Fiscal Years
(accrual basis of accounting, unaudited)

	Fiscal Year				
	2009-10	2010-11	2011-12	2012-13	2013-14
Governmental activities:					
Net investment in capital assets	\$ 1,571,667	\$ 2,364,292	\$ 5,707,926	\$ 6,935,776	\$ 6,659,975
Restricted					
Endowment & Scholarships	5,712	5,745	5,764	5,768	5,772
Correspondence	-	-	-	-	-
Unrestricted	1,247,677	6,672,023	9,628,437	11,235,950	16,453,611
Total Net Position	<u>\$ 2,825,056</u>	<u>\$ 9,042,060</u>	<u>\$ 15,342,127</u>	<u>\$ 18,177,494</u>	<u>\$ 23,119,358</u>

	Fiscal Year				
	2014-15	2015-16	2016-17	2017-18	2018-19
Governmental activities:					
Net investment in capital assets	\$ 7,873,567	\$ 11,719,917	\$ 12,468,508	\$ 12,420,350	\$ 12,332,307
Restricted					
Endowment & Scholarships	-	-	-	4,285	4,289
Correspondence	909,690	1,227,235	1,610,912	1,768,396	1,919,998
Unrestricted	(67,493,691)	(101,330,211)	(147,605,306)	(160,442,006)	(143,730,043)
Total Net Position	<u>\$ (58,710,434)</u>	<u>\$ (88,383,059)</u>	<u>\$ (133,525,886)</u>	<u>\$ (146,248,975)</u>	<u>\$ (129,473,449)</u>

Note:

- Beginning with the fiscal year 2013 financial reports, the district is now using the term net position in place of net asset per GASB Statement No. 63 changes effective for periods beginning after December 15, 2011.
- Beginning with Fiscal Year 2015, the District adopted the provisions of GASB Statement No. 68 Accounting and Financial Reporting for Pensions, which among other accounting and reporting criteria, requires the District to recognize its proportional share of the Net Pension Liability (and related deferred inflow/outflow accounts), as of the beginning of the District's fiscal year. As a result of the implementation of this statement, the Unrestricted amount for the District's net position is negative as opposed to positive numbers in prior years.

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT

Table 2
Changes in Net Position
Last Ten Fiscal Years
(accrual basis of accounting)

	Fiscal Year		
	2009-10	2010-11	2011-12
Expenses			
Governmental activities:			
Instruction	\$ 94,601,470	\$ 101,676,435	\$ 102,652,990
Special education instruction	31,328,062	34,791,877	34,635,679
Special education support svcs - students	11,810,969	12,562,755	13,424,756
Support services - students	7,684,522	9,372,873	9,134,244
Support services - instruction	9,619,364	13,789,623	11,608,145
School administration	7,078,405	8,961,567	8,644,008
School administration support services	8,502,451	8,445,556	8,690,991
District administration	1,652,256	2,081,487	2,183,125
District administration support services	9,418,471	11,127,927	11,124,510
Operations and maintenance of plant	20,764,598	20,186,592	24,642,884
Student activities	2,853,439	3,619,406	3,817,866
Student transportation service - to and from school	-	-	-
Student transportation service - student activities	11,954,203	12,528,426	14,054,946
Community services	166,234	170,616	71,929
Food services	5,729,154	5,842,775	6,102,001
Construction and facilities acquisition	51,860	146,825	204,284
Interest on long-term debt	-	-	-
Total expenses	<u>223,215,458</u>	<u>245,304,740</u>	<u>250,992,358</u>
Program Revenues			
Governmental activities:			
Charges for services:			
Food services	1,449,019	1,311,006	1,251,850
Operating grants and contributions	32,812,129	42,671,259	59,152,213
Total program revenues	<u>34,261,148</u>	<u>43,982,265</u>	<u>60,404,063</u>
Net expense - governmental activities	<u>(188,954,310)</u>	<u>(201,322,475)</u>	<u>(190,588,295)</u>
General Revenues and Other Changes in Net Position			
Governmental activities:			
Grants and contributions not restricted to specific programs:			
Borough direct appropriation	43,964,884	48,078,905	48,048,419
State grants and entitlements not restricted	144,179,481	157,110,238	145,190,155
E-rate	381,036	373,968	956,307
Medicaid	-	223,583	1,032,785
Out of District Reimbursement	752,689	1,033,518	1,277,377
Other	937,175	719,267	383,319
Total general revenue	<u>190,215,265</u>	<u>207,539,479</u>	<u>196,888,362</u>
Change in Net Position	<u>\$ 1,260,955</u>	<u>\$ 6,217,004</u>	<u>\$ 6,300,067</u>

Notes:

- FY08 State contribution for OBO (On Behalf Of) Retirements benefits were recorded as other state revenue.
- Beginning with the fiscal year 2013 financial reports, the district is now using the term net position in place of net assets per GASB Statement 63 changes effective for periods beginning after December 15, 2011.

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT

Table 2
Changes in Net Position
Last Ten Fiscal Years
(accrual basis of accounting), continued

Fiscal Year						
2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19
\$ 111,528,252	\$ 115,177,488	\$ 133,133,390	\$ 122,469,569	\$ 129,211,154	\$ 107,165,419	\$ 99,898,869
37,990,290	39,598,495	44,347,523	48,649,106	50,200,983	40,822,523	38,967,635
14,444,346	14,890,203	18,887,579	16,189,170	20,122,446	17,627,881	16,177,323
10,142,769	10,221,597	11,371,555	12,929,378	13,950,916	9,372,277	8,858,952
12,929,046	11,920,978	15,877,378	14,381,217	14,075,318	11,487,186	13,683,946
9,251,490	9,750,103	12,258,280	11,442,708	12,271,585	10,249,983	9,756,751
9,321,729	10,237,800	10,151,374	12,952,086	13,400,426	10,107,832	9,637,263
2,510,421	2,381,199	2,652,052	2,676,091	2,666,430	1,540,370	1,375,486
11,152,661	11,473,216	10,321,568	16,529,327	14,864,925	12,205,977	12,501,533
23,314,018	23,899,444	23,926,623	29,164,991	28,816,558	24,384,005	24,523,333
4,127,474	4,261,180	4,580,399	3,911,398	4,283,203	3,545,267	3,454,577
-	-	-	-	18,046,667	17,462,016	17,516,999
14,984,891	14,625,526	15,281,946	17,055,480	809,345	400,198	228,364
28,425	33,206	27,159	19,978	23,994	22,180	72,538
6,227,749	6,158,475	6,521,325	6,775,158	7,103,926	6,940,007	6,869,344
1,086,884	2,561,948	1,702,221	731,402	1,945,688	1,926,253	4,113,477
-	-	-	-	-	401,222	242,811
269,040,445	277,190,858	311,040,372	315,877,059	331,793,564	275,660,596	267,879,201
1,238,418	1,143,678	1,108,593	1,039,643	1,115,178	1,097,620	1,212,213
73,268,002	74,179,332	101,938,313	62,405,666	54,554,845	52,947,144	49,365,415
74,506,420	75,323,010	103,046,906	63,445,309	55,670,023	54,044,764	50,577,628
(194,534,025)	(201,867,848)	(207,993,466)	(252,431,750)	(276,123,541)	(221,615,832)	(217,301,573)
48,845,260	51,226,720	51,291,720	52,665,941	55,841,300	55,841,300	58,374,918
144,671,947	152,514,643	160,874,324	164,091,360	170,159,334	170,625,841	172,766,647
818,873	977,158	1,222,684	2,437,337	1,349,403	1,280,412	1,276,298
1,005,974	166,098	1,150,746	1,066,987	1,090,092	1,356,014	618,220
1,501,007	1,500,450	1,669,618	1,797,802	1,854,746	445,329	447,749
526,331	424,643	430,864	699,698	685,839	516,669	593,267
197,369,392	206,809,712	216,639,956	222,759,125	230,980,714	230,065,565	234,077,099
\$ 2,835,367	\$ 4,941,864	\$ 8,646,490	\$ (29,672,625)	\$ (45,142,827)	\$ 8,449,733	\$ 16,775,526

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT

Table 3

Fund Balances of Governmental Funds

Last Ten Fiscal Years

(modified accrual basis of accounting)

	Fiscal Year			
	2009-10	2010-11	2011-12	2012-13
General Fund				
Nonspendable	\$ 851,140	\$ 962,784	\$ 2,125,081	\$ 1,344,040
Restricted	-	-	-	-
Committed	-	-	-	-
Assigned	500,000	500,000	500,000	500,000
Unassigned	1,132,482	1,400,935	1,699,886	6,582,546
Total general fund	<u>\$ 2,483,622</u>	<u>\$ 2,863,719</u>	<u>\$ 4,324,967</u>	<u>\$ 8,426,586</u>
All other governmental funds				
Nonspendable, reported in:				
Special revenue funds	-	540,394	540,361	645,710
Restricted	5,712	5,745	5,764	5,768
Committed, reported in:				
Capital projects funds	876,189	7,227,733	8,000,740	6,080,793
Assigned, reported in:				
Special revenue funds	-	1,529,129	1,321,630	835,841
Unassigned, reported in:				
Special revenue funds	1,675,402	(540,394)	-	-
Total all other governmental funds	<u>\$ 2,557,303</u>	<u>\$ 8,762,607</u>	<u>\$ 9,868,495</u>	<u>\$ 7,568,112</u>

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT

Table 3

Fund Balances of Governmental Funds

Last Ten Fiscal Years

(modified accrual basis of accounting), continued

Fiscal Year					
2013-14	2014-15	2015-16	2016-17	2017-18	2018-19
\$ 1,503,064	\$ 1,623,546	\$ 1,763,837	\$ 2,587,589	\$ 2,600,665	\$ 2,304,658
-	903,914	1,221,455	1,606,630	1,768,396	1,919,998
-	-	-	-	500,000	-
500,000	500,000	500,000	500,000	500,000	500,000
10,809,725	14,278,535	11,230,141	7,088,486	11,623,996	20,615,226
<u>\$ 12,812,789</u>	<u>\$ 17,305,995</u>	<u>\$ 14,715,433</u>	<u>\$ 11,782,705</u>	<u>\$ 16,993,057</u>	<u>\$ 25,339,882</u>
630,557	633,195	563,139	879,944	758,689	667,038
5,772	5,776	5,780	4,282	4,285	4,289
5,895,826	6,654,120	4,857,129	3,053,923	3,735,930	3,013,030
1,195,490	1,499,642	1,859,118	1,010,450	775,924	682,624
-	-	-	(231,610)	(9,393)	82,258
<u>\$ 7,727,645</u>	<u>\$ 8,792,733</u>	<u>\$ 7,285,166</u>	<u>\$ 4,716,989</u>	<u>\$ 5,265,435</u>	<u>\$ 4,449,239</u>

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT

Table 4

Governmental Funds Revenues

Last Ten Fiscal Years

(modified accrual basis of accounting)

	Fiscal Year			
	2009-10	2010-11	2011-12	2012-13
Revenues from local sources:				
Borough direct appropriation	\$ 43,964,884	\$ 48,078,905	\$ 48,048,419	\$ 48,845,260
E-rate reimbursement	381,036	See Direct Fed.	See Direct Fed.	See Direct Fed.
Food services	1,449,019	1,340,169	1,401,593	1,238,418
Earnings on investments	35	988	651	373
Other local revenue	<u>3,203,579</u>	<u>2,050,752</u>	<u>1,660,026</u>	<u>2,113,217</u>
Total revenue from local sources	<u>48,998,553</u>	<u>51,470,814</u>	<u>51,110,689</u>	<u>52,197,268</u>
Revenue from state sources:				
Foundation program	123,440,655	132,987,274	139,119,165	141,276,085
School Improvement	421,312	441,704	459,962	466,013
Energy Relief Grant	-	-	2,361,367	2,929,851
Senate Bill 18	-	-	-	-
House Bill 65	-	-	-	-
TRS on-behalf	18,917,820	21,480,287	25,502,869	34,140,205
PERS on-behalf	1,399,694	2,200,973	3,249,659	4,178,043
Other state revenue	<u>11,730,340</u>	<u>12,133,717</u>	<u>14,793,929</u>	<u>15,835,467</u>
Total revenue from state sources	<u>155,909,821</u>	<u>169,243,955</u>	<u>185,486,951</u>	<u>198,825,664</u>
Revenue from federal sources:				
Direct	799,667	968,294	1,271,425	1,457,073
E-Rate	-	373,968	956,307	818,873
Medicaid reimbursement	-	223,583	1,032,785	1,005,974
Through the State of Alaska and other intermediate agencies	<u>18,757,991</u>	<u>28,981,400</u>	<u>17,429,596</u>	<u>17,566,958</u>
Total revenue from federal sources	<u>19,557,658</u>	<u>30,547,245</u>	<u>20,690,113</u>	<u>20,848,878</u>
Total revenues	<u>\$ 224,466,032</u>	<u>\$ 251,262,014</u>	<u>\$ 257,287,753</u>	<u>\$ 271,871,810</u>

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT

Table 4

Governmental Funds Revenues

Last Ten Fiscal Years

(modified accrual basis of accounting), continued

Fiscal Year					
2013-14	2014-15	2015-16	2016-17	2017-18	2018-19
\$ 51,226,720	\$ 51,291,720	\$ 52,665,941	\$ 55,841,300	\$ 55,841,300	\$ 58,374,918
See Direct Fed.	See Direct Fed.	See Direct Fed.	See Direct Fed.	See Direct Fed.	See Direct Fed.
1,143,678	1,108,593	1,039,643	1,115,178	1,097,620	1,180,345
351	1,185	34	34	37	53
7,504,075	6,635,854	8,435,083	6,214,888	1,919,618	3,283,467
59,874,824	59,037,352	62,140,701	63,171,400	58,858,575	62,838,783
143,796,099	155,076,933	163,573,688	169,628,235	169,972,248	169,485,342
476,483	496,904	517,671	531,101	537,159	541,059
-	5,300,487	-	-	-	-
2,517,299	-	-	-	-	-
2,996,786	-	-	-	-	-
36,858,926	239,848,269	16,045,044	14,735,551	14,396,752	16,208,585
4,187,300	13,941,378	1,875,047	1,507,427	1,047,303	1,966,871
16,164,379	17,283,941	17,834,064	16,457,713	17,777,841	20,413,336
206,997,272	431,947,912	199,845,515	202,860,027	203,731,303	208,615,193
1,073,904	852,066	778,384	804,092	629,961	594,830
977,158	1,222,684	2,437,337	1,349,403	1,280,412	1,276,298
166,098	1,150,746	1,066,987	1,090,092	1,356,014	618,220
16,641,195	16,443,827	17,103,205	17,170,462	19,069,002	21,502,486
18,858,355	19,669,323	21,385,913	20,414,049	22,335,389	23,991,834
\$ 285,730,451	\$ 510,654,586	\$ 283,372,129	\$ 286,445,476	\$ 284,925,267	\$ 295,445,810

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT

Table 5
Governmental Funds Expenditures
Last Ten Fiscal Years
(modified accrual basis of accounting)

	Fiscal Year				
	2009-10	2010-11	2011-12	2012-13	2013-14
Instruction	\$ 94,597,540	\$ 100,802,148	\$ 103,499,291	\$ 111,582,158	\$ 116,008,960
Special education instruction	31,323,282	34,289,387	34,909,793	37,968,642	39,595,992
Special education support svc. - students	11,843,123	12,557,209	13,404,443	14,356,252	14,977,473
Support services - students	7,661,246	9,195,799	9,276,323	10,118,303	10,296,301
Support services - instruction	9,715,076	13,803,008	11,622,599	12,869,796	11,881,290
School administration	7,067,298	8,668,554	8,658,489	9,241,119	9,727,761
School administration support services	8,551,391	8,687,576	8,409,581	9,335,527	10,349,865
District administration	1,639,174	2,126,610	2,153,297	2,495,089	2,341,882
District administration support services	8,974,745	11,305,014	11,277,610	11,108,804	9,808,134
Operations and maintenance of plant	21,069,009	20,609,278	24,274,025	23,049,191	24,054,428
Student activities	2,853,439	3,617,914	3,817,013	4,127,607	4,289,527
Student transportation service	11,860,783	12,491,970	14,037,739	14,971,166	14,628,406
Community services	166,234	112,312	71,929	28,425	28,425
Food services	5,605,591	5,920,471	5,923,944	6,134,367	6,134,367
Debt Service					
Principal	-	-	-	-	-
Interest	-	-	-	-	-
Construction and facilities acquisition	51,860	197,645	3,217,541	2,684,128	2,684,128
	<u>\$ 222,979,791</u>	<u>\$ 244,384,895</u>	<u>\$ 254,553,617</u>	<u>\$ 270,070,574</u>	<u>\$ 281,351,715</u>
Debt Service Expenditures to Non-Capital Expenditures	-	-	-	-	-

	Fiscal Year				
	2014-15	2015-16	2016-17	2017-18	2018-19
Instruction	\$ 240,362,437	\$ 108,132,268	\$ 110,759,936	\$ 107,417,063	\$ 108,758,800
Special education instruction	72,343,485	39,130,728	42,212,271	41,630,066	42,447,550
Special education support svc. - students	31,087,214	16,183,342	17,240,183	17,795,980	17,547,078
Support services - students	21,320,389	9,853,439	10,599,150	9,684,574	10,320,728
Support services - instruction	26,037,639	13,534,368	12,575,788	11,471,417	14,565,633
School administration	23,633,598	9,911,971	10,212,836	10,256,013	10,866,725
School administration support services	12,078,209	10,699,171	11,344,458	10,522,280	10,355,295
District administration	3,942,710	2,322,675	2,281,051	1,543,480	1,561,093
District administration support services	12,527,440	15,122,521	12,659,529	12,363,490	13,365,885
Operations and maintenance of plant	26,728,663	26,129,500	26,131,547	24,810,971	25,277,087
Student activities	7,299,072	3,534,412	3,770,079	3,622,219	3,718,195
Student transportation service - to and from school	15,287,959	17,051,828	18,040,165	17,452,335	17,519,061
Student transportation service - student activities	-	-	809,345	-	-
Student transportation service - other	-	-	-	400,198	228,364
Community services	25,746	20,854	23,151	22,222	83,800
Food services	6,513,662	6,801,723	7,103,929	6,901,329	6,870,276
Debt Service					
Principal	-	-	-	133,244	150,489
Interest	-	-	-	401,222	242,811
Construction and facilities acquisition	5,908,069	9,041,458	6,182,963	2,738,366	4,036,311
Total expenditures	<u>\$ 505,096,292</u>	<u>\$ 287,470,258</u>	<u>\$ 291,946,381</u>	<u>\$ 279,166,469</u>	<u>\$ 287,915,181</u>
Debt Service Expenditures to Non-Capital Expenditures	-	-	-	0.19%	0.14%

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT

Table 6
Other Financing Sources and Uses and Net Change in Fund Balances of Governmental Funds
Last Ten Fiscal Years
(accrual basis of accounting)

	Fiscal Year				
	2009-10	2010-11	2011-12	2012-13	2013-14
Excess (deficiency) of revenues over expenditures	\$ 1,486,241	\$ 6,877,119	\$ 2,734,136	\$ 1,801,236	\$ 4,378,736
Other financing sources (uses):					
Issuance of capital leases					
Transfers in	920,072	7,797,196	6,956,916	1,306,620	3,391,608
Transfers out	(1,211,124)	(8,088,914)	(7,123,916)	(1,306,620)	(3,224,608)
Total other financing sources (uses)	<u>(291,052)</u>	<u>(291,718)</u>	<u>(167,000)</u>	<u>-</u>	<u>167,000</u>
Net change in fund balances	<u>\$ 1,195,189</u>	<u>\$ 6,585,401</u>	<u>\$ 2,567,136</u>	<u>\$ 1,801,236</u>	<u>\$ 4,545,736</u>

	Fiscal Year				
	2014-15	2015-16	2016-17	2017-18	2018-19
Excess (deficiency) of revenues over expenditures	\$ 5,558,294	\$ (4,098,129)	\$ (5,500,905)	\$ 5,758,798	\$ 7,530,629
Other financing sources (uses):					
Issuance of capital leases					
Transfers in	3,692,367	2,646,100	3,192,212	4,392,849	4,120,729
Transfers out	(3,692,367)	(2,646,100)	(3,192,212)	(4,392,849)	(4,120,729)
Total other financing sources (uses)	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Net change in fund balances	<u>\$ 5,558,294</u>	<u>\$ (4,098,129)</u>	<u>\$ (5,500,905)</u>	<u>\$ 5,758,798</u>	<u>\$ 7,530,629</u>

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT

As Reported by the Matanuska-Susitna Borough

Table 7

Assessed and Estimated Actual Value of Taxable Property
Last Ten Fiscal Years

Fiscal Year of Assessed Value	Real Property	Personal Property	Tax Exempt Property	Total Taxable Assessed Value
2009	9,160,682,041	66,413,079	1,269,573,453	7,957,521,667
2010	9,289,426,297	70,605,851	1,288,187,547	8,071,844,601
2011	9,538,236,712	70,594,984	1,399,139,093	8,209,692,603
2012	9,844,733,062	71,482,452	1,532,187,448	8,384,028,066
2013	10,083,251,287	50,340,319	1,600,527,289	8,533,064,317
2014	10,350,396,337	63,442,515	1,711,599,833	8,702,239,019
2015	10,700,459,143	52,590,547	1,748,972,499	9,004,077,191
2016	11,241,555,014	55,738,480	2,031,032,480	9,266,261,014
2017	11,827,850,040	57,210,951	2,149,070,847	9,735,990,144
2018	12,143,847,289	55,474,108	2,189,734,774	10,009,586,623
Less:				
	Direct Tax Rate	Estimated Actual Taxable Value	Percentage of Actual Value	
2009	10.326	8,697,868,950	92.80%	
2010	9.980	8,929,096,710	91.94%	
2011	9.956	9,103,817,690	92.09%	
2012	10.051	9,063,680,270	94.15%	
2013	9.691	9,568,003,300	90.95%	
2014	9.852	10,064,353,720	89.47%	
2015	9.662	10,268,301,740	87.69%	
2016	9.984	10,985,826,830	84.35%	
2017	9.984	11,715,012,530	83.11%	
2018	10.332	11,715,012,530	85.44%	

Note: Property in the Matanuska-Susitna Borough is reassessed annually at the property's true and full value as of January 1 of the tax year per MSB Code 3.15.060 (A). Tax rates are per \$1,000 of assessed value.

Source: Matanuska-Susitna Borough Comprehensive Annual Financial Report (CAFR) for the year ended June 30, 2018. This information is for the most recent fiscal year available by the publication date of the School District's CAFR.

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT

As Reported by Matanuska-Susitna Borough

Table 8

Principal Taxable Properties
Current Year and Nine Years Ago

Taxpayer	2018			2009		
	Taxable Assessed Valuation	Rank	Percentage of Borough's Taxable Assessed Valuation	Taxable Assessed Valuation	Rank	Percentage of Borough's Taxable Assessed Valuation
Mat-Su Valley Medical Center	\$ 99,232,100	1	0.99%	\$ 111,371,636	1	1.38%
Enstar Natural Gas	62,734,300	2	0.63	42,168,500	2	0.52
Fred Meyer Stores, Inc.	45,312,300	3	0.45	37,634,889	4	0.47
Alaska Hotel Properties, Inc.	40,853,700	4	0.41	38,459,800	3	0.48
GCI Cable/Alaska Wireless	28,607,100	5	0.29	22,546,500	8	0.28
Cook Inlet Region, Inc.	27,766,100	6	0.28	17,936,950	10	0.22
Wal-Mart Stores, Inc.	20,018,900	7	0.20	31,930,902	6	0.40
Global Finance & Investments S. A./Gary Lundgren	24,926,000	8	0.25	-		
Legacy, LLC	18,481,200	9	0.18	-		
DBC, LLC/Target	18,329,100	10	0.18	35,490,013	5	0.44
Alaska Pipeline Co.	-		-	22,932,000	7	0.28
Lowe's HIW Inc.	-		-	22,371,337	9	0.28
	<u>\$ 386,260,800</u>		<u>3.86%</u>	<u>\$ 382,842,527</u>		<u>4.75%</u>

Note: Includes real and personal property

Source:

Matanuska-Susitna Borough Comprehensive Annual Financial Report (CAFR) for the year ended June 30, 2018.

This information is for the most recent fiscal year available by the publication date of the School District's CAFR.

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT

As Reported by the Matanuska-Susitna Borough
Table 9
Direct and Overlapping Property Tax Rates
(mill levy rate per \$1000 of assessed value)
Last Ten Fiscal Years

Fiscal Year	Borough Direct Rate	Overlapping Rates							
	Areawide Borough	Service Area Number							
		Non- Areawide Borough	City of Palmer	City of Wasilla	City of Houston	2	4	7	8
2009	10.326	0.383	3.00	-	3.00	2.51	3.18	1.08	8.51
2010	9.980	0.429	3.00	-	3.00	2.77	3.55	1.21	8.51
2011	9.956	0.394	3.00	-	3.00	2.94	3.71	1.32	8.51
2012	10.051	0.425	3.00	-	3.00	2.94	3.96	1.32	8.22
2013	9.691	0.489	3.00	-	3.00	3.05	4.06	1.39	4.00
2014	9.852	0.520	3.00	-	3.00	3.05	4.41	1.39	4.00
2015	9.662	0.520	3.00	-	3.00	3.24	4.59	1.39	-
2016	9.984	0.517	3.00	-	3.00	3.43	4.82	1.07	-
2017	9.984	0.525	3.00	-	3.00	3.43	4.59	0.91	-
2018	10.332	0.548	3.00	-	3.00	3.43	4.59	0.91	-

Fiscal Year	Overlapping Rates								
	Service Area Number								
	9	14	15	16	17	19	20	21	23
2009	1.97	1.51	4.13	1.60	2.75	2.23	2.83	2.57	3.48
2010	2.18	1.51	4.11	1.78	2.75	2.46	3.17	2.57	3.82
2011	2.41	1.66	4.11	1.50	2.75	2.62	3.39	2.57	4.01
2012	2.58	1.66	4.11	1.50	2.75	2.51	3.62	2.57	4.29
2013	2.78	1.77	4.10	1.50	2.92	2.51	3.86	2.57	4.59
2014	2.78	1.77	4.10	1.50	2.92	2.51	3.86	2.57	4.59
2015	2.78	1.77	4.10	1.50	2.92	2.51	3.50	2.57	4.59
2016	2.78	1.85	4.10	1.50	2.92	2.51	3.50	2.57	4.59
2017	2.78	1.85	4.10	1.50	2.92	2.51	3.50	2.57	4.59
2018	2.78	1.85	4.10	1.50	2.92	2.50	3.50	2.57	4.59

Note: * The Borough Direct Rate represents a single component which is the Areawide Mill Levy Rate. Also, Fire Service Areas (FSA), Road Service Areas (RSA), and Service Areas (SA) are identified by service area numbers.

* In Fiscal Year 2010, FSA #33 and FSA #34 were combined to create FSA #136.

Source: Matanuska-Susitna Borough Comprehensive Annual Financial Report (CAFR) for the year ended June 30, 2018. This information is for the most recent fiscal year available by the publication date of the School District's CAFR.

(continued)

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT

As Reported by the Matanuska-Susitna Borough

Table 9

Direct and Overlapping Property Tax Rates

(mill levy rate per \$1000 of assessed value)

Last Ten Fiscal Years

Overlapping Rates									
Service Area Number									
Fiscal Year	24	25	26	27	28	29	30	31	
2009	1.60	1.33	2.59	2.93	2.01	2.53	3.53	3.12	
2010	1.73	1.46	2.86	3.24	2.25	2.73	3.74	3.35	
2011	1.84	1.53	3.04	3.24	2.00	2.73	3.74	3.35	
2012	1.84	1.61	3.23	3.24	2.00	2.73	3.97	3.68	
2013	1.95	1.73	3.45	3.48	2.00	2.89	4.41	3.68	
2014	1.95	1.73	3.45	3.48	2.00	2.89	4.41	3.68	
2015	2.04	1.73	3.45	3.48	2.00	2.89	4.41	3.68	
2016	2.04	1.73	3.45	3.48	2.00	3.01	4.41	3.68	
2017	2.04	1.73	3.45	3.48	1.99	3.01	4.41	3.68	
2018	2.04	1.73	3.45	3.48	1.99	3.12	4.41	3.68	

Overlapping Rates									
Service Area Number									
Fiscal Year	33*	34*	35	69	130	131	132	135	136*
2009	1.94	1.49	1.02	5.79	1.56	3.07	0.73	-	3.43
2010	-	-	1.14	6.61	1.72	3.51	0.80	3.00	1.49
2011	-	-	1.21	7.33	1.83	3.47	0.84	3.00	1.56
2012	-	-	1.29	8.21	1.92	3.68	0.88	3.00	1.56
2013	-	-	1.37	9.12	1.97	4.13	0.88	2.96	1.67
2014	-	-	1.46	9.12	1.99	3.24	0.90	2.96	1.67
2015	-	-	1.34	9.12	1.99	3.24	0.90	2.96	1.78
2016	-	-	2.75	9.12	1.99	3.24	0.94	3.21	1.88
2017	-	-	2.75	9.40	2.15	3.24	0.96	3.21	2.20
2018	-	-	2.75	9.40	2.15	3.24	0.96	3.21	2.20

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT

As Reported by the Matanuska-Susitna Borough

Table 10

Property Tax Levies and Collections
Last Ten Fiscal Years

Fiscal Year	Taxes Levied for the Fiscal Year	Unfunded Senior Citizens and Disabled Veterans Levy	Net Tax Levy	Collected within the Fiscal Year of the Levy	
				Amount	Percentage of Levy
2009	\$ 107,223,469	\$ 6,790,265	\$100,433,204	\$ 96,318,045	99.90 %
2010	108,123,032	7,386,682	100,736,350	97,109,667	99.86
2011	110,203,515	7,743,976	102,459,539	98,954,998	99.77
2012	114,442,314	8,325,740	106,116,574	101,881,857	99.62
2013	114,904,572	8,834,593	106,069,979	102,321,617	99.49
2014	118,906,810	8,920,224	109,986,586	106,109,708	99.26
2015	121,650,445	9,906,339	111,744,106	108,285,996	99.01
2016	130,590,976	11,295,573	119,295,403	116,527,024	98.85
2017	138,589,875	12,166,401	126,423,474	122,648,889	97.96
2018	144,622,503	13,588,979	131,033,524	126,903,605	96.85

Fiscal Year	Collections in Subsequent Years	Total Collections to Date	
		Amount	Percentage of Net Levy
2009	\$ 4,018,945	\$ 100,336,990	99.90 %
2010	3,483,073	100,592,740	99.86
2011	3,272,308	102,227,306	99.77
2012	3,832,540	105,714,397	99.62
2013	3,202,428	105,524,045	99.49
2014	3,066,061	109,175,769	99.26
2015	2,352,550	110,638,546	99.01
2016	1,396,637	117,923,661	98.85
2017	1,192,849	123,841,738	97.96
2018	-	126,903,605	96.85

Source: Matanuska-Susitna Borough Comprehensive Annual Financial Report (CAFR) for the year ended June 30, 2018. This information is for the most recent fiscal year available by the publication date of the School District's CAFR.

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT

Table 11
Significant Own-Sourced Revenue
Last Ten Fiscal Years

Fiscal Year	Food Services Local Revenue	Cost of Full- Priced Meals ^a		Percentage of Students Eligible for Free or Reduced-Price Meals ^b
		Breakfast	Lunch	
2009-10	1,449,019	Free	2.75	37.7%
2010-11	1,340,169	Free	2.85	38.6%
2011-12	1,401,593	1.60	2.85	38.2%
2012-13	1,238,418	1.60	2.95	39.5%
2013-14	1,143,679	1.60	2.95	40.0%
2014-15	1,108,593	1.60	2.95	40.0%
2015-16	1,039,643	1.60	2.95	40.4%
2016-17	1,115,178	1.75	3.25	41.2%
2017-18	1,097,620	2.00	3.50	44.0%
2018-19	1,212,213	2.00	3.50	47.7%

Note:

^a The cost of full-price meals are for elementary.

^b Cybersoft Nutrition Services Software - for all sites including non-meal program participants.

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT

As Reported by the Matanuska-Susitna Borough

Table 12

Ratios of Outstanding Debt by Type
Last Ten Fiscal Years

Government Activities						
Fiscal Year	General Obligation Bonds	Certificates of Participation	Notes Payable	Unamortized Bond Premium	Capital Leases	
2009	\$ 171,850,000	\$ 8,420,000	\$ 282,203	\$ 6,006,827	\$ -	
2010	161,695,000	7,775,000	282,993	5,363,354	-	
2011	184,240,000	7,100,000	359,063	5,812,872	-	
2012	262,845,000	6,390,000	347,777	15,848,933	-	
2013	270,410,000	5,645,000	329,698	18,592,433	-	
2014	299,455,000	13,450,000	311,347	22,851,440	-	
2015	335,920,000	12,195,000	292,721	33,411,389	-	
2016	314,755,000	10,885,000	6,781,005	30,910,711	-	
2017	313,680,000	20,585,000	7,490,497	36,415,101	-	
2018	290,020,000	19,130,000	7,248,163	33,744,998	-	

Business-type Activities						
Fiscal Year	General Obligation Bonds	Notes Payable	Unamortized Bond Premium	Total Primary Government	Percentage of Personal Income	Per Capita
2009	\$ 8,025,000	\$ 3,984,802	\$ 142,444	\$ 187,268,593	6.02 %	2,408
2010	7,630,000	3,951,150	132,948	209,226,033	5.49	2,216
2011	7,220,000	4,606,769	123,452	297,381,931	5.74	2,354
2012	6,665,000	4,561,767	684,094	306,887,992	7.72	3,243
2013	6,200,000	4,434,462	625,457	347,327,706	7.19	3,265
2014	5,735,000	4,346,366	566,821	392,467,297	7.90	3,609
2015	5,250,000	4,395,179	508,184	373,485,079	8.33	3,997
2016	4,750,000	6,147,994	449,547	374,679,257	8.00	3,740
2017	4,230,000	5,956,722	390,911	388,748,231	8.14	3,789
2018	3,690,000	6,857,169	332,274	361,022,604	N/A	-

Source:

Matanuska-Susitna Borough Comprehensive Annual Financial Report (CAFR) for the fiscal year ended June 30, 2018. This information is for the most recent fiscal year available by publication date of the School District CAFR.

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT

As Reported by the Matanuska-Susitna Borough

Table 13

Direct and Overlapping Debt

As of June 30, 2018

Governmental Unit	Debt Outstanding	Percentage Applicable to this Governmental Unit	Share of Direct and Overlapping Debt
Education Debt	\$ 242,920,000	100%	\$ 242,920,000
Certificates of Participations-Public Safety Building	16,765,000	100%	16,765,000
Certificates of Participations-Animal Care Facility	2,365,000	100%	2,365,000
Notes Payable-AK Clean Water Fund Loans	235,152	100%	235,152
Notes Payable-USDA	6,766,756	100%	6,766,756
Notes Payable-University of Alaska	246,255	100%	246,255
Parks and Recreation	21,425,000	100%	21,425,000
Transportation	25,675,000	100%	25,675,000
Total	<u>\$ 316,398,163</u>		<u>\$ 316,398,163</u>
Unamortized bond premiums	\$ 33,744,998	100%	\$ 33,744,998
Total	<u>\$ 350,143,161</u>		<u>\$ 350,143,161</u>
Cities within the Borough, (Palmer and Wasilla) General Obligation Bonds as of June 30, 2018			
Palmer Ice Rink	635,000	100%	635,000
Wasilla Road Improvements	413,742	100%	413,742
Total	<u>\$ 1,048,742</u>		<u>\$ 1,048,742</u>
Net Direct and Overlapping Debt			<u>\$ 351,191,903</u>

Note: * The laws of the State of Alaska do not establish a debt limit.

* All debt outstanding is related to Matanuska-Susitna Borough's governmental activities.

Source: Matanuska-Susitna Borough Comprehensive Annual Financial Report (CAFR) for the fiscal year ended June 30, 2018. This information is for the most recent fiscal year available by publication date of the School District CAFR.

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT

As Reported by Matanuska-Susitna Borough

Table 14

Demographic and Economic Statistics

Last Ten Calendar Years

	(1)	(2)		(3)	(4)
		Personal			
		Income	Per	School	Unemployment
Year	Population	<i>(thousands of dollars)</i>	Capita	Enrollment	Rate
			Income		
2009	82,515	3,298,218	39,971	16,481	8.8%
2010	84,314	3,403,299	40,365	16,663	9.6%
2011	88,995	3,649,774	41,011	16,965	8.9%
2012	91,697	3,852,961	42,018	17,338	8.6%
2013	93,801	4,257,875	45,333	17,247	7.3%
2014	96,074	4,387,086	44,820	17,500	7.2%
2015	98,063	4,706,391	46,554	17,757	8.6%
2016	100,178	4,683,902	44,880	18,745	8.1%
2017	102,598	4,772,994	44,803	18,935	8.2%
2018	104,166	N/A	N/A	19,369	7.2%

N/A - Not available

Note:

This information is as of the most recent fiscal year available by publication date of the School District CAFR.

Source:

- 1) Alaska Department of Labor, Research and Analysis Division
 - 2) United States Department of Commerce, Bureau of Economic Analysis
 - 3) Matanuska-Susitna Borough School District
 - 4) Alaska Department of Labor, Research and Analysis Division
- Note: Enrollment numbers used by the Borough may differ from those reported by the Mat-Su Borough School District due to availability of the most recent numbers and publication timing.

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT

As Reported by the Matanuska-Susitna Borough

Table 15

Total Employment by Type of Employer
Current Year and Nine Years Ago

Employer Type	2018			2009		
	Employees	% of Total	Rank	Employees	% of Total	Rank
Trade, Transportation, and Utilities	4,562	20%	1	4,583	24%	1
Education and Health Services	4,534	20%	2	3,353	18%	2
Local Government	3,812	17%	3	2,694	14%	3
Leisure and Hospitality	2,377	11%	4	2,274	12%	4
Construction	1,833	8%	5	1,577	8%	5
State Government	1,376	6%	6	1,111	6%	6
Professional and Business Services	1,190	5%	7	989	5%	7
Other Services	866	4%	8	691	4%	9
Financial Activities	817	4%	9	751	4%	8
Information	524	2%	10	359	2%	10
Manufacturing	261	1%	11	249	1%	11
Federal Government	213	1%	12	235	1%	12
Natural Resources and Mining	114	1%	13	128	1%	13
Unclassified Employers	40	0%	14	27	0%	14
Total	22,519	100%		19,021	100%	

Note: Beginning in 2012, according to the Alaska Department of Labor, their non-disclosure rules no longer allow them to provide employment information that relates to or identifies employers for the current or previous years. Therefore, the Mat-Su Borough's CAFR began providing total employment by type of employer for the current year and nine years ago. Figures are based on an annual average.

Source: Matanuska-Susitna Borough Comprehensive Annual Financial Report (CAFR) for the fiscal year ended June 30, 2018. This information is for the most recent fiscal year available by publication date of the School District CAFR.

Alaska Department of Labor, Research and Analysis

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT

Table 16
Full-Time Equivalent District Employees by Department and Type
(Operating Fund)
Last Ten Fiscal Years

	Actual as of June 30			
	2009-10	2010-11	2011-12 c	2012-13
Personnel by Department				
a Alternative Learning System	52.44	46.70	80.05	84.83
Board / Superintendent	9.75	9.75	10.75	10.75
Business Services	37.25	28.50	36.00	35.00
Charter Schools	58.60	92.13	102.56	113.75
District-wide	11.00		0.00	0.50
Education & Instruction	27.75	19.30	16.24	22.79
b Elementary	438.93	359.09	636.50	653.99
Federal Programs	22.09	19.00	6.50	6.10
Information Technology	30.00	27.00	26.00	28.00
Middle Schools	193.25	169.00	272.50	273.54
b Operations Maint. & Custodial	144.90	129.85	47.25	45.75
Senior High School & JR/SR	251.60	209.10	322.43	325.58
b Student Support Services	419.77	380.80	85.47	86.97
Vocational Education	23.75	33.50	44.00	38.75
Total Personnel	1,721.08	1,523.72	1,686.25	1,726.30
Personnel by Employee Type				
Board / Superintendent (s)	8.00	8.00	8.00	8.00
Management - Certified	7.00	7.00	6.00	7.00
Management - Classified	17.75	19.00	31.50	31.75
Certificated Staff	1,112.29	993.36	1,113.00	1,130.97
Classified Staff	576.04	496.36	527.75	548.58
Total Personnel	1,721.08	1,523.72	1,686.25	1,726.30

Notes:

School-term employees of the district work between 183 and 200 days at seven and a half hours per day. Most other district employees are based on 260 days at seven and a half to eight hours per day.

During FY12 the District implemented a new Financial Software System. This system has refined extraction of the staffing and FTE data from prior methods.

- a Alternative Learning Systems (ALS) include high schools BHS, VPW, Mat-Su Day School, Mat-Su Central (a Correspondence Study School), Alaska Middle College School (a dual high school/college credit school) and Mat-Su Youth Facility.
- b Custodial Staff, Support Service Aids, and Districtwide staff have been cost centered to site since FY12.
- c Increase reflects burden of staffing on General Fund with the exhaustion of ARRA and SFSF funding. Consequently staffing for HS & Elementary schools have increased as the majority of teaching staff had been funded through these programs.

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT

Table 16
Full-Time Equivalent District Employees by Department and Type
(Operating Fund)
Last Ten Fiscal Years, continued

Actual as of June 30					
2013-14	2014-15	2015-16	2016-17	2017-18	2018-19
65.83	82.42	110.98	110.75	100.43	111.69
11.75	11.88	11.88	11.88	11.88	10.88
36.75	33.75	34.50	33.25	33.25	39.50
159.47	173.73	161.22	149.78	155.28	144.64
0.49	0.49	1.49	1.49	1.49	1.49
15.25	17.43	17.92	17.43	17.43	18.99
680.25	689.75	736.27	720.97	736.11	727.90
16.10	15.10	16.60	14.60	12.30	13.49
26.68	26.68	29.18	29.50	28.00	27.75
279.18	273.13	266.05	266.19	254.31	269.41
43.25	44.25	43.38	43.38	42.38	48.75
349.56	343.47	367.03	375.09	380.83	392.48
100.42	106.36	122.35	114.50	109.26	111.04
13.50	16.00	12.49	12.00	5.50	4.25
<u>1,798.48</u>	<u>1,834.42</u>	<u>1,931.34</u>	<u>1,900.81</u>	<u>1,888.45</u>	<u>1,922.26</u>
8.00	8.00	8.00	8.00	8.00	8.00
63.85	65.65	64.90	64.39	64.19	69.68
31.50	32.99	33.00	34.00	34.00	36.75
1,107.73	1,133.17	1,170.50	1,151.17	1,172.49	1,175.13
587.40	594.61	654.94	652.41	605.51	633.19
<u>1,798.48</u>	<u>1,834.42</u>	<u>1,931.34</u>	<u>1,909.97</u>	<u>1,884.19</u>	<u>1,922.75</u>

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT

Table 17
Teacher Salary Information
Last Ten School Years

School	Entry Level	Maximum Teacher	Average Teacher	Percent of Teachers at Maximum on
Year	Salary ^a	Salary ^b	Salary ^c	Column(s) ^d
2009-10	42,583	78,089	62,114	27%
2010-11	43,328	79,455	63,574	34%
2011-12	44,195	81,044	64,265	35%
2012-13	45,079	84,645	67,333	40%
2013-14	45,079	84,645	67,924	46%
2014-15	45,642	85,704	68,665	44%
2015-16	46,213	86,775	69,275	46%
2016-17	46,790	87,860	70,098	46%
2017-18	46,790	87,860	70,480	48%
2018-19	47,258	88,739	70,671	49%

Notes:

- ^a Entry level salary represents a teacher with a bachelor degree and no experience.
- ^b Maximum salary represents a teacher with a masters degree, plus forty-five additional credits, and at least 13 years of teaching experience.
- ^c Average teacher salary is based on a scattergram of contracted certificated salaries for that school year.
- ^d The teacher salary schedule has eight columns:
 1. Bachelor
 2. Bachelor plus 15 credits
 3. Bachelor plus 30 credits
 4. Bachelor plus 45 credits or Masters
 5. Bachelor plus 60 or Masters plus 15 credits
 6. Masters plus 30 credits
 7. Masters plus 45 credits
 8. Doctorate

The percent of teacher FTE at maximum in each column is percentage of total teacher FTE.

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT

Table 18
Percentage of Students Eligible for Free and Reduced Meals by School
Last Ten Fiscal Years

	FISCAL YEAR									
	2019-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19
SCHOOL SITE LOCATIONS (Percentage in site number order)										
001 Palmer High	23.13	29.15	30.97	29.91	53.61	30.49	27.84	31.77	31.00	37.00
002 Su-Valley JR/SR High	56.97	60.45	45.31	51.92	57.14	49.35	46.50	41.58	48.00	60.00
003 Wasilla High	30.61	36.45	24.56	34.36	32.51	39.06	32.45	34.59	36.00	42.00
005 Colony High	17.80	22.95	20.29	20.54	22.10	26.56	22.51	23.80	25.00	31.00
006 Burchell High School	66.67	73.94	25.86	68.25	58.72	56.82	100.00	100.00	100.00	91.07
007 Houston High	43.39	54.70	50.47	54.17	41.63	59.73	48.04	51.79	58.00	68.90
010 Palmer Middle	35.86	39.18	46.76	44.07	29.70	42.20	37.93	38.68	43.00	48.00
011 Wasilla Middle	41.74	44.98	40.60	44.20	42.82	50.07	44.83	44.90	46.00	52.00
012 Colony Middle	25.16	28.44	34.63	28.28	29.13	31.28	25.44	26.92	25.00	35.00
013 Teeland Middle	28.45	35.53	32.97	33.71	35.46	37.36	35.62	33.55	39.00	41.00
014 Houston Middle	57.28	65.42	52.32	54.05	50.13	62.94	58.33	55.71	74.61	68.93
030 Big Lake Elementary	64.42	64.62	50.80	65.39	60.22	48.12	84.49	84.58	84.51	75.95
031 Glacier View School	30.77	42.86	42.40	38.10	19.71	44.44	48.57	51.52	63.00	71.00
032 Iditarod Elementary	48.91	55.08	54.82	62.32	58.06	62.95	54.08	55.71	68.58	70.91
033 Sherrod Elementary	37.09	36.94	43.21	36.40	38.65	45.34	38.53	46.07	43.00	47.00
034 Swanson Elementary	34.00	36.79	41.86	42.28	43.64	46.71	39.74	40.85	42.00	52.00
035 Talkeetna Elementary	46.15	44.90	50.62	41.94	39.64	54.29	51.91	58.87	49.00	55.00
036 Trapper Creek Elementary	82.61	86.21	70.94	77.78	66.67	66.67	86.96	85.71	87.28	83.02
038 Willow Elementary	62.12	59.12	48.08	59.69	48.80	49.24	49.66	50.69	64.48	46.00
039 Snowshoe Elementary	32.52	36.63	42.52	36.19	33.75	48.17	49.54	45.09	46.00	53.00
041 Butte Elementary	45.48	50.65	49.19	51.59	37.76	48.37	48.85	45.95	48.00	46.00
042 Sutton Elementary	61.43	71.19	67.49	68.29	48.85	58.11	75.00	75.93	62.00	87.06
043 Cottonwood Creek Elementary	29.21	31.12	38.66	30.32	34.34	36.90	28.44	33.52	37.00	39.00
044 Tanaina Elementary	47.38	50.12	48.39	54.19	49.01	48.73	50.10	47.35	61.71	64.14
045 Pioneer Peak Elementary	23.22	27.53	37.38	26.56	39.08	29.60	30.39	29.71	32.00	35.00
046 Larson Elementary	32.56	41.99	40.06	37.44	44.17	40.21	39.51	40.47	43.00	45.00
047 Finger Lake Elementary	33.92	38.81	37.49	39.66	37.27	39.38	33.24	36.68	41.00	39.00
048 Goosebay Elementary	45.64	50.31	42.30	44.56	56.10	48.43	42.99	42.70	49.00	53.00
050 Shaw Elementary	40.00	46.00	50.03	41.24	29.17	47.14	40.70	39.86	40.00	41.00
051 Meadow Lakes Elementary	47.06	55.23	48.52	50.00	27.44	55.33	49.89	52.63	62.78	72.38
052 Knik Elementary	44.01	49.38	52.81	46.91	59.45	52.26	42.05	52.67	46.00	55.00
053 Machetan Elementary	28.06	27.09	32.55	21.62	48.47	21.23	19.21	20.85	21.00	23.00
054 Dena'ina Elementary	-	-	-	-	-	-	-	47.91	43.00	52.00
071 Valley Pathways School	40.78	48.39	12.57	40.91	41.81	52.38	46.40	48.96	51.00	52.00
073 Mat-Su Career & Tech High School	29.03	31.23	21.71	27.40	42.16	26.63	22.88	21.24	24.00	26.00
077 Mat-Su Day School	-	-	-	-	-	-	34.48	40.00	65.06	44.00
080 Joe Redington JR/SR High	-	-	-	-	-	-	48.12	49.73	49.00	56.00
Average of All Sites	<u>36.30%</u>	<u>38.56%</u>	<u>38.19%</u>	<u>39.50%</u>	<u>39.98%</u>	<u>40.02%</u>	<u>40.42%</u>	<u>41.22%</u>	<u>44.00%</u>	<u>47.65%</u>

Notes:

^a Presenting the above information has relevancy for grant application purposes and the ongoing analysis with the Department of Instruction regarding impact of socio-economic status on student achievement. Studies have shown an extremely high correlation between socio-economic status and student performance.

Source:

Alaska Department of Education and Early Development Website

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT

Table 19
Operating Statistics
Last Ten Fiscal Years

Fiscal Year	Enrollment	Operating Expenditures^a	Cost Per Pupil	Percentage Change	Employer's Contribution to PERS / TRS	State of Alaska's Contribution to PERS/TRS on Behalf of the School District
2009-10	16,663	222,979,791	13,382	2.48%	15,612,940	20,317,514
2010-11	16,965	244,384,895	14,406	7.65%	16,621,565	23,681,260
2011-12	17,338	254,553,617	14,682	1.92%	16,410,501	28,752,528
2012-13	17,247	270,070,574	15,659	6.65%	16,410,502	38,318,248
2013-14	17,477	281,351,715	16,098	2.81%	17,489,763	41,046,226
2014-15	17,757	505,096,292	28,445	76.69%	18,270,165	253,789,647
2015-16	18,465	287,470,258	15,568	-45.27%	19,166,901	17,920,091
2016-17	18,809	291,946,381	15,522	-0.30%	19,595,619	16,242,978
2017-18	18,968	279,166,469	14,717	-5.18%	19,060,722	15,444,055
2018-19	18,932	287,915,181	15,208	3.33%	18,696,674	18,175,456

- Notes:**
- a Operating expenditures are total expenditures in governmental funds.
 - b Each year the Matanuska-Susitna Borough School District reports the average number of students enrolled in elementary, middle, and high school classes. Average class size beginning FY13 reflects the number of students enrolled in all classes throughout the district except correspondence study.
 - c Eligible student for free and reduced lunch provided by Cybersoft Nutrition Services software. Information for all sites, including non-meal program participants.
- Source:** Average class size is taken from the SchoolMax Student Info System processed by IT Department for Instruction Dept.

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT

Table 19
Operating Statistics
Last Ten Fiscal Years, continued

Total Cost of Contribution to PERS/TRS Per Pupil	Percentage Change	Average Class Size ^b			Percentage of Students Eligible for Free or Reduced-Price Meals ^c
		Elementary Schools	Middle Schools	Senior High Schools	
2,156	-7.01%	21.9	24.1	23.2	37.7%
2,376	10.18%	22.4	26.5	28.1	38.6%
2,605	9.65%	24.3	26.5	28.1	38.2%
3,173	21.82%	22.0	24.8	22.0	39.5%
3,349	5.55%	23.5	25.6	23.8	40.0%
15,321	357.44%	23.5	25.6	28.7	40.0%
2,009	-86.89%	25.0	27.1	26.3	40.4%
1,905	-5.13%	23.4	24.8	28.5	41.2%
1,819	-4.53%	21.1	28.4	20.8	44.0%
1,948	7.07%	23.9	25.4	21.2	47.7%

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT

Table 20
Comparative Results from College Entrance Exams
Last Ten School Years

School Year	American College Test (ACT)			Scholastic Assessment Test (SAT)		
	Mat-Su	Alaska	Nation	Mat-Su	Alaska	Nation
2009-10	22.6	21.1	21.0	1,526	1,518	1,509
2010-11	20.9	21.2	21.1	1,519	1,513	1,500
2011-12	22.5	21.2	21.1	1,527	1,504	1,498
2012-13	23.8	21.1	20.9	1,515	1,495	1,498
2013-14	22.3	21.0	21.0	1,509	1,485	1,497
2014-15	22.3	21.1	21.0	1,503	1,494	1,490
2015-16	20.3	20.0	20.8	1,396	1,424	1,484
2016-17	20.5	19.8	21.0	a 1,039	a 1,080	a 1,070
2017-18	22.1	20.8	20.9	1,095	1,106	1,049
2018-19	NA*	NA*	NA*	1,101	1,096	1,039

Source: Results of the ACT are comprised of all grade level students who tested that year. Scores reflect average composite score.

- a In FY17, the SAT format changed from prior years. The new format includes an evidence-based reading and writing section (ERW), a math section, and an optional essay. Scores reflect the combined average ERW and math scores. From FY08 through FY16 the SAT was comprised of three sections: math, reading, and writing.
http://www.act.org/content/dam/act/secured/documents/cccr2017/CCCR_National_2017.pdf
<https://reports.collegeboard.org/sat-suite-program-results/detailed-2017-reports>

* Data for FY19 ACT Results were not available at the time this document was printed.

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT

Table 21
Enrollment by School
For the Fiscal Year ended June 30, 2019

	Per DEED Report	
	Average Daily Membership	Official Enrollment Count
Elementary Schools		
Beryozava	28	28
Big Lake	419	419
Butte	280	280
Cottonwood Creek	447	447
Dena'ina Elementary	366	366
Finger Lake	402	402
Fred & Sara Machetanz Elementary	448	447
Glacier View	40	40
Goose Bay	274	274
Knik	325	325
Iditarod	420	420
John Shaw Elementary	462	462
Larson	402	402
Meadow Lakes	363	363
Pioneer Peak	433	433
Sherrod	421	421
Snowshoe	388	388
Sutton	59	59
Swanson	449	449
Talkeetna	107	107
Tanaina	393	393
Trapper Creek	23	23
Willow	146	146
Secondary Schools		
Burchell Alternative High School	196	196
Colony High School	1,054	1,054
Colony Middle School	781	781
Houston High School	345	345
Houston Middle School	383	383
Joe Redington JR/SR High School	601	601
Mat-Su Career & Tech High School	701	700
Mat-Su Middle College School	177	177
Palmer High School	746	745
Palmer Middle School	566	565
Su-Valley High School	204	204
Teeland Middle School	798	798
Valley Pathways Alternative	178	178
Wasilla High School	886	886
Wasilla Middle School	654	653
Charter Schools		
Academy Charter	254	254
American Charter	195	195
Birchtree Charter	396	396
Fronteras Charter	310	310
Midnight Sun Family Learning Center	193	193
Twindly Bridge Charter	478	478
Other Schools		
Correspondence Study School	1,646	1,645
Headstart	-	-
Mat-Su Day School	86	86
Mat-Su Youth Facility	16	15
Total	18,939	18,932

Source:

State of Alaska - Department of Education and Early Development
State of AK average daily membership final report

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT

Table 22
Enrollment History by Grade Level
Last Ten Fiscal Years

Fiscal Year	PK	KG	1	2	3	4	5	Total Elem	6	7
2008-09	119	1,175	1,192	1,250	1,262	1,197	1,196	7,391	1,222	1,254
2009-10	91	1,294	1,206	1,217	1,255	1,292	1,234	7,590	1,209	1,260
2010-11	110	1,187	1,328	1,217	1,267	1,258	1,318	7,686	1,318	1,268
2011-12	119	1,413	1,305	1,327	1,257	1,270	1,294	7,984	1,357	1,292
2012-13	116	1,334	1,405	1,350	1,351	1,239	1,293	8,087	1,304	1,382
2013-14	113	1,323	1,383	1,430	1,374	1,358	1,261	8,242	1,298	1,297
2014-15	94	1,348	1,380	1,417	1,458	1,410	1,408	8,515	1,267	1,335
2015-16	108	1,489	1,386	1,389	1,490	1,508	1,447	8,817	1,451	1,314
2016-17	114	1,420	1,511	1,436	1,442	1,516	1,538	8,977	1,474	1,448
2017-18	116	1,440	1,430	1,532	1,437	1,444	1,517	8,915	1,552	1,490
2018-19	119	1,513	1,435	1,410	1,520	1,478	1,472	8,947	1,523	1,530
Projected Enrollment										
2019-20	113	1,562	1,503	1,410	1,396	1,543	1,488	9,015	1,492	1,527

Source: State of Alaska - Department of Education and Early Development
Average daily membership final report for the fiscal year reporting

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT

Table 22
Enrollment History by Grade Level
Last Ten Fiscal Years, continued

8	Total JR	9	10	11	12	Total SR	Grand Total	Change	Percentage Change
1,327	3,803	1,336	1,260	1,546	1,135	5,277	16,481	367	0.0%
1,255	3,724	1,360	1,342	1,524	1,112	5,339	16,663	183	0.01%
1,309	3,895	1,329	1,320	1,602	1,133	5,383	16,965	302	0.02%
1,273	3,923	1,289	1,335	1,357	1,450	5,431	17,338	374	0.02%
1,292	3,978	1,281	1,262	1,277	1,363	5,183	17,247	(89)	-0.01%
1,379	3,975	1,299	1,274	1,272	1,414	5,260	17,477	230	0.01%
1,320	3,922	1,386	1,312	1,269	1,353	5,319	17,757	281	0.02%
1,392	4,158	1,383	1,416	1,315	1,378	5,491	18,465	707	0.04%
1,340	4,262	1,393	1,374	1,411	1,392	5,570	18,809	344	0.02%
1,454	4,496	1,366	1,376	1,349	1,466	5,557	18,968	159	0.01%
1,469	4,522	1,445	1,348	1,303	1,367	5,463	18,932	1,175	0.07%
1,509	4,528	1,464	1,436	1,288	1,343	5,531	19,074	142	0.01%

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT

Table 23
School Building Information
Last Ten Fiscal Years

	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>Fiscal Year</u> <u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>	<u>2015-16</u>	<u>2016-17</u>	<u>2017-18</u>	<u>2018-19</u>
<u>Type of School</u>										
Elementary										
Beryozava										
^a Square Feet	1,920	1,920	1,920	1,920	1,920	1,920	1,920	1,920	1,920	1,920
Capacity	17	17	17	17	17	17	17	17	17	17
Enrollment	21	20	20	22	17	19	22	28	19	28
Big Lake Elementary										
Square Feet	57,240	57,240	57,240	57,240	57,240	57,240	58,200	58,200	58,200	58,200
Capacity	502	502	502	502	502	502	511	511	511	511
Enrollment	369	391	412	417	429	468	449	388	374	419
Butte Elementary										
Square Feet	49,550	49,550	49,550	49,550	49,550	49,550	49,550	49,550	49,550	49,550
Capacity	435	435	435	435	435	435	435	435	435	435
Enrollment	312	300	297	284	287	305	278	274	279	280
Cottonwood Creek Elementary										
Square Feet	51,470	51,470	51,470	49,550	49,550	49,550	49,550	53,390	53,390	53,457
Capacity	451	451	451	435	435	435	435	468	468	469
Enrollment	405	406	373	429	446	467	505	493	456	447
Dena'ina Elementary										
Square Feet							School	46,010	46,010	46,970
Capacity							Opened	403	403	412
Enrollment							7.1.16	401	394	366
Finger Lake Elementary										
Square Feet	54,417	54,417	54,417	53,457	53,457	53,457	54,417	54,417	54,417	54,417
Capacity	477	477	477	469	469	469	477	477	477	477
Enrollment	344	318	306	294	296	263	315	368	384	402
Glacier View School										
Square Feet	20,343	20,343	20,343	20,343	20,343	20,343	20,343	20,343	20,343	21,343
Capacity	178	178	178	178	178	178	178	178	178	187
Enrollment	36	42	38	43	39	28	31	32	33	40
Goose Bay Elementary										
Square Feet	54,417	54,417	54,417	53,457	53,457	53,457	53,457	53,457	53,457	53,457
Capacity	465	465	465	465	465	465	465	465	465	465
Enrollment	432	469	464	469	480	465	483	319	306	274
Iditarod Elementary										
Square Feet	62,598	62,598	62,598	45,902	45,902	45,902	51,347	52,307	53,267	51,567
Capacity	549	549	549	403	403	403	450	459	459	452
Enrollment	362	340	354	364	337	312	347	382	417	420
Knik Elementary										
Square Feet	55,338	55,338	55,338	51,533	51,533	51,533	53,378	52,418	52,418	51,533
Capacity	485	485	485	452	452	452	468	460	460	452
Enrollment	405	408	400	403	439	459	495	283	282	325
Larson Elementary										
Square Feet	54,378	54,378	54,378	54,378	54,378	54,378	54,378	54,378	54,378	54,378
Capacity	477	477	477	477	477	477	477	477	477	477
Enrollment	344	357	391	385	385	378	390	409	391	402
Machetan Elementary										
Square Feet	53,519	53,519	53,519	52,000	52,000	52,000	54,479	55,439	55,439	52,960
Capacity	469	469	469	456	456	456	478	486	486	465
Enrollment	308	348	452	405	407	423	462	472	441	447
Meadow Lakes Elementary										
Square Feet	56,298	56,298	56,298	54,378	54,378	54,378	54,378	54,378	54,378	561,190
Capacity	494	494	494	477	477	477	477	477	477	4,923
Enrollment	460	452	410	400	412	440	433	418	398	363
Pioneer Peak Elementary										
Square Feet	49,550	49,550	49,550	48,944	48,944	48,944	50,510	50,510	50,510	49,904
Capacity	435	435	435	429	429	429	443	443	443	438
Enrollment	376	336	353	360	398	389	423	431	431	433
Shaw Elementary										
Square Feet	54,300	54,300	54,300	54,300	54,300	54,300	54,300	54,300	54,300	54,300
Capacity	476	476	476	476	476	476	476	476	476	476
Enrollment	364	380	366	418	393	406	425	407	427	462
Sherrod Elementary										
Square Feet	54,378	54,378	54,378	54,700	54,700	54,700	54,378	54,378	54,378	54,700
Capacity	477	477	477	480	480	480	477	477	477	480
Enrollment	424	457	448	452	439	455	442	428	436	421
Snowshoe Elementary										
Square Feet	50,510	50,510	50,510	49,550	49,550	49,550	50,510	50,510	50,510	49,550
Capacity	443	443	443	435	435	435	443	443	443	435
Enrollment	372	387	380	380	382	399	418	406	370	388
Sutton Elementary										
Square Feet	25,414	25,414	25,414	25,414	25,414	25,414	25,414	25,414	25,414	25,414
Capacity	223	223	223	223	223	223	223	223	223	223
Enrollment	72	61	58	42	38	51	55	60	66	59
Swanson Elementary										
Square Feet	51,095	51,095	51,095	51,335	51,335	51,335	51,335	51,335	51,335	51,335
Capacity	448	448	448	450	450	450	450	450	450	450
Enrollment	440	439	455	443	426	420	426	447	451	449
Talkeetna Elementary										
Square Feet	28,595	28,595	28,595	28,125	28,125	28,125	28,595	28,595	28,595	28,125
Capacity	251	251	251	247	247	247	251	251	251	247
Enrollment	90	111	92	76	89	88	105	112	100	107
Tanaina Elementary										
Square Feet	53,457	53,457	53,457	53,457	53,457	53,457	56,337	57,297	57,297	54,417
Capacity	469	469	469	469	469	469	494	503	503	477
Enrollment	401	402	395	408	426	453	462	424	416	393
Trapper Creek Elementary										
Square Feet	16,080	16,080	16,080	16,080	16,080	16,080	16,080	16,080	16,080	16,080
Capacity	141	141	141	141	141	141	141	141	141	141
Enrollment	23	22	35	35	31	32	22	24	22	23
Willow Elementary										
Square Feet	33,797	33,797	33,797	33,797	33,797	33,797	34,757	34,757	34,757	34,757
Capacity	296	296	296	296	296	296	305	305	305	305

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT

Table 23
School Building Information
Last Ten Fiscal Years

	2009-10	2010-11	2011-12	Fiscal Year 2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19
Enrollment	129	131	135	124	114	136	134	131	139	146
Middle School										
Colony Middle School										
Square Feet	120,000	120,000	120,000	120,000	120,000	120,000	120,000	120,000	120,000	120,000
Capacity	727	727	727	727	727	727	727	727	727	727
Enrollment	646	627	633	636	651	665	726	743	762	781
Houston Middle School										
Square Feet	93,152	93,152	93,152	93,152	93,152	93,152	93,152	93,152	93,152	93,152
Capacity	565	565	565	565	565	565	565	565	565	565
Enrollment	323	343	403	372	390	327	307	339	379	383
Palmer Middle School										
Square Feet	128,452	128,452	128,452	128,452	128,452	128,452	128,452	128,452	128,452	128,452
Capacity	778	778	778	778	778	778	778	778	778	778
Enrollment	597	569	634	602	641	590	609	559	570	565
Teeland Middle School										
Square Feet	134,539	134,539	134,539	135,000	135,000	135,000	135,403	135,403	135,403	135,000
Capacity	815	815	815	818	818	818	821	821	821	818
Enrollment	724	716	675	713	697	724	747	746	774	798
Wasilla Middle School										
Square Feet	136,518	136,518	136,518	124,809	124,809	124,809	131,718	129,798	129,798	126,729
Capacity	827	827	827	756	756	756	798	787	787	768
Enrollment	809	838	824	826	798	719	525	583	642	653
Secondary										
Colony High School										
Square Feet	194,960	194,960	194,960	194,000	194,000	194,000	194,960	194,960	194,960	194,000
Capacity	1,182	1,182	1,182	1,176	1,176	1,176	1,182	1,182	1,182	1,176
Enrollment	1,238	1,188	1,178	1,094	1,102	1,120	1,117	1,135	1,121	1,054
Houston High School										
Square Feet	88,240	88,240	88,240	88,240	88,240	88,240	88,240	88,240	88,240	99,760
Capacity	535	535	535	535	535	535	535	535	535	605
Enrollment	404	387	409	389	376	387	391	389	365	345
Joe Redington Sr Jr/Sr High School										
Square Feet						School Opened	107,306	107,306	107,306	98,840
Capacity						7.1.15	650	650	650	599
Enrollment							459	521	605	601
Mat-Su Career & Technical High School										
Square Feet	81,025	81,025	81,025	75,400	75,400	75,400	114,085	115,005	116,925	100,280
Capacity	491	491	491	457	457	457	691	697	709	608
Enrollment	406	416	423	436	423	457	540	581	654	700
Palmer High School										
Square Feet	196,606	196,606	196,606	196,606	196,606	196,606	196,606	196,606	196,606	196,606
Capacity	1,192	1,192	1,192	1,192	1,192	1,192	1,192	1,192	1,192	1,192
Enrollment	794	763	797	764	785	762	772	807	753	745
Su-Valley Jr/Sr High School										
Square Feet	50,578	50,578	50,578	50,578	50,578	50,578	50,578	50,578	50,578	50,578
Capacity	307	307	307	307	307	307	307	307	307	307
Enrollment	164	190	174	164	165	177	188	189	187	204
Wasilla High School										
Square Feet	211,246	211,246	211,246	200,326	200,326	200,326	200,326	200,326	200,326	203,206
Capacity	1,280	1,280	1,280	1,214	1,214	1,214	1,214	1,214	1,214	1,232
Enrollment	1,276	1,235	1,279	1,236	1,202	1,159	1,067	1,029	919	886
Burchell Alternative High School										
Square Feet	37,482	37,482	37,482	33,794	33,794	33,794	38,282	38,282	38,282	44,354
Capacity	227	227	227	205	205	205	232	232	232	269
Enrollment	228	277	259	180	265	287	311	253	199	196
Valley Pathways Alternative High School										
Square Feet	11,520	11,520	11,520	11,520	47,792	47,792	47,792	47,792	47,792	47,792
Capacity	70	70	70	70	290	290	290	290	290	290
Enrollment	203	215	180	162	170	196	204	179	183	178
Charter Schools										
Academy Charter										
Square Feet	28,414	28,414	28,414	33,880	50,934	50,934	50,934	50,934	50,934	50,934
Capacity	172	172	172	205	309	309	309	309	309	309
Enrollment	227	231	231	237	236	234	241	244	248	254
American Charter (Formerly MV)										
^a Square Feet	6,400	6,400	6,400	6,400	6,400	6,400	6,400	6,400	6,400	6,400
Capacity	39	39	39	39	39	39	39	39	39	39
Enrollment	193	198	212	188	191	188	174	188	210	195
Birchtree Charter										
^a Square Feet	School Opened	21,000	31,400	35,000	35,000	35,000	43,000	43,000	43,000	44,920
Capacity	7.01.10	127	190	212	212	212	261	261	261	272
Enrollment		219	289	308	329	364	391	413	412	396
Fronteras Charter										
Square Feet	17,250	17,250	17,250	17,250	17,250	17,250	31,000	34,840	34,840	32,800
Capacity	105	105	105	105	105	105	188	211	211	199
Enrollment	203	221	214	220	231	247	248	289	288	310
Midnight Sun Family Learning Center										
^a Square Feet	17,956	17,956	17,956	19,216	19,216	19,216	22,816	22,816	22,816	22,816
Capacity	109	109	109	116	116	116	138	138	138	138
Enrollment	163	165	164	167	164	192	189	184	192	193
Twindly Bridge Charter										
Square Feet	7,294	7,294	7,294	7,294	7,294	7,294	7,294	7,294	7,294	12,620
Capacity	44	44	44	44	44	44	44	44	44	76
Enrollment	279	308	298	292	262	317	394	451	478	478
Other MSBSD Schools										
Mat-Su Middle College School										
^a Square Feet				School Opened						31,160
Capacity				100	100	100	100	100	100	189
Enrollment				7.1.12	37	82	93	89	117	177
Mat-Su Day School										
Square Feet	4,800	4,800	4,800	4,800	21,500	21,500	23,300	23,300	23,300	21,500
Capacity	29	29	29	29	130	130	141	141	141	130
Enrollment	41	51	57	65	77	68	76	85	88	86

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT

Table 23
School Building Information
Last Ten Fiscal Years

	2009-10	2010-11	2011-12	Fiscal Year 2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19
Mat-Su Central School (Formerly Correspondence Study School)										
^a Square Feet	8,118	18,421	18,421	18,500	18,500	18,500	18,500	18,500	18,500	20,309
Capacity	49	112	112	112	112	112	112	112	112	123
Enrollment	1,243	1,220	1,359	1,490	1,512	1,614	1,561	1,633	1,732	1,645
Mat-Su Youth Facility										
^a Square Feet	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Capacity	15	15	15	15	15	15	15	15	15	15
Enrollment	5	9	11	15	15	15	15	15	15	15
TOTAL ENROLLMENT	16,663	16,965	17,338	17,247	17,477	17,757	18,465	18,809	18,968	18,932

Notes:

^a Indicates a use of facility not owned by MSBSD.

Source: School District Operations & Maintenance Department.

**Matanuska-Susitna Borough School
District**
(A Component Unit of the Matanuska-Susitna
Borough)

Federal and State Single Audit Reports
Year Ended June 30, 2019

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Matanuska-Susitna Borough School District
(A Component Unit of the Matanuska-Susitna Borough)

Federal and State Single Audit Reports
Year Ended June 30, 2019

Matanuska-Susitna Borough School District

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Tel: 907-278-8878
Fax: 907-278-5779
www.bdo.com

3601 C Street, Suite 600
Anchorage, AK 99503

Independent Auditor's Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance With *Government Auditing Standards*

Members of the School Board
Matanuska-Susitna Borough School District
Palmer, Alaska

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of Matanuska-Susitna Borough School District, a component unit of the Matanuska-Susitna Borough, Alaska, as of and for the year ended June 30, 2019, and the related notes to the financial statements, which collectively comprise Matanuska-Susitna Borough School District's basic financial statements, and have issued our report thereon dated November 15, 2019.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered Matanuska-Susitna Borough School District's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of Matanuska-Susitna Borough School District's internal control. Accordingly, we do not express an opinion on the effectiveness of Matanuska-Susitna Borough School District's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether Matanuska-Susitna Borough School District's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

BDO USA, LLP

Anchorage, Alaska
November 15, 2019



Tel: 907-278-8878
Fax: 907-278-5779
www.bdo.com

3601 C Street, Suite 600
Anchorage, AK 99503

Independent Auditor's Report on Compliance for Each Major Federal Program; Report on Internal Control Over Compliance; and Report on Schedule of Expenditures of Federal Awards Required by the Uniform Guidance

Members of the School Board
Matanuska-Susitna Borough School District
Palmer, Alaska

Report on Compliance for Each Major Federal Program

We have audited Matanuska-Susitna Borough School District's compliance with the types of compliance requirements described in the *OMB Compliance Supplement* that could have a direct and material effect on each of Matanuska-Susitna Borough School District's major federal programs for the year ended June 30, 2019. Matanuska-Susitna Borough School District's major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

Management's Responsibility

Management is responsible for compliance with federal statutes, regulations, and the terms and conditions of its federal awards applicable to its federal programs.

Auditor's Responsibility

Our responsibility is to express an opinion on compliance for each of Matanuska-Susitna Borough School District's major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Those standards and the Uniform Guidance require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about Matanuska-Susitna Borough School District's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination of Matanuska-Susitna Borough School District's compliance.

Opinion on Each Major Federal Program

In our opinion, Matanuska-Susitna Borough School District complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended June 30, 2019.

Report on Internal Control Over Compliance

Management of Matanuska-Susitna Borough School District is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered Matanuska-Susitna Borough School District's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of Matanuska-Susitna Borough School District's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. *A material weakness in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. *A significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

Report on Schedule of Expenditures of Federal Awards Required by the Uniform Guidance

We have audited the financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of Matanuska-Susitna Borough School District, a component unit of the Matanuska-Susitna Borough, Alaska, as of and for the year ended June 30, 2019, and the related notes to the financial statements, which collectively comprise Matanuska-Susitna School District's basic financial statements. We issued our report thereon dated November 15, 2019, which contained unmodified opinions on those financial statements. Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the basic financial statements. The accompanying schedule of expenditures of federal awards is presented for purposes of additional analysis as required by the Uniform Guidance and is not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the schedule of expenditures of federal awards is fairly stated in all material respects in relation to the basic financial statements as a whole.

BDO USA, LLP

Anchorage, Alaska
November 15, 2019

Matanuska-Susitna Borough School District

Schedule of Expenditures of Federal Awards for the Year Ended June 30, 2019

<i>Federal Grantor / Pass-Through Grantor / Program or Cluster Title</i>	<i>Federal CFDA Number</i>	<i>Pass - Through Entity Identifying Number</i>	<i>Provided to Sub- recipients</i>	<i>Total Federal Expenditures</i>
U.S. Department of Agriculture				
Child Nutrition Cluster:				
Passed through the State of Alaska,				
Department of Education and Early Development:				
School Breakfast Program	10.553	03301	\$ -	<u>\$ 1,315,679</u>
Summer Food Service Program for Children	10.559	03301	-	<u>32,368</u>
National School Lunch Program	10.555	03301	-	4,056,288
National School Lunch Program - Donated Produce	10.555	03301	-	229,249
Direct - National School Lunch Program	10.555		-	<u>167,936</u>
Total CFDA 10.555 National School Lunch Program				<u>4,453,473</u>
Total Child Nutrition Cluster				<u>5,801,520</u>
Passed through the State of Alaska,				
Department of Education and Early Development:				
Child and Adult Care Food Program	10.558	03301	-	<u>63,517</u>
State Administrative Expenses for Child Nutrition	10.560	FD 19.MSSD.01	-	<u>18,084</u>
Fresh Fruit and Vegetable Program	10.582	FF 19.MSSD.01	-	<u>16,550</u>
Total U.S. Department of Agriculture				<u>5,899,671</u>
U.S. Department of Education				
Passed through the State of Alaska,				
Department of Education and Early Development:				
Title I Grants to Local Educational Agencies:				
Title I-A Consolidated Administration	84.010	IP 19.MSSD.01	-	425,357
Title I-A Basic	84.010	IP 19.MSSD.01	-	3,783,094
Title I-A School Improvement 1003a	84.010	PF 19.MSSD.05	-	10,000
Title I-A School Improvement 1003a	84.010	SI 19.MSSD.01	-	<u>7,746</u>
Total for CFDA 84.010 Title I Grants to Local Educational Agencies				<u>4,226,197</u>

The accompanying notes are an integral part of this schedule.

Matanuska-Susitna Borough School District
Schedule of Expenditures of Federal Awards, continued
for the Year Ended June 30, 2019

<i>Federal Grantor / Pass-Through Grantor / Program or Cluster Title</i>	<i>Federal CFDA Number</i>	<i>Pass - Through Entity Identifying Number</i>	<i>Provided to Sub- recipients</i>	<i>Total Federal Expenditures</i>
U.S. Department of Education, continued				
Passed through the State of Alaska,				
Department of Education and Early Development, continued:				
Migrant Education State Grant Program:				
Title I-C Migrant Education	84.011	IP 19.MSSD.01	\$ -	\$ 1,904,270
Title I-C Consolidated Administration	84.011	IP 19.MSSD.01	-	392,171
Migrant Education Book	84.011	MB 19.MSSD.01	-	20,988
Total for CFDA 84.011 Migrant Education State Grant Program				2,317,429
Title 1 State Agency Program for Neglected and Delinquent Children and Youth	84.013	IP 19.MSSD.01	-	26,837
Special Education Cluster (IDEA):				
Special Education - Grants to States:				
IDEA Part B Title VI-B Reg.	84.027	SE 19.MSSD.01	-	5,108,446
CEIS - IDEA Part B Title VI-B	84.027	SE 19.MSSD.01	-	637,205
Special Education 619 Program Audit	84.027	SA 19.MSSD.01	-	68,012
Total for CFDA 84.027 Special Education Grants to States				5,813,663
Special Education Preschool Grants - IDEA, Part B Preschool Disabled	84.173	SE 19.MSSD.01	-	171,596
Total Special Education Cluster (IDEA)				5,985,259
Career and Technical Education - Basic Grants to States - Carl Perkins Basic	84.048	EK 19.MSSD.01	-	433,413
Education for Homeless Children and Youth - McKinney-Vento Homeless	84.196	FR 19.MSSD.01	-	48,715
Twenty-First Century Community Learning Centers - Alaska Community Learning Center Program	84.287	AC 19.MSSD.01	-	433,129
Supporting Effective Instruction State Grants:				
Title II-A Teacher & Principal Training and Recruitment	84.367	IP 19.MSSD.01	-	892,203
Title II-A Consolidated Administration	84.367	IP 19.MSSD.01	-	246,940
Total for CFDA 84.367 Supporting Effective Instruction State Grants				1,139,143

The accompanying notes are an integral part of this schedule.

Matanuska-Susitna Borough School District
Schedule of Expenditures of Federal Awards, continued
for the Year Ended June 30, 2019

<i>Federal Grantor / Pass-Through Grantor / Program or Cluster Title</i>	<i>Federal CFDA Number</i>	<i>Pass - Through Entity Identifying Number</i>	<i>Provided to Sub- recipients</i>	<i>Total Federal Expenditures</i>
U.S. Department of Education, continued				
Passed through the State of Alaska, Department of Education and Early Development, continued:				
Title IV-A Student Support and Academic Enrichment Program	84.424	IP 19.MSSD.01	\$ -	\$ 504,389
English Language Acquisition State Grants - Title III-A, English Language Acquisition	84.365	IP 19.MSSD.01	-	38,852
Direct - Indian Education Grants to Local Educational Agencies	84.060		-	587,627
Passed through Big Brothers Big Sisters of Alaska Alaska Native Educational Programs	84.356	S356A150040	-	7,550
Total U.S. Department of Education				15,748,540
U.S. Department of Health and Human Services				
Passed through the State of Alaska, Department of Education and Early Development: Substance Abuse and Mental Health Services Projects of Regional and National Significance:				
Project Aware 1	93.243	AW 19.MSSD.01	-	58,067
Project Aware 2	93.243	AW 19.MSSD.02	-	280,922
Total for CFDA 93.243 Substance Abuse and Mental Health Projects of Regional and National Significance				338,989
Improving Student Health and Academic Achievement through Nutrition, Physical Activity and the Management of Chronic Conditions in Schools	93.981	CD 19.MSSD.01	-	30,866
Passed through Knik Tribal CCDF Cluster - Child Care and Development Block Grant - Child Care Care Mandatory & Matching Funds of the Child Care & Dev. Fund ANSEP Middle School Academy	93.596	FY 18-19	-	28,597
Total U.S. Department of Health and Human Services				398,452
U.S. Department of the Interior				
Passed through Knik Tribal - Compact Funds	15.U01	15.PL102-477	-	3,658
Total Expenditures of Federal Awards				\$ 22,050,321

The accompanying notes are an integral part of this schedule.

Matanuska-Susitna Borough School District
Note to Schedule of Expenditures of Federal Awards
Year Ended June 30, 2019

Note 1. Basis of Presentation

The accompanying schedule of expenditures of federal awards (the "Schedule") includes the federal award activity of Matanuska-Susitna Borough School District under programs of the federal government for the year ended June 30, 2019. The information in this Schedule is presented in accordance with the requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Because the Schedule presents only a selected portion of the operations of Matanuska-Susitna Borough School District, it is not intended to and does not present the financial position and changes in net position of Matanuska-Susitna Borough School District.

Note 2. Summary of Significant Accounting Policies

Expenditures reported on the Schedule are reported on the modified accrual basis of accounting. Such expenditures are recognized following the cost principles contained in the Uniform Guidance, wherein certain types of expenditures are not allowable or are limited as to reimbursement. Negative amounts shown on the Schedule represent adjustments or credits made in the normal course of business to amounts reported as expenditures in prior years.

Note 3. Indirect Cost Rate

Matanuska-Susitna Borough School District has elected not to use the 10-percent de minimis indirect cost rate allowed under the Uniform Guidance.



Tel: 907-278-8878
Fax: 907-278-5779
www.bdo.com

3601 C Street, Suite 600
Anchorage, AK 99503

**Independent Auditor's Report on Compliance for Each Major State Program;
Report on Internal Control Over Compliance; and Report on the Schedule of
State Financial Assistance Required by the *State of Alaska Audit Guide and
Compliance Supplement for State Single Audits***

Members of the School Board
Matanuska-Susitna Borough School District
Palmer, Alaska

Report on Compliance for Each Major State Program

We have audited Matanuska-Susitna Borough School District's compliance with the types of compliance requirements described in the *State of Alaska Audit Guide and Compliance Supplement for State Single Audits* that could have a direct and material effect on each of Matanuska-Susitna Borough School District's major state programs for the year ended June 30, 2019. Matanuska-Susitna Borough School District's major state programs are identified in the accompanying schedule of state financial assistance.

Management's Responsibility

Management is responsible for compliance with state statutes, regulations, and the terms and conditions of its state awards applicable to its state programs.

Auditor's Responsibility

Our responsibility is to express an opinion on compliance for each of Matanuska-Susitna Borough School District's major state programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements of the *State of Alaska Audit Guide and Compliance Supplement for State Single Audits*. Those standards and the *State of Alaska Audit Guide and Compliance Supplement for State Single Audits* require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major state program occurred. An audit includes examining, on a test basis, evidence about Matanuska-Susitna Borough School District's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major state program. However, our audit does not provide a legal determination of Matanuska-Susitna Borough School District's compliance.

Opinion on Each Major State Program

In our opinion, Matanuska-Susitna Borough School District complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major state programs for the year ended June 30, 2019.

Report on Internal Control Over Compliance

Management of Matanuska-Susitna Borough School District is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered Matanuska-Susitna Borough School District's internal control over compliance with the types of requirements that could have a direct and material effect on each major state program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major state program and to test and report on internal control over compliance in accordance with the *State of Alaska Audit Guide and Compliance Supplement for State Single Audits*, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of Matanuska-Susitna Borough School District's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a state program on a timely basis. *A material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a state program will not be prevented, or detected and corrected, on a timely basis. *A significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a state program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the *State of Alaska Audit Guide and Compliance Supplement for State Single Audits*. Accordingly, this report is not suitable for any other purpose.

Report on Schedule of State Financial Assistance Required by the *State of Alaska Audit Guide and Compliance Supplement for State Single Audits*

We have audited the financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of Matanuska-Susitna Borough School District, a component unit of the Matanuska-Susitna Borough, Alaska, as of and for the year ended June 30, 2019, and the related notes to the financial statements, which collectively comprise Matanuska-Susitna School District's basic financial statements. We issued our report thereon dated November 15, 2019, which contained unmodified opinions on those financial statements. Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the basic financial statements. The accompanying schedule of state financial assistance is presented for purposes of additional analysis as required by the *State of Alaska Audit Guide and Compliance Supplement for State Single Audits* and is not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the schedule of state financial assistances is fairly stated in all material respects in relation to the basic financial statements as a whole.

BDO USA, LLP

Anchorage, Alaska
November 15, 2019

Matanuska-Susitna Borough School District

Schedule of State Financial Assistance for the Year Ended June 30, 2019

Name of Award	Grant Number	Total Grant Award	State Share of Expenditures
Department of Education and Early Development			
Major programs:			
Public School Funding	FY19	\$ 170,026,401	\$ 170,026,401
Senate Bill 142	FY19	2,623,813	2,623,813
Student Transportation	FY19	16,892,904	16,892,904
Total major programs			<u>189,543,118</u>
Nonmajor programs:			
Alaska Pre K Program	PK 19.MSSD.01	175,000	162,923
Foster Care Transportation	FY19	116,433	116,433
Youth in Detention	EY 14.033.01	63,181	10,603
Youth in Detention	EY 15.033.01	63,181	63,181
Youth in Detention	EY 16.MSSD.01	63,181	63,181
Youth in Detention	EY 17.MSSD.01	67,414	67,414
Youth in Detention	EY 18.MSSD.01	67,414	67,414
Youth in Detention	EY 19.MSSD.01	67,414	67,414
Suicide Awareness, Prevention and Postvention	SP 19.MSSD.01	29,785	29,780
Bree's Law Funding	BR 19.MSSD.01	1,096	1,096
Alternative Schools Grant	BH 19.MSSD.01	73,200	70,560
Youth Risk Behavior Survey	YR 19.MSSD.01	16,500	16,500
Total nonmajor programs			<u>736,499</u>
Total Department of Education and Early Development			<u>190,279,617</u>
Department of Administration			
Major programs:			
PERS on behalf	FY19	1,966,871	1,966,871
TRS on behalf	FY19	16,208,585	16,208,585
Total Department of Administration			<u>18,175,456</u>
Department of Commerce, Community, and Economic Development			
Nonmajor programs:			
Nutritional Alaska Foods for Schools	14-NAFS-033	233,305	15,920
Nutritional Alaska Foods for Schools	15-NAFS-378	254,857	16,285
Leg Grant-American Charter Multi Age 0804	15-DC-431	32,000	9,088
Leg Grant- National Math & Science Initiative NMSI	15-DC-435	500,000	111,662
Total Department of Commerce, Community, and Economic Development			<u>152,955</u>
Total State Financial Assistance			<u>\$ 208,608,028</u>

The accompanying notes are an integral part of this schedule.

Matanuska-Susitna Borough School District

Notes to Schedule of State Financial Assistance Year Ended June 30, 2019

Note 1. Basis of Presentation

The accompanying schedule of state financial assistance (the "Schedule") includes the state grant activity of Matanuska-Susitna Borough School District under programs of the State of Alaska for the year ended June 30, 2019. The information in this Schedule is presented in accordance with the requirements of the *State of Alaska Audit Guide and Compliance Supplement for State Single Audits*. Because the Schedule presents only a selected portion of the operations of Matanuska-Susitna Borough School District, it is not intended to and does not present the financial position, changes in net position or cash flows of Matanuska-Susitna Borough School District.

Note 2. Summary of Significant Accounting Policies

Expenditures reported on the Schedule are reported on the modified accrual basis of accounting. Such expenditures are recognized following the requirements of the *State of Alaska Audit Guide and Compliance Supplement for State Single Audits*.

Matanuska-Susitna Borough School District

Schedule of Findings and Questioned Costs Year Ended June 30, 2019

Section I - Summary of Auditor's Results

Financial Statements

Type of report the auditor issued on whether the financial statements audited were prepared in accordance with GAAP:

Unmodified

Internal control over financial reporting:

Material weakness(es) identified?

☐ yes

☒ no

Significant deficiency(ies) identified?

☐ yes

☒ (none reported)

Noncompliance material to financial statements noted?

☐ yes

☒ no

Federal Awards

Internal control over major federal programs:

Material weakness(es) identified?

☐ yes

☒ no

Significant deficiency(ies) identified?

☐ yes

☒ (none reported)

Type of auditor's report issued on compliance for major federal programs:

Unmodified

Any audit findings disclosed that are required to be reported in accordance with 2 CFR 200.516(a)

☐ yes

☒ no

Identification of major federal programs:

CFDA Numbers

Name of Federal Program or Cluster

Agency

10.553/10.555/10.559 Child Nutrition Cluster

U.S. Dept. of Agriculture

Dollar threshold used to distinguish between Type A and Type B programs:

\$ 750,000

Auditee qualified as low-risk auditee?

☒ yes

☐ no

Matanuska-Susitna Borough School District
Schedule of Findings and Questioned Costs, continued
Year Ended June 30, 2019

State Financial Assistance

Internal control over major state programs:

Material weakness(es) identified?

 yes

 X no

Significant deficiency(ies) identified?

 yes

 X (none reported)

Type of auditor's report issued on compliance for major
state programs:

Unmodified

Dollar threshold used to distinguish a state major program:

\$ 500,000

Section II - Financial Statement Findings Required to be Reported in Accordance with <i>Government Auditing Standards</i>
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There were no findings related to the financial statements which are required to be reported in accordance with generally accepted government auditing standards.

Section III - Federal Award Findings and Questioned Costs
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There were no findings and questioned costs for federal awards as defined in 2 CFR 200.516(a) that are required to be reported.

Section IV - State Award Findings and Questioned Costs

There were no findings and questioned costs for State awards (as defined in the *State of Alaska Audit Guide and Compliance Supplement for State Single Audits*) that are required to be reported.